



PAN AMERICAN
— SILVER —

**NOTICE OF
2026 ANNUAL GENERAL AND SPECIAL
MEETING OF SHAREHOLDERS**

INFORMATION CIRCULAR

March 9, 2026

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Notice of our 2026 Annual General and Special Meeting of Shareholders

WHEN:

Thursday, April 30, 2026
10:00 a.m. (Vancouver time)

WHERE:

1200 Waterfront Centre, 200 Burrard Street, Vancouver,
British Columbia V7X 1T2

Pan American Silver Corp. ("**Pan American**" or the "**Company**") shareholders and proxyholders are invited to attend our 2026 annual general and special meeting of shareholders (the "**Meeting**") in person, but all shareholders are urged to vote in advance by proxy, as discussed in more detail below and in the accompanying management information circular (the "**Circular**").

We will cover the following items of business:

1. Receive our consolidated financial statements for the financial year ended December 31, 2025 and the auditor's report thereon.
2. Set the size of our Board at ten directors.
3. Elect ten directors to hold office until our 2027 annual general and special meeting of shareholders.
4. Reappoint Deloitte LLP as our independent auditor to hold office until our 2027 annual general and special meeting of shareholders and authorize the directors to set the auditor's pay.
5. Consider a non-binding advisory "say on pay" resolution approving our approach to executive compensation.
6. Transact any other business that may properly come before the meeting.

Your Vote is Important.

You are entitled to receive this notice and vote at the Meeting if you owned common shares of Pan American ("**Shares**") as of the close of business on March 4, 2026.

The accompanying Circular contains important information about what the Meeting will cover, who can vote, and how to vote. Please read it carefully. The Circular is expected to be made available to our shareholders ("**Shareholders**") on or about March 24, 2026, with a form of proxy ("**proxy**") or voting instruction form ("**VIF**") in accordance with applicable laws.

If you are a registered Shareholder, send your completed proxy by mail to our transfer agent, Computershare Investor Services Inc. ("**Computershare**"), or complete your proxy on the internet in accordance with the instructions provided on the proxy. Computershare must receive your proxy by **10:00 a.m. (Vancouver time) on April 28, 2026**, or at least 48 hours (excluding Saturdays, Sundays, and statutory holidays in British Columbia) prior to the time of any adjournment or postponement of the Meeting. The Chair of the Meeting has the discretion to accept or reject any late proxies and can waive or extend the deadline for receiving proxy voting instructions without notice.

If you are a non-registered Shareholder, you have received these materials through your securities broker, custodian, nominee, or other intermediary. Please complete and return the proxy or VIF following the instructions that you receive from your broker, custodian, nominee or intermediary. Your intermediary is responsible for properly executing your voting instructions.

If a Shareholder receives more than one proxy or VIF because such holder owns Shares registered in different names or addresses, or through different intermediaries, each proxy or VIF should be completed in accordance with the applicable instructions.

The Circular contains further particulars of matters to be considered at the Meeting. The Meeting will also consider any permitted amendment to or variations of any matter identified in this Notice and transact such other business as may properly come before the Meeting or any adjournment thereof. Copies of the audited financial statements for the year ended December 31, 2025, report of the auditor and related management discussion and analysis, as well as the annual information form for the year ended December 31, 2025, will be made available at the Meeting and are available on SEDAR+ at www.sedarplus.ca.

You are receiving this Notice because Pan American has elected to use the notice-and-access model as such provisions are set out under National Instrument 51-102 – *Continuous Disclosure Obligations* and National Instrument 54-101 – *Communication with Beneficial Owners of Securities of a Reporting Issuer* (the “**Notice-and-Access Provisions**”) for the delivery of meeting materials relating to this Meeting. Notice-and-Access Provisions are a set of rules developed by the Canadian Securities Administrators that allow a company to reduce the volume of materials to be physically mailed to shareholders by posting the Circular and any additional annual meeting materials (the “**Proxy Materials**”) online. Under the Notice-and-Access Provisions, instead of receiving paper copies of the Circular, Shareholders will receive this Notice and a proxy. In the case of beneficial (non-registered) Shareholders, they will receive this Notice and a VIF. The proxy/VIF enables Shareholders to vote. **Before voting, Shareholders are reminded to review the Circular online by logging onto the website access page provided and following the instructions set out below.** Shareholders may also choose to receive a printed copy of the Circular by following the procedures set out below.

Copies of the Proxy Materials and the annual financials are posted on the Company’s website at:
<https://www.panamericansilver.com/invest/financial-reports-and-filings>.

All Shareholders may call Computershare at 1-866-962-0498 (toll-free) in order to obtain additional information relating to Notice-and-Access Provisions.

How to Obtain Paper Copies of the Information Circular

Any Shareholder may request that a paper copy of the current meeting materials be mailed to them at no cost by contacting the Company at Suite 2100 - 733 Seymour Street, Vancouver, British Columbia V6B 0S6; by telephone: 604-684-1175; by telephone toll-free: 1-800-677-1845 or by fax: 604-684-0147.

Instructions for obtaining paper copies of current proxy materials by mail at no cost are also provided on the Notice of Availability of Proxy Materials for this Meeting, which is posted on the Company’s website at: <https://www.panamericansilver.com/invest/financial-reports-and-filings> and made available on SEDAR+ at www.sedarplus.ca.

To allow adequate time for a Shareholder to receive and review a paper copy of the Circular and then to submit their vote by **10:00 a.m. (Vancouver time) on April 28, 2026**, a Shareholder requesting a paper copy of the Circular as described above, should ensure such request is received by the Company no later than **5:00 p.m. (Vancouver time) on April 16, 2026**. Under Notice-and-Access Provisions, Proxy Materials must be available for viewing for up to 1 year from the date of posting and a paper copy of the materials can be requested at any time during this period. To obtain a paper copy of the Circular after the Meeting date, please contact the Company.

The Company will **not** use a procedure known as ‘stratification’ in relation to its use of Notice-and-Access Provisions. Stratification occurs when a reporting issuer while using the Notice-and-Access Provisions also provides a paper copy of the Circular to some of its shareholders with the notice package. In relation to the Meeting, all Shareholders will receive the required documentation under Notice-and-Access Provisions and will **not** include a paper copy of the Circular.

BY ORDER OF THE BOARD OF DIRECTORS

(signed) Michael Steinmann

Michael Steinmann

President, CEO and Director

March 9, 2026, Vancouver, British Columbia



About this Information Circular

References in this management information circular (the “**Circular**”) to “**Pan American**”, the “**Company**”, “**we**”, “**us**” and “**our**” are references to **Pan American Silver Corp.** and its subsidiaries unless otherwise specified or the context otherwise requires.

This Circular has been prepared in connection with the 2026 annual general and special meeting of Shareholders to be held at 10:00 a.m. (Vancouver time) on April 30, 2026 (the “**Meeting**”). If you owned Pan American common shares (“**Shares**”) as of the close of business on March 4, 2026 (the “**Record Date**”), you have the right to attend the Meeting and vote on the various items of business to be addressed at the Meeting in person or by proxy. You retain these rights if the Meeting is adjourned or postponed.

Shareholders and proxyholders are invited to attend the Meeting in person. However, Shareholders are urged to vote in advance by using the form of proxy (“**proxy**”) or voting instruction form (“**VIF**”) as discussed in more detail in this Circular.

Both the Board of Directors (the “**Board**”) and management of Pan American encourage you to vote.

Unless otherwise indicated, all currency amounts stated in this Circular are stated in the lawful currency of the United States.

This Circular is dated March 9, 2026. Unless otherwise stated, information in this Circular is as of March 9, 2026.

In this Circular, we, us, our, Pan American, and the Company mean Pan American Silver Corp.

You, your, and Shareholder mean holders of Shares of Pan American as of the Record Date.

Your vote is important. This Circular describes what the Meeting will cover and how to vote. Please read it carefully and vote, either by completing the proxy or voting instruction form or by attending the Meeting in person.

Receiving Documents

As a Shareholder, you can decide if you want to receive paper copies of our interim and annual financial statements and management’s discussion and analysis (“**MD&A**”). To receive paper copies of these materials, please complete the enclosed card to send us your instructions, complete the request contained on the proxy provided in connection with the Meeting or register online at www.computershare.com/maillinglist.

If you have any questions about the procedures to be followed to qualify your vote at the Meeting or about obtaining and depositing the required proxy, you should contact our transfer agent, Computershare Investor Services Inc. (“**Computershare**”) by telephone (toll free) at 1-800-564-6253 or 514-982-7555 (international direct dial).

Additional Information

You can find financial information relating to Pan American in our comparative financial statements and MD&A for our most recently completed financial year. See our MD&A, financial statements and our annual information form for the year ended December 31, 2025 (the “**Annual Information Form**”), and the United States Securities and Exchange Commission filing on Form 40-F, for additional information about us. These documents are available on:

- *our website (www.panamericansilver.com);*
- *SEDAR+ (www.sedarplus.ca); and*
- *EDGAR (www.sec.gov/edgar).*

You can also request copies of these documents or this Circular, free of charge, by contacting our Corporate Secretary:

Corporate Secretary
Pan American Silver Corp.
2100-733 Seymour Street
Vancouver, British Columbia V6B 0S6

legal@panamericansilver.com
1-800-677-1845 (North America toll-free)
604-684-0147 (fax)

Our Board has approved the contents of this Circular and have authorized us to send it to you, each of our directors, and our auditor.

BY ORDER OF THE BOARD OF DIRECTORS

(signed) Michael Steinmann

Michael Steinmann
President, CEO and Director

March 9, 2026, Vancouver, British Columbia

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PAN AMERICAN
— SILVER —

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Your vote is important.

*Please read page 4 to find out how to make sure
your vote is counted.*

Items of Business

At the Meeting we will cover the following items of business:

1. Receiving Our Financial Statements and the Auditor’s Report Thereon

Our consolidated financial statements for the year ended December 31, 2025, and the auditor’s report thereon, are included in our 2025 annual report, which is mailed to Shareholders and is available on our website (www.panamericansilver.com) and on SEDAR+ (www.sedarplus.ca).

2. Set the Number of Directors on our Board (see page 7)

You will vote to set the size of our Board at ten directors.

3. Electing Directors (see page 7)

You will vote to elect ten directors to the Board. The nominees for election to the Board are:

John Begeman	Ignacio Bustamante
Neil de Gelder	Chantal Gosselin
Charles Jeannes	Kimberly Keating
Jennifer Maki	Pablo Marcet
Michael Steinmann	Gillian Winckler

Directors are elected to serve for a one-year term, which will expire at the end of our 2027 annual general and special meeting of shareholders.

4. Appointing our Independent Auditor and Setting the Auditor’s Pay (see page 14)

You will vote on appointing our auditor and authorizing the Board to set the auditor’s pay for the ensuing year. Our Board, on the recommendation of our Audit Committee, has recommended that Deloitte LLP be reappointed as our independent auditor to serve until the end of our 2027 annual meeting of shareholders. You will also vote on authorizing the Board to set the auditor’s pay for the ensuing year.

5. Advisory ‘Say on Pay’ Vote on Executive Compensation (see page 16)

You will have an advisory and non-binding vote on our approach to executive compensation as disclosed in this Circular, which will provide the Board and the Human Resources and Compensation Committee with important feedback.

6. Other Business

If other items of business are properly brought before the Meeting, you (or your proxyholder, if you are voting by proxy) can vote as you (or your proxyholder) see fit. As of the date of this Circular, we are not aware of any other items of business to be considered at the Meeting.

Our Board unanimously recommends that shareholders vote FOR all nominees and resolutions at the Meeting.

Questions about voting?

Contact:

Computershare Investor
Services Inc.

Attention: Stock Transfer
Services

100 University Avenue, 8th Floor
Toronto, Ontario M5J 2Y1

Tel: 1-800-564-6253 (toll free)

Quorum and Approval

A quorum of shareholders is required to transact business at the Meeting. According to our articles, a quorum for the transaction of business at a meeting is two individuals who are shareholders, proxyholders representing shareholders, or duly authorized representatives of corporate shareholders personally present and representing Shares aggregating not less than 25% of the issued Shares carrying the right to vote at that meeting.

All resolutions require approval by a simple majority (50% plus one vote) of the votes cast for such resolution at the Meeting by Shareholders, either present in person or by proxy. In order for a resolution electing a director or appointing the auditor to pass at the Meeting, such resolution must receive sufficient votes cast “FOR” such resolution by the Shareholders, in person or by proxy, at the Meeting.

Notice and Access

The Company has chosen to deliver the notice of meeting (the "**Notice of Meeting**") of its shareholders, this Circular and form of proxy forming the proxy-related materials (the "**Proxy Materials**") using notice-and-access provisions, which govern the delivery of proxy-related materials to shareholders utilizing the internet. Notice-and-Access provisions are found in section 9.1.1 of National Instrument 51-102 – *Continuous Disclosure Obligations* ("**NI 51-102**"), for delivery to registered shareholders, and in section 2.7.1 of National Instrument 54-101 – *Communication with Beneficial Owners of Securities of a Reporting Issuer* ("**NI 54-101**"), for delivery to beneficial shareholders (together, "**Notice-and-Access Provisions**").

Notice-and-Access Provisions allow the Company to choose to deliver Proxy Materials to Shareholders by posting them on a non-SEDAR+ website (usually the reporting issuer's website or the website of their transfer agent), provided that the conditions of NI 51-102 and NI 54-101 are met, rather than by printing and mailing the Proxy Materials. Notice-and-Access Provisions can be used to deliver materials for both general and special meetings. Shareholders are entitled to request a paper copy of the Proxy Materials, and more particularly, the Circular, be mailed to them at the Company's expense.

Use of Notice-and-Access Provisions reduces paper waste and the Company's printing and mailing costs. Under Notice-and-Access Provisions we must send a notice and proxy (the "**notice package**") to each Shareholder, including registered and beneficial shareholders, indicating that the Proxy Materials have been posted and explaining how a shareholder can access them or obtain a paper copy of the Proxy Materials, including the Circular, from the Company. This Circular has been posted in full, together with the Notice of Annual General Meeting, the proxy, and the VIF, on the Company's website at <https://www.panamericansilver.com/invest/financial-reports-and-filings> and under the Company's SEDAR+ profile at www.sedarplus.ca.

The Circular contains details of matters to be considered at the Meeting. **Please review the Circular before voting.**

How to Obtain Paper Copies of the Information Circular

Any Shareholder may request a paper copy of the Circular be mailed to them at no cost by contacting the Company at Suite 2100 - 733 Seymour Street, Vancouver, British Columbia V6B 0S6; by telephone: 604-684-1175; by telephone toll-free: 1-800-677-1845 or by fax: 604-684-0147.

To allow adequate time for a Shareholder to receive and review a paper copy of the Circular and then to submit their vote by **10:00 a.m. (Vancouver time) on April 28, 2026**, a Shareholder requesting a paper copy of the Circular as described above, should ensure such request is received by the Company no later than **April 16, 2026**. Under Notice and-Access Provisions, Proxy Materials must be available for viewing for up to one year from the date of posting and a paper copy of the Proxy Materials can be requested at any time during this period. To obtain a paper copy of the Circular after the Meeting date, please contact the Company.

Pursuant to Notice-and-Access Provisions, the Company has set the Record Date for the Meeting to be at least 40 days prior to the Meeting to ensure there is sufficient time for the Proxy Materials to be posted on the applicable website and for them to be delivered to Shareholders. The requirements of the Notice of Meeting included with the Company's notice package, and in which the Company must (i) provide basic information about the Meeting and the matters to be voted on, (ii) explain how a shareholder can obtain a paper copy of the Circular and any related financial statements and related MD&A, and (iii) explain how the Notice-and-Access Provisions process have been built into the Notice of Meeting. The Notice of Meeting has been delivered to Shareholders by the Company, along with the applicable voting document: a proxy in the case of registered shareholders, or a VIF in the case of non-registered (beneficial) holders.

You may also request to receive paper copies of the current meeting materials by mail at no cost. Requests for paper copies may be made using your Control Number as it appears on your enclosed VIF or proxy. To ensure you receive the materials in advance of the voting deadline and meeting date, all requests should be received by **5:00 p.m. (Vancouver time) on April 16, 2026**.

For Holders with a 15 digit Control Number: Request materials by calling Toll Free, within North America - 1-866-962-0498 or direct, from outside of North America - (514) 982-8716 and entering your control number as indicated on your VIF or proxy. To obtain paper copies of the materials after the meeting date, please contact 1-800-677-1845.

For Holders with a 16 digit Control Number: Request materials by calling Toll Free, within North America - 1-877-907-7643 and entering your control number as indicated on your VIF or proxy. To obtain paper copies of the materials after the meeting date, please contact 1-800-677-1845.

The Company will not rely upon the use of “stratification”. Stratification occurs when a reporting issuer using Notice-and-Access Provisions provides a paper copy of its information circular to some shareholders together with the notice to be provided to shareholders as described above. In relation to the Meeting, all Shareholders will have received the required documentation under Notice-and-Access Provisions and all documents required to vote in respect of all matters to be voted on at the Meeting. Shareholders will **not** receive a paper copy of the Circular from the Company, or from any intermediary, unless such Shareholder specifically requests one.

All Shareholders may call our transfer agent, Computershare at 1-866-962-0498 (toll-free) in order to obtain additional information relating to Notice-and-Access Provisions.

Voting

Who Can Vote

You are entitled to receive notice of and vote at the Meeting to be held on Thursday, April 30, 2026, if you held Shares as of the close of business on March 4, 2026, the Record Date for the Meeting.

Each Share you own entitles you to one vote on each item of business to be considered at the Meeting.

How to Vote

You can vote by proxy or VIF or you can attend the Meeting and vote your Shares in person.

Voting by Proxy or VIF

Voting by proxy or by VIF is the easiest way to vote. It means you are giving someone else (called your proxyholder) the authority to attend the Meeting and vote your Shares for you.

The voting process is different depending on whether you are a registered or non-registered Shareholder.

You are a **registered** Shareholder if your name appears on your share certificate or appears as the registered shareholder with our transfer agent.

You are a **non-registered (beneficial)** Shareholder if your bank, trust company, securities broker, trustee or other financial institution holds your Shares (your *nominee*).

Please be sure to follow the appropriate voting procedure.

There are different ways to submit your voting instructions, depending on whether you are a registered or non-registered Shareholder.

Registered Shareholders

You are a registered Shareholder if you hold a share certificate in your name or appear as the registered Shareholder in the records of our transfer agent.

Michael Steinmann, our President and Chief Executive Officer, or failing him, Ibtissam Drier, our SVP, Business Development and Human Resources, have agreed to act as the Pan American management proxyholders in connection with the Meeting. **You can appoint a person or entity other than the Pan American management proxyholders to attend the Meeting and vote on your behalf. If you want to appoint someone else as your proxyholder, strike out the names on the enclosed proxy form and print the name of the person you want to appoint as your proxyholder in the space provided. Your proxyholder must be a Shareholder, unless the person appointing the proxyholder is a corporation or a duly authorized representative of a corporation.**

By completing and returning a proxy, you are authorizing the person named in the proxy to vote or withhold from voting your Shares represented thereby in accordance with your instructions on any ballot that may be called for. If you specify a choice with respect to any matter to be acted upon, your Shares will be voted accordingly. If there are other items of business that properly come before the Meeting (or any adjournment or postponement thereof), or amendments or variations to the items of business, the person named in the proxy has the discretion to vote your Shares as such person sees fit.

It is important you provide voting instructions with your proxy. If you appoint the Pan American management proxyholders, but do not tell them how to vote, your Shares will be voted:

- **FOR** the size of the Board to be set at ten members;
- **FOR** the election of the nominated directors listed in this Circular and on the proxy;
- **FOR** reappointing Deloitte LLP as the independent auditor and authorizing the Board to set the auditor's pay; and
- **FOR** the advisory "say on pay" resolution approving our approach to executive compensation.

This is consistent with the voting recommendations of the Board. If there are other items of business that properly come before the Meeting, or amendments or variations to the items of business, the Pan American management proxyholders will vote according to management's recommendation.

If you appoint someone other than the Pan American management proxyholders to be your proxyholder, that person must attend and vote at the Meeting for your vote to be counted.

A proxy will not be valid unless it is dated and signed by the registered Shareholder, or by the registered Shareholders' attorney with proof that they are authorized to sign, and completed according to the instructions therein. If you represent a registered Shareholder who is a corporation or association, your proxy should have the seal of the corporation or association, where applicable, and must be executed by an officer or an attorney who has written authorization. If you execute a proxy as an attorney for an individual registered Shareholder, or as an officer or attorney of a registered Shareholder who is a corporation or association, you must include the original, or a notarized copy of the written authorization for the officer or attorney, with your proxy form.

If you are voting by proxy, you may vote by phone, by mail, or on the internet.

Computershare must receive your proxy by 10:00 a.m. (Vancouver time) on April 28, 2026, or at least 48 hours (excluding Saturdays, Sundays and statutory holidays in the province of British Columbia) prior to the time set for the Meeting or any adjournment or postponement of the Meeting. The Chair of the Meeting has the discretion to accept or reject any late proxies, and can waive or extend the deadline for receiving proxy voting instructions without notice.

Voting by Telephone:

You may vote your Shares by telephone by dialing the following toll-free number: 1-866-732-8683. If you vote by telephone, you will need your control number, which appears at the bottom of the first page of your proxy form. If you vote by telephone, you cannot appoint anyone other than the designated management proxyholders named on your proxy form as your proxyholder.

Voting by Mail:

Complete your proxy form, sign and date it, and send it to Computershare in the envelope provided.

If you did not receive a return envelope, please send the completed form to:

Computershare Investor Services Inc.
Attention: Proxy Department
100 University Avenue, 8th Floor
Toronto, Ontario, Canada M5J 2Y1

Voting on the Internet:

Go to www.investorvote.com and follow the instructions on the screen. If you vote using the internet, you will need your control number, which appears at the bottom of the first page of your proxy form.

Non-Registered or Beneficial Shareholders

You are a non-registered (or beneficial) Shareholder if your Shares are registered in the name of:

- your bank, trust company, securities dealer or broker, trustee, administrator, custodian or other intermediary or nominee who holds your Shares in a nominee account or in the name of such nominee, or
- a clearing agency, like CDS.

The package including this Circular should include a VIF for you to complete with your voting instructions. In order to vote using the VIF, please follow the instructions as specified in the enclosed VIF.

Applicable regulatory policy requires your broker to seek voting instructions from you in advance of the Meeting. Every broker has its own mailing procedures and provides its own return instructions, which you should carefully follow in order to ensure that your Shares are voted at the Meeting. Often, the proxy or VIF supplied by your broker is identical to the proxy provided to registered Shareholders. However, its purpose is limited to instructing the registered Shareholder how to vote on your behalf. The majority of brokers now delegate responsibility for obtaining instructions from clients to Broadridge, who may mail a scannable VIF in lieu of the proxy. You are asked to complete and return the VIF to them by telephone, facsimile or mail as provided thereon. Alternatively, you may be able to vote online at www.proxyvote.com. They then tabulate the results of all instructions received and provide appropriate instructions respecting the voting of Shares to be represented at the Meeting. **If you receive a proxy or VIF from a mailing/tabulating agent, it cannot be used as a proxy to vote Shares directly at the Meeting as it must be returned to the mailing/tabulating agent well in advance of the Meeting in order to have the Shares voted.**

If you are a non-registered Shareholder and would like additional information or assistance in completing your VIF or in obtaining the required information to submit your vote on the matters to be dealt with at the Meeting, you should contact your intermediary.

Attending the Meeting and Voting in Person

Only Shareholders and duly appointed proxyholders will be entitled to attend the Meeting in person.

We urge all Shareholders to vote by proxy in advance of the Meeting date. However, the following will apply to voting in person:

Registered Shareholders

You do not need to complete the enclosed proxy form if you want to attend the Meeting and vote in person. Simply register with a representative from Computershare when you arrive at the Meeting.

Non-Registered or Beneficial Shareholders

Non-registered (or beneficial) Shareholders cannot use the VIF to vote directly at the Meeting. If a non-registered shareholder wishes to attend and vote at the Meeting in person, the non-registered Shareholder should follow the instructions on the VIF and insert his or her name (or the name of such other individual as the non-registered Shareholder wishes to attend and vote on his or her behalf) in the blank space provided for that purpose on the VIF and return the completed VIF in accordance with the instructions thereon in advance of the Meeting. When you (or the person named in the VIF) arrive at the Meeting, make sure you (or the person named in the VIF) register with a representative from Computershare so your voting instructions can be taken at the Meeting.

Health and Safety Considerations

In the event that it is not possible or advisable to hold the Meeting in person as currently planned due to public health and safety concerns, we may be required to hold a hybrid or virtual Meeting instead, in which case we will announce the decision to do so via a news release and by posting details on our website at www.panamericansilver.com. Any such news release will also be filed under Pan American's issuer profile on SEDAR+ at www.sedarplus.ca and on EDGAR at www.sec.gov.

Send Your Voting Instructions Immediately

If you are a non-registered Shareholder, you should submit your vote by following the instructions on the VIF, whether or not you intend to attend the Meeting in person. Make sure your VIF is properly completed and submitted on or before the time and date indicated on your VIF in order to have your vote submitted prior to 10:00 a.m. (Vancouver time) on April 28, 2026.

If the Meeting is postponed or adjourned, your vote through your intermediary must be received by Computershare at least 48 hours before the Meeting is reconvened.

Changing Your Vote

Registered Shareholders

You can revoke your proxy by sending a new completed proxy form with a later date, or a written notice signed by you or by your attorney if such attorney has your written authorization. You can also revoke your proxy in any other manner permitted by law.

If you represent a registered Shareholder who is a corporation or association, your written notice must have the seal of the corporation or association, if applicable, and must be executed by an officer or an attorney who has their written authorization. The written authorization must accompany the revocation notice.

We must receive the written notice any time up to and including the last business day before the day of the Meeting, or the day the Meeting is reconvened if it was postponed or adjourned.

Send the signed written notice to:

Pan American Silver Corp.
Suite 2100, 733 Seymour Street
Vancouver, British Columbia, Canada, V6B 0S6
Attention: Corporate Secretary

If you attend the Meeting in person, you can give your written notice to the Chair of the Meeting on the day of the Meeting. If the Meeting has already started, your new voting instructions can only be executed for items that have not yet been voted on.

If you have sent in your completed proxy form and subsequently decided that you want to attend the Meeting and vote in person, you need to revoke the proxy form before you vote at the Meeting.

Non-Registered Shareholders

Only registered Shareholders have the right to revoke a proxy.

Non-registered (or beneficial) Shareholders can change their vote by following the instructions on the VIF immediately so there is enough time before the Meeting to change their vote.

Processing the Votes

Our transfer agent, Computershare, or its authorized agents count and tabulate the votes on our behalf. We will file the voting results of the Meeting on SEDAR+ (www.sedarplus.ca) and EDGAR (www.sec.gov/edgar) after the Meeting.

Director Nominees

Nine of our current directors of the Company will be standing for re-election at the Meeting and we have one new nominee.

The proposed directors have been nominated based on the diversity of skills and experience that the Board believes is necessary to effectively fulfill its duties and responsibilities.

Our Policy on Majority Voting

We have adopted a majority voting policy which is available on our website (www.panamericansilver.com). Under our majority voting policy, any nominee proposed for election as a director must submit his or her resignation if they receive more WITHHELD votes than FOR votes. The policy only applies to uncontested elections of directors – where the number of nominees is the same as the number of directors to be elected.

Within 90 days of the relevant Shareholders' meeting, the Board will determine whether to accept the resignation and issue a press release either announcing the resignation of the director or explaining its reasons for not accepting the resignation. The Board will accept the resignation unless there are exceptional circumstances. The resignation will be effective when accepted by the Board. A director who tenders a resignation under this policy will not participate in any Board or committee meeting at which the resignation is considered.

Set the Number of Directors on Our Board

Shareholders will be asked to consider and vote to set the number of directors on our Board at ten.

Unless otherwise instructed, the management proxyholders appointed pursuant to the accompanying proxy will vote FOR the resolution to set the number of directors on our Board at ten.

Nominees for Election as Directors

The term of office of each of the present directors expires at the close of the Meeting. Persons named below will be presented for election at the Meeting as management's nominees. **Unless otherwise instructed, the management proxyholders appointed pursuant to the accompanying proxy will be voted FOR management's nominees.**

We do not contemplate that any of these nominees will be unable to serve as a director. If that should occur before the Meeting, the persons named in the proxy reserve the right to vote for another nominee, unless you specify that Shares are to be withheld from voting on the election of directors.

Each director elected at the Meeting will hold office until the close of our next annual meeting of Shareholders or until his or her successor is elected or appointed, unless his or her office is earlier vacated in accordance with our articles or with the provisions of the *Business Corporations Act* (British Columbia).



JOHN BEGEMAN, 71
Rapid City, SD, USA
Director since May 10, 2023

Director (independent)

Principal Occupation:
Corporate Director

Mr. Begeman is a Professional Mining Engineer with over 40 years of mining experience. His extensive experience in the mining industry, combined with his background in precious metals operations, executive, and project development management, provide valuable industry insight and perspective to both the Board and management. He currently sits on the board of directors of i-80 Gold Corp. and Allied Gold Corp.

Mr. Begeman previously served as the Executive Chairman of the board of Premier Gold Mines Limited, a director of Aberdeen International Inc., a director of African Gold Group, the President and Chief Executive Officer and director of Avion Gold Corporation, the Chief Operating Officer of Zinifex Canada Inc., and as Vice President, Western Operations of Goldcorp Inc. Prior to his employment at Goldcorp Inc., Mr. Begeman held various and progressive engineering and management positions with Morrison Knudsen Company's mining operations group throughout the western United States. His experience in executive leadership in international mining operations, permitting, and community involvement assists boards and management with their ongoing business endeavours. His past environmental and social license analysis along with project risk assessment also form a broad base that boards and management can draw on.

Mr. Begeman holds a B.S. in Mining Engineering, an M.S. in Engineering Management, and an MBA. He has completed the Rotman-ICD Directors Education program and is a member of the Institute of Corporate Directors with the ICD.D designation. He is also a member of the National Association of Corporate Directors and is NACD Directorship Certified.



IGNACIO BUSTAMANTE, 54
London, UK
Nominee Director

Nominee Director (independent)

Principal Occupation:
Business Executive

Mr. Bustamante is the Head of Base Metals for Appian Capital Advisory, based in London.

Prior to joining Appian, Mr. Bustamante was CEO and Board Member of Hochschild Mining (2010-2023), having occupied other positions in the company before his appointment, such as COO (2008-2010) and GM of its Peruvian Operations (2007-2008). Before that, Mr. Bustamante was President of Zemex Corporation (USA), and CFO of Cementos Pacasmayo (Peru).

Mr. Bustamante is currently on the Board of Antofagasta plc, and has been on the Board of other companies such as Hochschild Mining plc (LSE), Aclara Resources (TSX), Lake Shore Gold (TSX), Scotiabank Peru, Profuturo AFP, Colegio Roosevelt, among others.

Mr. Bustamante holds a B.S. in Business and Accounting from Universidad del Pacifico (Peru), and an MBA from Stanford University (USA).

SECURITIES HELD	VALUE AS AT MARCH 6, 2026 IN CAD ⁽¹⁾		
Shares	1,665	\$	134,765
DSUs	22,376	\$	1,891,918
Share ownership requirement satisfied⁽²⁾	TOTAL CAD	\$	2,026,683

VOTING RESULTS⁽³⁾

2025	FOR:	98.35%	WITHHELD:	1.65%
2024	FOR:	98.51%	WITHHELD:	1.49%

BOARD AND COMMITTEE MEMBERSHIP AND ATTENDANCE – 2025

Board of Directors	8 of 8
Committees: Health, Safety and Environment (Chair)	4 of 4
Human Resources & Compensation	3 of 3
Nominating and Governance	1 of 1

OTHER DIRECTORSHIPS WITH REPORTING ISSUERS

i-80 Gold Corp.
Allied Gold Corporation

AREAS OF EXPERTISE (CORE COMPETENCIES)

Finance	Human Resources and Compensation
Technical	Corporate Social Responsibility

Notes:

- The value of the Shares is calculated using the closing price of our Shares on the TSX on March 6, 2026 (CAD\$80.94). The value of the DSUs is calculated using the volume-weighted average price ("VWAP") price of the Shares on the TSX for the five consecutive trading days immediately prior to March 9, 2026 (CAD\$84.55).
- The director Share ownership requirement of three times the annual retainer fee (i.e. \$600,000) must be satisfied by May 10, 2028. Utilizing the Bank of Canada USD-CAD exchange rate of 1.3613 on March 6, 2026, a director satisfies the Share ownership requirement if they own Shares and/or DSUs with an aggregate value of at least C\$816,780.
- In 2025, 210,529,352 shares were cast in favour to elect Mr. Begeman and 41,431,544 shares were withheld. In 2024, 200,525,205 shares were cast in favour to elect Mr. Begeman and 3,030,303 shares were withheld.

SECURITIES HELD	VALUE AS AT MARCH 6, 2026 IN CAD ⁽¹⁾		
Shares	Nil	\$	Nil
DSUs	Nil	\$	Nil
Share ownership requirement - N/A⁽¹⁾	TOTAL CAD	\$	Nil

VOTING RESULTS⁽¹⁾

N/A

BOARD AND COMMITTEE MEMBERSHIP AND ATTENDANCE – 2025⁽¹⁾

N/A

OTHER DIRECTORSHIPS WITH REPORTING ISSUERS

Antofagasta plc

AREAS OF EXPERTISE (CORE COMPETENCIES)

Regulatory	Corporate Social Responsibility
Finance	Human Resources and Compensation
Accounting and Tax	

Notes:

- Mr. Bustamante is a new nominee to the Board and has not previously served with the Company in any capacity. If elected at the Meeting, Mr. Bustamante will become subject to the Director share ownership requirements which would need to be satisfied within five years of becoming a director i.e. by April 30, 2031.



NEIL DE GELDER, 73
Vancouver, BC Canada
Director since July 3, 2012

Director (independent)

Principal Occupation:
Corporate Director

Mr. de Gelder joined Pan American's Board in 2012. He is the Chair of the Nominating and Governance Committee and is a member of the Audit Committee. He served on the Human Resources and Compensation Committee from May 2021 to May 2023. Mr. de Gelder is Vice-Chair of Stern Partners, a private diversified investment firm based in Vancouver, and an independent director and Chair of the Audit Committee of a NASDAQ-listed music company.

Mr. de Gelder was the Executive Vice-President of Stern Partners until the end of 2020. Prior to joining Stern Partners in 2005, he was a senior partner of a major Canadian law firm specializing in mergers and acquisitions, finance, and corporate law. Mr. de Gelder is a past Executive Director of the British Columbia Securities Commission, and has served on a wide variety of corporate, crown, charitable, and advisory boards over the years.



CHANTAL GOSSELIN, 56
West Vancouver, BC, Canada
Director since May 10, 2023

Director (independent)

Principal Occupation:
Corporate Director

Ms. Gosselin is an experienced corporate board member with over 30 years of combined hands-on mining operations and capital markets knowledge. Early in her career, Ms. Gosselin held mine-site leadership positions in Canada, Peru, and Nicaragua, giving her firsthand experience in underground and open pit developing and operating mines in diverse cultural and social environments.

Upon completing an MBA, she migrated to the financial side and held various analyst positions including Vice President and Portfolio Manager at Goodman Investment Counsel and Senior Mining Analyst at Sun Valley Gold LLP. As a corporate board member, Ms. Gosselin was involved in numerous corporate mergers and acquisitions.

Ms. Gosselin has a B.S. in Mining Engineering from Laval University and an MBA from Concordia University. She is a member of the Institute of Corporate Directors and holds the ICD.D designation. Currently, Ms. Gosselin serves on the board of three other Toronto Stock Exchange listed companies in the natural resource sectors. Additionally, she is a member of the board of the not-for-profit Canadian Mineral Industry Education Foundation.

SECURITIES HELD	VALUE AS AT MARCH 6, 2026 IN CAD ⁽¹⁾	
Shares	39,893	\$ 3,228,939
DSUs	22,376	\$ 1,891,918

Share ownership requirement satisfied ⁽²⁾ TOTAL CAD \$ 5,120,857

VOTING RESULTS⁽³⁾

2025	FOR:	80.65%	WITHHELD:	19.35%
2024	FOR:	76.21%	WITHHELD:	23.79%

BOARD AND COMMITTEE MEMBERSHIP AND ATTENDANCE – 2025

Board of Directors	8 of 8
Committees: Audit	6 of 6
Nominating and Governance	3 of 3

OTHER DIRECTORSHIPS WITH REPORTING ISSUERS

Reservoir Media Inc.

AREAS OF EXPERTISE (CORE COMPETENCIES)

Regulatory
Finance

Notes:

- (1) The value of the Shares is calculated using the closing price of our Shares on the TSX on March 6, 2026 (CAD\$80.94). The value of the DSUs is calculated using the VWAP price of the Shares on the TSX for the five consecutive trading days immediately prior to March 9, 2026 (CAD\$84.55).
- (2) The director Share ownership requirement of three times the annual retainer fee (i.e. \$600,000) must be satisfied by May 10, 2028. Utilizing the Bank of Canada USD-CAD exchange rate of 1.3613 on March 6, 2026, a director satisfies the Share ownership requirement if they own Shares and/or DSUs with an aggregate value of at least C\$816,780.
- (3) In 2025, 172,635,326 shares were cast in favour to elect Mr. de Gelder and 41,431,544 shares were withheld. In 2024, 155,130,986 shares were cast in favour to elect Mr. de Gelder and 48,426,520 shares were withheld.

SECURITIES HELD	VALUE AS AT MARCH 6, 2026 IN CAD ⁽¹⁾	
Shares	8,070	\$ 653,186
DSUs	17,082	\$ 1,444,304

Share ownership requirement satisfied ⁽²⁾ TOTAL CAD \$ 2,097,489

VOTING RESULTS⁽³⁾

2025	FOR:	99.43%	WITHHELD:	0.57%
2024	FOR:	98.70%	WITHHELD:	1.30%

BOARD AND COMMITTEE MEMBERSHIP AND ATTENDANCE – 2025

Board of Directors	8 of 8
Committees: Audit	6 of 6
Health, Safety and Environment	4 of 4

OTHER DIRECTORSHIPS WITH REPORTING ISSUERS

Blossom Gold Inc.
Ero Copper Corp.
Wheaton Precious Metals Corp.

AREAS OF EXPERTISE (CORE COMPETENCIES)

Technical
Finance
Human Resources and Compensation

Notes:

- (1) The value of the Shares is calculated using the closing price of our Shares on the TSX on March 6, 2026 (CAD\$80.94). The value of the DSUs is calculated using the VWAP price of the Shares on the TSX for the five consecutive trading days immediately prior to March 9, 2026 (CAD\$84.55).
- (2) The director Share ownership requirement of three times the annual retainer fee (i.e. \$600,000) must be satisfied by May 10, 2028. Utilizing the Bank of Canada USD-CAD exchange rate of 1.3613 on March 6, 2026, a director satisfies the Share ownership requirement if they own Shares and/or DSUs with an aggregate value of at least C\$816,780.
- (3) In 2025, 212,837,785 shares were cast in favour to elect Ms. Gosselin and 1,229,087 shares were withheld. In 2024, 200,913,024 shares were cast in favour to elect Ms. Gosselin and 2,644,483 shares were withheld.



CHARLES JEANNES, 67
Reno, NV USA
Director since February 22, 2019

Director (independent)

Principal Occupation:
Corporate Director

Mr. Jeannes is a mining industry veteran with over 30 years of experience. From December 2008 to April 2016, he was President and CEO of Goldcorp Inc., leading the company's development into one of the world's largest and most successful gold mining companies with operations and development projects throughout the Americas. Prior to his appointment as President and CEO, he held the role of Executive VP, Corporate Development. Mr. Jeannes retired from Goldcorp in April 2016 and relocated to Reno, Nevada. Prior to Goldcorp, Mr. Jeannes held senior positions with Glamis Gold Ltd. and Placer Dome Inc. Mr. Jeannes was a director of Tahoe Resources Inc. ("Tahoe") until its acquisition by Pan American in February 2019.

Mr. Jeannes holds a B.A. degree from the University of Nevada (1980) and graduated from the University of Arizona College of Law with honors in 1983. He practiced law for 11 years with Woodburn and Wedge in Reno, Nevada, where he focused on mining and natural resources. Mr. Jeannes has broad experience in capital markets, mergers and acquisitions, public and private financing, and international operations.

Mr. Jeannes has received numerous awards including British Columbia CEO of the Year for 2013, Canada's Most Admired CEO for 2015, 2016 Alumnus of the Year for the University of Nevada and 2015 Alumnus of the Year for the University of Arizona College of Law.



KIMBERLY KEATING, 53
Portugal Cove-St. Philip's, NL, Canada
Director since May 10, 2023

Director (independent)

Principal Occupation:
Corporate Director

Ms. Keating is a Professional Engineer with over 25 years of broad international experience in the oil and gas, mining, hydropower, and nuclear sectors. Most recently, Kim was the COO of the Cahill Group, one of Canada's largest multi-disciplinary construction companies with operations across the country. Prior to joining the Cahill Group in 2013, Kim held a variety of progressive leadership roles from engineering design through to construction, commissioning, production operations, and offshore field development with Petro-Canada (now Suncor Energy Inc.). Throughout her career, Ms. Keating has made significant engineering and project management contributions to major projects in the Canadian, Norwegian, and UK energy sectors, bringing a wealth of strategy, operational leadership, and technical expertise to her roles. She is Board Chair of Major Drilling International Inc., and board director and Chair of the Remuneration Committee of Drax Group PLC. Ms. Keating holds the ICD.D designation from the Institute of Corporate Directors and received the Diligence Climate Leadership Certification in 2022.

Ms. Keating has held many volunteer leadership roles, including Co-Chair of the 2025 Canada Games, board member of the Cancer Care Foundation NL, and Chair of the St. John's Board of Trade. She holds a Bachelor of Civil (Structural) Engineering and an MBA, is a member of the Professional Engineers and Geoscientists NL (PEGNL), and holds the Canadian Registered Safety Professional designation. She is a Fellow of the Canadian Academy of Engineers. In 2022, Kim received the Canada's Most Powerful Top 100 Women Award and the Atlantic Canada Top 25 Most Powerful Women in Business Award, and has been a recipient of a number of other awards, such as the PEGNL Community Leadership Award and the St. John's Board of Trade Community Builder of the Year Award.

SECURITIES HELD		VALUE AS AT MARCH 6, 2026 IN CAD ⁽¹⁾	
Shares	17,013	\$	1,377,032
DSUs	31,519	\$	2,664,969
Share ownership requirement satisfied ⁽²⁾⁽³⁾		TOTAL CAD	\$ 4,042,001

VOTING RESULTS ⁽⁴⁾			
2025	FOR:	97.48%	WITHHELD: 2.52%
2024	FOR:	97.10%	WITHHELD: 2.90%

BOARD AND COMMITTEE MEMBERSHIP AND ATTENDANCE – 2025	
Board of Directors	8 of 8
Committees: Human Resources & Compensation	5 of 5
Nominating and Governance	3 of 3

OTHER DIRECTORSHIPS WITH REPORTING ISSUERS

Orla Mining Limited
Wheaton Precious Metals Corp.

AREAS OF EXPERTISE (CORE COMPETENCIES)

Regulatory Finance
Human Resources and Compensation

SECURITIES HELD		VALUE AS AT MARCH 6, 2026 IN CAD ⁽¹⁾	
Shares	1,200	\$	97,128
DSUs	22,376	\$	1,891,918
Share ownership requirement satisfied ⁽²⁾		TOTAL CAD	\$ 1,989,046

VOTING RESULTS ⁽³⁾			
2025	FOR:	99.49%	WITHHELD: 0.51%
2024	FOR:	94.57%	WITHHELD: 5.43%

BOARD AND COMMITTEE MEMBERSHIP AND ATTENDANCE – 2025	
Board of Directors	8 of 8
Committees: Health, Safety and Environment	4 of 4
Human Resources & Compensation	2 of 2
Communities and Sustainable Development	2 of 2

OTHER DIRECTORSHIPS WITH REPORTING ISSUERS

Drax Group PLC
Major Drilling Group International Inc.

AREAS OF EXPERTISE (CORE COMPETENCIES)

Regulatory Corporate Social Responsibility
Human Resources and Compensation

Notes:

- The value of the Shares is calculated using the closing price of our Shares on the TSX on March 6, 2026 (CAD\$80.94). The value of the DSUs is calculated using the VWAP price of the Shares on the TSX for the five consecutive trading days immediately prior to March 9, 2026 (CAD\$84.55).
- The director Share ownership requirement of three times the annual retainer fee (i.e. \$600,000) must be satisfied by May 10, 2028. Utilizing the Bank of Canada USD-CAD exchange rate of 1.3613 on March 6, 2026, a director satisfies the Share ownership requirement if they own Shares and/or DSUs with an aggregate value of at least C\$816,780.
- Mr. Jeannes holds 43,375 contingent value rights ("CVRs") that formed part of the consideration to Tahoe shareholders pursuant to the plan of arrangement which completed on February 22, 2019, in which Pan American acquired all of the issued and outstanding shares of Tahoe. Each CVR entitles holders to 0.0497 Shares on the satisfaction of certain payment conditions and have a term of 10 years from the closing date.
- In 2025, 208,668,354 shares were cast in favour to elect Mr. Jeannes and 5,398,516 shares were withheld. In 2024, 197,654,146 shares were cast in favour to elect Mr. Jeannes and 5,901,360 shares were withheld.

Notes:

- The value of the Shares is calculated using the closing price of our Shares on the TSX on March 6, 2026 (CAD\$80.94). The value of the DSUs is calculated using the VWAP price of the Shares on the TSX for the five consecutive trading days immediately prior to March 9, 2026 (CAD\$84.55).
- The director Share ownership requirement of three times the annual retainer fee (i.e. \$600,000) must be satisfied by May 10, 2028. Utilizing the Bank of Canada USD-CAD exchange rate of 1.3613 on March 6, 2026, a director satisfies the Share ownership requirement if they own Shares and/or DSUs with an aggregate value of at least C\$816,780.
- In 2025, 212,981,263 shares were cast in favour to elect Ms. Keating and 1,085,607 shares were withheld. In 2024, 192,508,924 shares were cast in favour to elect Ms. Keating and 11,048,583 shares were withheld.



JENNIFER MAKI, 55
Toronto, ON Canada
Director since May 12, 2021

Director (independent)

Principal Occupation:
Corporate Director

Ms. Maki, FCA/FCPA, is an accomplished mining executive and finance expert with strong leadership experience in public mining companies operating in complex international jurisdictions. She is the former Executive Director of Vale Base Metals and CEO of Vale Canada. Prior to that she held the role of EVP and CFO at Vale Base Metals. Ms. Maki began her professional career in the mining group with PricewaterhouseCoopers. She is presently a Director and Chair of the Audit Committee at Franco-Nevada Corporation, and is a Director and Chair of the Audit Committee at Baytex Energy Corp.

Ms. Maki has a Bachelor of Commerce degree from Queen's University and holds the ICD.D designation from the Institute of Corporate Directors. In 2025, Ms. Maki obtained a Certificate in Cybersecurity Oversight from the National Association of Corporate Directors.

In 2015, Ms. Maki was recognized as one of Canada's Top 100 Most Powerful Women by the Women's Executive Network and in 2025 she was named a Fellow Chartered Professional Accountant (FCPA) and a Fellow Chartered Accountant (FCA).

SECURITIES HELD	VALUE AS AT MARCH 6, 2026 IN CAD ⁽¹⁾		
Shares	2,978	\$	241,039
DSUs	15,757	\$	1,332,273
Share ownership requirement satisfied⁽²⁾	TOTAL CAD	\$	1,573,313

VOTING RESULTS⁽³⁾

2025	FOR:	98.27%	WITHHELD:	1.73%
2024	FOR:	98.04%	WITHHELD:	1.96%

BOARD AND COMMITTEE MEMBERSHIP AND ATTENDANCE – 2025

Board of Directors	8 of 8
Committees: Audit (Chair)	6 of 6
Communities and Sustainable Development	4 of 4

OTHER DIRECTORSHIPS WITH REPORTING ISSUERS

Baytex Energy Corp.
Franco-Nevada Corporation

AREAS OF EXPERTISE (CORE COMPETENCIES)

Accounting and Tax
Finance

Notes:

- (1) The value of the Shares is calculated using the closing price of our Shares on the TSX on March 6, 2026 (CAD\$80.94). The value of the DSUs is calculated using the VWAP price of the Shares on the TSX for the five consecutive trading days immediately prior to March 9, 2026 (CAD\$84.55).
- (2) The director Share ownership requirement of three times the annual retainer fee (i.e. \$600,000) must be satisfied by May 10, 2028. Utilizing the Bank of Canada USD-CAD exchange rate of 1.3613 on March 6, 2026, a director satisfies the Share ownership requirement if they own Shares and/or DSUs with an aggregate value of at least C\$816,780.
- (3) In 2025, 210,371,231 shares were cast in favour to elect Ms. Maki and 3,695,638 shares were withheld. In 2024, 199,576,688 shares were cast in favour to elect Ms. Maki and 3,980,819 shares were withheld.



PABLO MARCET, 62
Buenos Aires, Argentina
Director since August 6, 2025

Director (independent)

Principal Occupation:
Business Executive

Mr. Marcet is a distinguished mining professional with over 40 years of international experience in the exploration, development, and operation of mineral assets across the Americas and in Africa. He has held senior leadership roles spanning geology, environmental stewardship, mine operations, stakeholder engagement, government relations, mergers and acquisitions, and enterprise risk management.

Mr. Marcet currently serves as Executive Director of Piche Resources, an Australian exploration and development company, and as founder and President of Geo Logic, a mining consultancy firm. He previously held senior leadership roles at Orosur Mining, Waymar Resources, Northern Orion Resources, and at BHP for 15 years, all of which were focused in Latin America. He has previously served as a director on the Boards of several other publicly listed companies, including Barrick Mining Corporation and Arcadium Lithium PLC.

Mr. Marcet holds an MBA from the University of Phoenix, a Master's degree in Economic Geology from Harvard University and a Bachelor of Science degree in Geology from the University of the Pacific in California.

SECURITIES HELD	VALUE AS AT MARCH 6, 2026 IN CAD ⁽¹⁾		
Shares	Nil	\$	Nil
DSUs	2,376	\$	200,894
Share ownership requirement – N/A⁽¹⁾	TOTAL CAD	\$	200,894

VOTING RESULTS⁽²⁾

N/A

BOARD AND COMMITTEE MEMBERSHIP AND ATTENDANCE – 2025

Board of Directors ⁽³⁾	2 of 2
Committees ⁽⁴⁾ : Communities and Sustainable Development Health, Safety and Environment	

OTHER DIRECTORSHIPS WITH REPORTING ISSUERS

Piche Resources Ltd.

AREAS OF EXPERTISE (CORE COMPETENCIES)

Technical
Corporate Social Responsibility

Notes:

- (1) The director Share ownership requirement of three times the annual retainer fee (i.e. \$600,000) must be satisfied within five years of becoming a director, i.e. August 6, 2030. Utilizing the Bank of Canada USD-CAD exchange rate of 1.3613 on March 6, 2026, a director satisfies the Share ownership requirement if they own Shares and/or DSUs with an aggregate value of at least C\$816,780.
- (2) Mr. Marcet was appointed to the Board August 6, 2025.
- (3) Since joining the Board, Mr. Marcet has attended all of the meetings of the Board held in 2025 after his appointment.
- (4) Mr. Marcet did not serve on any committees during 2025 but he has been appointed to the Communities and Sustainable Development Committee and the Health, Safety and Environment Committee as of January 1, 2026.



MICHAEL STEINMANN, 60
Vancouver, BC Canada
Director since January 1, 2016

President, Chief Executive Officer, and
Director (non-independent)

Principal Occupation:
President & CEO of the Company

Mr. Steinmann joined Pan American in 2004 and held progressively senior roles before being promoted to President in 2015 and President and CEO in 2016. He has also been a director of the Company since 2016.

Mr. Steinmann has over 30 years of experience in the base and precious metals industry. He holds a Ph.D. in Natural Science (Geology) from the Swiss Federal Institute of Technology (ETHZ), a M.Sc. in Geology from the University of Zurich, and a Degree in Corporate Finance from Escuela Superior de Administración y Negocios, Lima.

Mr. Steinmann has extensive experience throughout South America in mine operations and project development, having participated in numerous mine construction projects from exploration and feasibility studies through start-up and into continuous operation. He is also experienced in corporate M&A and has been involved in many capital market transactions, including placements of equity and debt, as well as numerous other exploration and business development initiatives. Mr. Steinmann is a past President of the Silver Institute, a non-profit international industry association that aims to increase public understanding of the many uses and values of silver.



GILLIAN WINCKLER, 63
Vancouver, BC Canada
Director since May 11, 2016

Chair (independent)

Principal Occupation:
Corporate Director

Ms. Winckler is a former mining and business executive with over 25 years of diversified experience in the metals and mining industry and the financial sector.

Ms. Winckler spent 16 years with BHP Billiton in London, England and Vancouver, Canada where she was involved with corporate and divisional strategy, mergers and acquisitions, divestments, and exploration as well as project evaluation and development. Upon leaving the company she joined Coalspur Limited, a thermal coal development company listed in Canada and Australia as the CEO and President. Ms. Winckler held this position, as well as CFO for a brief period, for three years until the company was acquired in June 2015. Ms. Winckler currently serves as a director and member of the audit committee of one other publicly listed company and a director and Chair of the audit committee of another publicly listed company.

Prior to the mining industry, Ms. Winckler spent five years as a corporate financier in South Africa and London and five years in the auditing profession.

Ms. Winckler is a Chartered Accountant (South Africa), with a BSc and BComm (Hons) obtained in South Africa. Her professional expertise includes mergers and acquisitions, strategic planning, IFRS, GAAP, risk management, regulatory reporting and environment, social and governance matters. Ms. Winckler has attained the ESG Competent Boards Certificate and Designation 2021 (GCB.D).

SECURITIES HELD	VALUE AS AT MARCH 6, 2026 IN CAD ⁽¹⁾⁽²⁾⁽³⁾		
Shares	107,614	\$	8,710,277
PSUs	295,626	\$	23,927,968
RSUs	151,150	\$	12,234,081

Share ownership requirement satisfied⁽⁴⁾ TOTAL CAD \$ 44,872,327

VOTING RESULTS			
2025	FOR:	99.75%	WITHHELD: 0.25%
2024	FOR:	98.95%	WITHHELD: 1.05%

BOARD AND COMMITTEE MEMBERSHIP AND ATTENDANCE – 2025	
Board of Directors	8 of 8
Committees: N/A	

OTHER DIRECTORSHIPS WITH REPORTING ISSUERS
N/A

AREAS OF EXPERTISE (CORE COMPETENCIES)	
Technical	Human Resources and Compensation
Finance	

Notes:

- (1) The value of the Shares is calculated using the closing price of our Shares on the TSX on March 6, 2026 (CAD\$80.94).
- (2) Option value is calculated by multiplying the difference between the exercise price and the closing price of our Shares on the TSX as set out in note (1) above by the number of Options.
- (3) Assuming all RSUs and PSUs had vested as of March 6, 2026, with a TSR (as defined on page 35) for the PSUs at 100% and the closing price of our Shares on the TSX as set out in note (1) above.
- (4) The board share ownership requirement is only applicable to non-executive directors and therefore does not apply to Mr. Steinmann. Mr. Steinmann is subject to an Executive share ownership requirement of at least three times annual base salary in Shares and equity-based instruments. Please refer to the section "Executive Share Ownership" beginning on page 55.
- (5) In 2025, 213,524,644 shares were cast in favour to elect Mr. Steinmann and 542,227 shares were withheld. In 2024, 201,425,944 shares were cast in favour to elect Mr. Steinmann and 2,131,562 shares were withheld.

SECURITIES HELD	VALUE AS AT MARCH 6, 2026 IN CAD ⁽¹⁾		
Shares	15,709	\$	1,271,486
DSUs	27,067	\$	2,288,547

Share ownership requirement satisfied⁽²⁾ TOTAL CAD \$ 3,560,034

VOTING RESULTS ⁽³⁾			
2025	FOR:	99.69%	WITHHELD: 0.31%
2024	FOR:	98.13%	WITHHELD: 1.87%

BOARD AND COMMITTEE MEMBERSHIP AND ATTENDANCE – 2025	
Board of Directors (Chair)	8 of 8
Committees: Communities and Sustainable Development	2 of 2
Nominating and Governance	2 of 2

OTHER DIRECTORSHIPS WITH REPORTING ISSUERS
West Fraser Timber Co. Ltd.

AREAS OF EXPERTISE (CORE COMPETENCIES)	
Regulatory	Corporate Social Responsibility
Finance	Human Resources and Compensation
Accounting and Tax	

Notes:

- (1) The value of the Shares is calculated using the closing price of our Shares on the TSX on March 6, 2026 (CAD\$80.94). The value of the DSUs is calculated using the VWAP price of the Shares on the TSX for the five consecutive trading days immediately prior to March 9, 2026 (CAD\$84.55).
- (2) The director Share ownership requirement of three times the annual retainer fee (i.e. \$600,000) must be satisfied by May 10, 2028. Utilizing the Bank of Canada USD-CAD exchange rate of March 6, 2026 on March 6, 2026, a director satisfies the Share ownership requirement if they own Shares and/or DSUs with an aggregate value of at least C\$816,780.
- (3) In 2025, 213,396,113 shares were cast in favour to elect Ms. Winckler and 670,758 shares were withheld. In 2024, 199,752,594 shares were cast in favour to elect Ms. Winckler and 3,804,913 shares were withheld.

The municipality and province or state of residence, principal occupation and business or employment of each director has been furnished by the individual nominees. The number of Shares, deferred share units (“DSUs”), stock options (“Options”), restricted share units (“RSUs”), and performance share units (“PSUs”) beneficially owned by each nominee or over which each nominee exercises control or direction set out in the above table has been obtained from publicly available insider reporting as at March 6, 2026, or has been provided by individual nominees.

Cease Trade Orders, Bankruptcies, Penalties or Sanctions

From May 10, 2023 to August 15, 2024, Ms. Keating was a director of Victoria Gold Corp., a TSX-listed gold mining and exploration company. Victoria Gold Corp. was placed into receivership on August 14, 2024, pursuant to an order of the Ontario Superior Court of Justice.

Other than as noted above, in the last 10 years, none of the proposed directors is, or has been a director or executive officer of any company (including ours) that has (while, or within a year of, acting in that capacity), or in their personal capacity:

- *become bankrupt,*
- *made a proposal under any legislation relating to bankruptcy or insolvency,*
- *been subject to or instituted any proceedings, arrangement of compromise with creditors, or*
- *had a receiver, receiver manager or trustee appointed to hold its assets, or the assets of the nominated director.*

None of the proposed directors is, or has been within the last 10 years, a director, chief executive officer or chief financial officer of any company (that was subject to:

- *a cease trade order,*
- *an order similar to a cease trade order, or*
- *an order that denied the relevant company access to any exemption under securities legislation,*

that was issued while the proposed director was acting in such capacity, or that was issued after the proposed director was no longer acting in such capacity, and which resulted from an event that occurred while that person was acting in that capacity.

As at the date of this Circular and within the past 10 years, none of the proposed directors has been subject to any penalties or sanctions imposed by a court or regulatory body, or have entered into a settlement agreement with any securities regulatory authority or other regulatory authority, or been subject to any other penalties or sanctions imposed by a court or regulatory body that would likely be considered important to a reasonable securityholder in deciding whether to vote for a proposed director.

About the Auditor

The auditor conducts the annual audit of our financial statements, provides audit-related tax and other services, and reports to the Audit Committee of the Board. The Audit Committee is directly responsible for recommending the appointment, compensation, retention, evaluation, and, if necessary, termination of the independent registered public accounting firm retained to audit our financial statements. The Audit Committee and the Board have confirmed the appointment of Deloitte LLP as the independent registered public accounting firm for Pan American for the calendar year ending December 31, 2026. Deloitte LLP has been our auditor since October 26, 1993.

At last year's annual general and special meeting, 223,262,957 shares (89.98% of the votes) were cast in favour to appoint Deloitte LLP as Pan American's auditor and 24,872,980 shares (10.02% of votes) were withheld.

At our 2025 Annual General and Special Meeting, 89.98% of the common shares voted at the meeting were in favour of the reappointment of Deloitte LLP (the "Auditors") as the Company's auditors. This was an increase from the 2024 Annual General and Special Meeting of our shareholders where 85.43% of the common shares voted were in support of the reappointment of our Auditors. While these numbers continue to show relative support for our Auditors, the Company believes that strong shareholder support for the reappointment of its Auditors is important.

The Company is aware that a long-tenured auditor may be believed by some to pose an independence risk and has designed a review and assessment process to ensure that any such risk is identified and appropriately mitigated.

Management and the Audit Committee assess the Auditors on an ongoing basis and it annually considers audit quality, independence and the appropriateness of fees.

Auditor Independence

Auditor independence is critical to the integrity of the audit process. In making the determination of the appointment of our Auditors as the independent registered public accounting firm for Pan American for the calendar year 2026, the Audit Committee has performed a comprehensive review of the independence of the Auditors, including consideration of: certain processes and controls that ensure the Auditors' independence and high-quality performance or their audits; any perceived or actual benefits or risks arising from the Auditors' length of service; the appropriateness of their audit fees; and any Auditor objectivity concerns.

Comprehensive Performance Assessment

For 2025, the Audit Committee undertook a comprehensive performance assessment which was consistent with the recommendation of the Chartered Professional Accountants ("CPA") Canada and the Canadian Public Accountability Board ("CPAB"). This assessment included an evaluation of:

- the depth and breadth of industry knowledge of the Auditor's engagement partners responsible for the Company's audit;
- quality of the Auditors' annual audit plan for their interim reviews on the Company's consolidated financial statements, their annual audit examination of the Company's consolidated financial statements, their annual assessment of the Company's internal controls over financial reporting; and their processes related to auditor independence;
- the Auditors' technical expertise;
- the Auditors' periodic reports and confirmations to the Audit Committee with respect to independence, including the formal annual written statement from the Auditors delineating all relationships between the Auditors and the Company and any other factors that might affect the independence of the Auditors;
- the Auditors' demonstration of professional skepticism and objectivity particularly in their review of the Company's accounting estimates and areas involving significant auditor and management judgment;
- other factors that could, or could be perceived to, impair the independence of the Auditors;
- the transparency, timeliness and quality of the Auditors' communications to the Audit Committee and management;
- management's feedback as to the timeliness and quality of the Auditors' work; and
- the results of an annual survey of the Company's key finance team members, senior executives and board members to obtain their input on the Auditors' recent performance.

The Audit Committee also reviewed the annual report on audit quality indicators and the reports issued by the CPAB and the Public Company Accounting Oversight Board.

Canadian and U.S. Partner Rotation

Key team member rotation, including the lead audit partner, is important to ensure we have a balance between the Auditors' experience and the continued introduction of new auditor perspectives. The Company's current lead audit partner started his rotation in March 2026, following the 2025 audit. Both Canadian and United States' regulations require auditor rotation. The rules on auditor independence of the United States' Securities and Exchange Commission (the "SEC"), which Pan American is subject to and are more stringent than similar Canadian rules, provide that the lead audit partner and lead quality assurance partner of an SEC issuer shall rotate out of such position every five years and are subject to a minimum five year cooling off period prior to providing any other professional services to the issuer. Additionally, other partners who serve substantive roles on the audit, including those responsible for the audit of foreign components, are subject to rotation every seven years. Partner rotation reduces the independence risks of over-familiarity and self-interest and promotes objectivity without imposing significant costs and disruption to the Company. It also allows for a fresh set of eyes on the overall audit approach.

The Audit Committee also evaluated the general risks and benefits of audit firm rotation and reviewed reports issued by CPAB and CPA Canada which conclude that existing auditor independence requirements, including audit firm review and audit team member rotation, ensure auditor independence while maintaining and enhancing audit quality, which can be impaired with audit firm rotation.

Lastly, the Audit Committee considered the Auditor's structural practices and its observations on compliance matters and policies with respect to independence that have been implemented by the Auditors, and are satisfied that Auditors continue to take appropriate steps to ensure independence is maintained. For example, in addition to its compliance activities, the Auditors also

involve independent quality-assurance partners, as well as experienced national office professionals and subject matter experts outside of the engagement team to assist with complex or specialized matters, or matters that may require significant judgment determinations. The use of specialized professionals outside of the engagement team provides additional objectivity and impartial analysis.

Auditor Fees and Objectivity

The Audit Committee is aware that the amount of fees paid to an auditor could impact auditor independence if such fees create a financial incentive that inappropriately influences an auditor's judgment or objectivity. The Audit Committee has considered the fees paid to the Auditors, including whether the magnitude of such fees is such that it could influence the Auditors. Given the size and significant Canadian and global revenues of the Auditors, its international presence, structure and operations, and the relative magnitude of the fees paid and the scope of the services provided, the Audit Committee is satisfied that the fees paid by the Company are appropriate and would not affect the independence of the Auditors.

In addition to considering the total fees paid to the Auditors, the Audit Committee also analyzed the practices of the Company and the Auditors with respect to the approval of non-audit services and the fees payable by the Company in respect thereof. As required by professional standards, regulatory requirements, and the Audit Committee Charter, all non-audit services require the pre-approval by either the Audit Committee or the Chair of the Audit Committee. Prior to providing its pre-approval, the Audit Committee, or the Audit Committee Chair, as applicable, will consider the nature and scope of the proposed non-audit services, the potential impacts of performing such services on the independence of the Auditors, and the amount of the proposed fees for such services and the relative magnitude of such fees compared to the total fees payable to the Auditors. Where the Audit Committee Chair provides the pre-approval, the Audit Committee must be informed of the pre-approval at the next scheduled meeting and then consider and approve such services. The Company's engagement of the Auditors for services other than audit and audit-related services is minimal and represents a negligible portion of the fees paid to Deloitte.

The following table shows the fees earned by our Auditors for services in 2025 and 2024⁽¹⁾:

	Year ended December 31, 2025 (\$)	Year ended December 31, 2024 (\$)
Audit Fees ⁽²⁾	4,363,500	4,279,100
Audit-Related Fees ⁽³⁾	494,900	416,600
Tax-Related Fees ⁽⁴⁾	47,600	5,100
Other Fees	3,600	Nil
Total:	4,909,600	4,700,800

Notes:

- (1) The Audit Committee approved all audit and non-audit services provided to us by Deloitte LLP in 2024 and 2025.
- (2) Audit Fees are comprised of audit and interim reviews.
- (3) Audit-Related Fees in both 2024 and 2025 are comprised of assurance and related services that are related to audit or review services and include amounts with respect to the Pan American's Canadian Public Accountability Board fees that are remitted by Deloitte on behalf of the Company.
- (4) Tax-Related Fees are for professional services relating to tax compliance services.

Conclusions and Recommendation

The Audit Committee is of the opinion that concerns with the Auditor's tenure are mitigated by a strong external regulatory framework, internal policies and procedures of the Company, as well as the Auditors' strong internal independence policies and procedures, all of which are assessed through the annual auditor evaluation process performed by the Audit Committee with the assistance of management. The members of the Audit Committee and the Board believe that the continued retention of Deloitte LLP as our independent registered public accounting firm is in the best interests of the Company and of benefit to Shareholders. **Unless otherwise instructed, the management proxyholders appointed pursuant to the accompanying proxy will vote FOR the resolution appointing Deloitte LLP as our auditor to hold office until our next annual meeting of Shareholders and authorizing the Board to fix the auditor's pay.**

Advisory 'Say on Pay' Resolution

You will have the opportunity to vote on our approach to executive compensation at the Meeting. Since the resolution is advisory in nature, it will not be binding. However, we, together with the Human Resources and Compensation Committee (the "HRC Committee"), will consider the outcome of the vote as part of our ongoing review of executive compensation and, in the event that a significant number of Shareholders oppose the resolution, consider our approach to executive compensation in the context of

those concerns. For information on our approach to executive compensation, see “Executive Compensation” beginning on page 34. **Unless otherwise instructed, management proxyholders appointed pursuant to the accompanying proxy will vote FOR this ordinary resolution.**

The full text of the advisory resolution on our approach to executive compensation is as follows:

"Be it resolved, on an advisory basis and not to diminish the role and responsibilities of the Board, that the shareholders accept the approach to executive compensation disclosed in Pan American's Circular for the annual general and special meeting of shareholders of Pan American held on Thursday, April 30, 2026."

The complete voting results will be filed under Pan American's profile on SEDAR+ (www.sedarplus.ca).

At last year's annual general and special meeting, 204,185,486 shares (95.38% of the votes) were cast in favour of our approach to executive compensation and 9,881,377 shares (4.62% of the votes) were cast against.

Shareholder Engagement and Contacting the Board of Directors

We value the opinions, concerns and feedback of Shareholders. We invite Shareholders to communicate directly with the Board via email to boardofdirectors@panamericansilver.com. Please address communications to the Chair of the Board for Board matters; the Chair of the Nominating & Governance Committee for governance matters; and to the Chair of the HRC Committee with respect to Executive compensation matters.



Governance

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Corporate Governance Overview

The Board believes that good corporate governance is important to our effective performance and plays a significant role in protecting our Shareholders' interests and maximizing Shareholder value.

Guidelines for effective corporate governance of listed companies are established by a number of sources, including:

- *National Instrument 58-101 – Disclosure of Corporate Governance Practices (“NI 58-101” or the “Corporate Governance Disclosure Rules”);*
- *National Instrument 58-501 – Corporate Governance Guidelines;*
- *Sarbanes-Oxley Act of 2002;*
- *Corporate governance requirements of the New York Stock Exchange (the “NYSE Rules”); and*
- *TSX corporate governance requirements.*

The Board is of the view that our system of corporate governance meets or exceeds these guidelines.

Our goal is to continuously improve and enhance our corporate governance standards and best practices, including in respect of matters directly related to the Meeting. Since 2010, we have presented a “say on pay” resolution at each annual meeting of our Shareholders. We adopted a majority voting policy on the election of directors in 2011. In 2015, the Board approved a board and senior management diversity policy (the “**Board Diversity Policy**”) that recognizes the importance of diversity on our Board and amongst our senior management team. In 2020, the Board also approved an organization-wide Inclusion and Diversity Policy (the “**Inclusion and Diversity Policy**”) and consequential amendments were made to the Board Diversity Policy. In March 2022, the Board approved revisions to the Board Diversity Policy to include establishing the Company’s objective to maintain representation by women on the Board of at least 30% and, in March 2025, to have at least one Board member who is racially or ethnically diverse. Since establishing this objective, we appointed Mr. Marcet as a director in August 2025, and we have nominated Mr. Bustamante for election at the Meeting. Messrs. Marcet and Bustamante are both Latin American, hailing from Argentina and Peru, respectively. One of these individuals specifically identified themselves as an underrepresented individual in connection with the diversity matrix on page 25 of this Circular.

For more details with respect to our approach to inclusion and diversity and related objectives, please refer to the more detailed discussion under the headings “Diversity” and “Board and Senior Management Diversity” on pages 23 and 24 of this Circular.

In addition to the discussions here and in the below section, “Ethical and Responsible Business Conduct”, relating to governance, our overall corporate governance practices are outlined in Appendix A to this Circular in accordance with NI 58-101.

Ethical and Responsible Business Conduct

We are committed to operating our business in accordance with the highest standards of governance and ethics, and the principles of sustainable development. Safe production, the environmentally sound development and operation of assets, and fostering positive long-term relationships with employees, shareholders, communities, Indigenous Peoples, and local governments are fundamental to our strategy.

Our *Global Code of Ethical Conduct* (the “**Code**”) was first established in 2003 and is reviewed annually by the Nominating & Governance Committee (the “**N&G Committee**”) and, if necessary, updated to ensure it remains comprehensive and that we are current with evolving governance and ethics practices. The Code was last updated and approved by the Board in December 2022. The Code is designed to deter wrongdoing, promote honest and ethical conduct, and require full, accurate, and timely disclosure.

The Code applies to all of our directors, officers and employees. A copy of the Code is available on our website at: www.panamericansilver.com.

Our Code provides that all directors, officers and employees are required to avoid conflicts of interest, such as related party transactions, and to disclose any potential or actual conflicts of interest. Any potential conflict of interest, including transactions involving related parties, should be fully disclosed in advance to our General Counsel if in relation to an officer or employee, or to the N&G Committee and the Audit Committee if in relation to a director. If it is determined that there is a conflict of interest, or there is likely to be a perception of a conflict of interest, involving any officer, the conflict must also be fully disclosed in advance to

the N&G Committee and the Audit Committee. Where a director declares a real or potential conflict of interest in respect of any material contract or transaction being considered at a meeting of the Board, the director will recuse themselves from the meeting during the consideration of the matter and will not vote on the matter. In addition to the Code, we have adopted a number of board-level corporate policies and other guidelines that formalize how we must conduct our business, interact with stakeholders and others, and provide a framework for ethical and responsible business practices. Pursuant to these policies and guidelines, we work toward operating ethically, practicing environmental stewardship, community engagement and development, and providing a safe, healthy, respectful and open and inclusive workplace for our employees. These policies include our:

- *Board and Senior Management Diversity Policy;*
- *Global Anti-Corruption Policy (the “**Anti-Corruption Policy**”);*
- *Gifts and Hospitality Guidelines;*
- *Global Guidelines Regarding Tax Matters;*
- *Social Sustainability Policy (the “**Social Sustainability Policy**”);*
- *Environmental Policy (the “**Environmental Policy**”);*
- *Health and Safety Policy;*
- *Inclusion and Diversity Policy;*
- *Global Human Rights Policy (the “**Human Rights Policy**”); and*
- *Supplier Code of Conduct (the “**Supplier Code of Conduct**”).*

The Social Sustainability Policy provides guidelines in fostering positive relationships with communities of interest through transparent communication and ethical and sustainable business practices during exploration, design, construction, operation, closure, and post-closure of our mines. In addition, the Environmental Policy includes guidelines in managing risks related to, among other things, climate change, energy, water, biodiversity, air quality, and cultural heritage. The Human Rights Policy consolidates several of our existing objectives in the areas of environment, labour, diversity, and social responsibility. It formalizes our approach to fostering a positive human rights culture throughout our organization and our work to prevent, minimize or mitigate adverse impacts from our activities on our communities, workforce, and other stakeholders. We also joined the BlackNorth Initiative in June 2020 as part of our commitment to inclusion and diversity and to support the fight against racism.

Our Code, Anti-Corruption Policy, Global Human Rights Policy, and Supplier Code of Conduct, which are available on our website (www.panamericansilver.com), further formalize our commitment to operating ethically. Our directors, officers, executives, and senior management provide annual certifications in connection with the Code, Anti-Corruption Policy, and Human Rights Policy, and we provide related training across our organization. We have also adopted Global Guidelines Regarding Tax Matters, in which we confirm our commitment to complying with tax laws and regulations and being accurate, timely and transparent with our tax filings and tax planning. Together, these policies and guidelines promote integrity, accountability, and transparency throughout the Company, and help ensure that we are compliant with legal and regulatory requirements and align with industry best practices.

We have implemented the Towards Sustainable Mining (“**TSM**”) protocols and frameworks of the Mining Association of Canada (“**MAC**”), a world class management standard designed to enhance our community engagement processes, drive industry-leading environmental practices and reinforce our commitment to the safety and health of our employees and surrounding communities. By implementing TSM at our operations within and outside of Canada, we are voluntarily exceeding MAC’s membership requirements and setting a consistently high performance standard across all of our operating jurisdictions.

Protecting the health, safety and wellbeing of our employees, contractors, suppliers, and community partners where we operate is our highest priority. Despite our continued efforts and focus on the safety of all our employees and contractors, we are very saddened to report that there were two fatal accidents at our operations and projects in 2025. We recorded a lost time injury frequency of 0.61 per million hours worked and a lost time injury severity of 372, which were higher than our objectives for the year and highlight the continued emphasis we are placing on health and safety matters.

In 2022, we joined the Mining Safety Roundtable, a group of participating companies that are committed to eliminating fatalities and major safety incidents by sharing strategies and best practices to address mining industry hazards and risks. We are advancing several safety initiatives, including working with third-party consultants to incorporate innovative safety concepts, the expansion of

our training programs related to the technical abilities of our workforce, focusing on the development of leadership skills, and raising even greater awareness and prioritization of safety. In 2025, we also continued our work on our Critical Risk Management program that we intend to progressively implement at our operations, completing implementation at four sites in 2025 and the remaining sites expected to be included in 2026. We have also introduced a Human and Organizational Performance program that focusses on safety at four of our operations and trained 570 personnel as advocates for the program. This program will be rolled out to all of our sites by the end of 2026. Please refer to the Sustainability page of our website at www.panamericansilver.com for further information on our health and safety programs.

As part of our commitment to driving global sustainable development and contributing to the United Nations Sustainable Development Goals, in 2020, we became signatories to the United Nations Global Compact and established a working group to lead the implementation and develop our first Communications of Progress report, a membership requirement. We also became members of the World Gold Council in 2023, an organization that, among other things, advocates for responsible gold production and helps shape policies for sustainable gold mining among its members and across the industry. In addition, in May 2025, the Company filed its second report under the *Fighting Against Forced Labour and Child Labour in Supply Chains Act*, which requires certain entities to report annually on the steps taken during the previous financial year to prevent and reduce the risk that forced labour or child labour is used at any step in the production of goods that they produce or import into Canada.

Our corporate environmental, social and governance (“ESG”) performance goals are set in collaboration with our operations teams. On an annual basis, these teams conduct an extensive process of setting ESG performance goals for their operations. We have also developed a set of ESG performance indicators to measure and monitor performance on key social and environmental activities at our operations. Our social performance indicators cover social risk management, grievance management and community investment. Additionally, we have developed social performance indicators focused on security and human rights standards, as well as indicators that measure the advancement of our programs focused on inclusion and diversity, bias, racism, and behavioural matters, as well as grievance mechanism and social economic development programs performance. Our environmental performance indicators cover environmental incidents, audits, water, energy and greenhouse gas emissions, biodiversity, waste, and mine closure.

Our business is in many ways dependent on various stakeholders and we view establishing relationships of mutual trust and respect as important. We report annually on our sustainability performance in accordance with the Global Reporting Initiative Standards and have begun to align our reporting with the Sustainability Accounting Standards Board and the Financial Stability Board’s Taskforce on Climate-related Financial Disclosures (“TCFD”) reporting frameworks. Our TCFD disclosure for the year-ended 2024 has been incorporated into our 2024 Sustainability Report and is available on our website at www.panamericansilver.com, and future reports, including our 2025 Sustainability Report, will similarly be posted to our website.

We have adopted formal policies, procedures, and industry standards and practices to manage our impacts and contribute to the social and economic development of local communities. Our social management framework provides a consistent methodology for measuring and tracking social impacts and sustainability performance across our mines, while offering the flexibility needed to tailor our approach to the circumstances of each operation. Our integrated sustainability audits cover human rights, labour, security and social practices. The social sustainability audit framework is based on the ICMM’s Mining Principles, TSM - Indigenous and Community Relationships Protocol, Crisis Management and Communications Planning Protocol, Mine Closure Framework, and Prevention of Child and Forced Labour Verification Protocol, the United Nations Guiding Principles on Business and Human Rights, the UNICEF Canada’s Child Rights and Security Checklist, the Voluntary Principles on Security and Human Rights and the International Labour Organization’s Guide for Enterprise Diagnostic. The key observations and recommendations from the social sustainability audits are reported monthly to senior management and quarterly to the Board and its committees, and summary results are presented annually in our Sustainability Reports. In 2021, we established the Communities and Sustainable Development Committee (the “CSD Committee”) of the Board of Directors in order to increase our focus on ESG matters. Together, the CSD Committee and the Health, Safety, and Environment Committee (the “HSE Committee”), oversee our ESG strategy.

In 2019, we adopted a new human rights policy that is based on the three pillars of the United Nations Guiding Principles on Business and Human Rights, as well as the Voluntary Principles on Security and Human Rights (the “Voluntary Principles”) and the OECD Guidelines for Multinational Enterprises. This policy consolidates several of our existing objectives in the areas of environment, labour, diversity and social responsibility. It formalizes our approach to fostering a positive human rights culture throughout our organization and our work to prevent, minimize or mitigate adverse impacts from our activities on our employees, communities, and other external stakeholders, including discrimination and harassment. During 2023, we conducted formal internal human rights impact assessments at our El Peñon and Minera Florida mines in Chile. In 2024, we conducted a formal internal human rights impact

assessment at our Jacobina mine in Brazil. We plan to continue these assessments in coming years throughout our organization. In addition, in 2024, the Jacobina mine was externally audited as part of our ongoing audit program in respect of the Voluntary Principles. In 2024, all Pan American operations met the requirements of the Voluntary Principles, UNICEF Security and Child Rights Checklist, and the World Gold Council Conflict Free Standard, thus meeting our commitment to comply with these standards. We have continued to actively participate with the Voluntary Principles Secretariat throughout the year, which has helped us improve our approach to maintaining the safety and security of our operations within an operating framework that supports and respects human rights and fundamental freedoms.

We also continued to participate with the International Code of Conduct Association for Security Providers of which we hold observer status. Our Latin America security providers continue to work towards certification of the standard. The ICoCA standard provides a framework for our security providers to improve their services with a focus on human rights and humanitarian law.

In 2025, we also received external limited assurance from Apex Companies LLC for our compliance with the World Gold Council Conflict-Free Standard for 2024. This standard provides us with an approach for identifying and minimizing the risk that our gold production could cause, contribute to, or support unlawful armed conflict.

In 2025, we continued with our equity, diversity and inclusion training program and embedded it in our health and safety discussions and induction processes at sites and in our offices, covering all new contractors and employees. We also provided ongoing training in harassment prevention. We have multiple reporting channels in place to encourage the reporting of violations, or suspected violations, of the Code, the Anti-Corruption Policy, the Social Sustainability Policy, or other policies of the Company. These include reporting through management, reporting by mail or email to the Audit Committee Chair with respect to financial matters, and reporting via a telephone hotline or online portal operated by a secure, independent third-party service provider.

The N&G Committee and the Audit Committee monitor compliance with the Code and the Board is responsible for granting any waivers from the Code. We will disclose any waivers from the requirements of the Code granted to our directors or executive officers in the next quarterly report following a waiver. There were no such waivers of the Code during 2025.

About the Board

The Board has overall responsibility for corporate governance matters through:

- *developing and approving corporate policies and guidelines;*
- *assisting in the definition of corporate objectives and assessing key plans; and*
- *evaluating our performance on a regular basis.*

Among other things, the Board is guided by legislative and other governance standards, as well as stock exchange rules and industry best practices. The Board has developed a mandate that sets out written terms of reference for the Board's authority, responsibility, and function. This mandate is reviewed and revised regularly, most recently being updated in 2023. The Board, as a whole and through its committees, periodically reviews and assesses our policies and guidelines, as well as our governance practices, to ensure they are appropriate and current. The full text of the Mandate of the Board of Directors is included in Appendix B and can be found on our website at: www.panamericansilver.com.

The Board is comprised of individuals of the highest integrity, each of whom has the knowledge and skill necessary to contribute effectively to the oversight and guidance of Pan American. The Board has a majority of independent directors. Independence is in part a legal and regulatory construct but is also evaluated on the basis that such directors are able to act objectively and in an unfettered manner, free from material relationships with us. The Company is not indebted to any of its directors.

The Board currently has five committees that each play a role in our business:

- *Audit Committee;*
- *CSD Committee;*
- *HSE Committee;*
- *Human Resources and Compensation Committee ("HRC Committee"); and*
- *N&G Committee.*

Each committee acts on issues that fall within its purview and on matters that overlap between committees and ultimately may involve the Board as a whole. The Board has developed charters for each of its committees which establish their specific roles and responsibilities. It has also adopted governance guidelines for certain of its committees. Committee members are appointed annually following our annual general and special meeting of shareholders.

In fulfilling its governance responsibilities, the Board has delegated significant responsibility for corporate governance matters to the N&G Committee. The N&G Committee is responsible for developing and implementing governance best practices and works closely with our General Counsel and our Corporate Secretary to ensure that the N&G Committee is aware of developments and emerging trends in corporate governance. The N&G Committee regularly reports, advises and makes recommendations on governance related matters to the Board. See page 30 for a more detailed description of the N&G Committee's composition, function, and responsibilities.

In addition, the Board relies on management to ensure we are conducting our everyday business to the appropriate standards and also providing regular, forthright reports to the Board and its committees.

The Board works with management to develop our strategic direction, including matters relating to the long-range strategic plan, budgets, financial plans and strategies, and corporate opportunities, as well as identifying strategic risks. The Board and management regularly discuss strategic issues at quarterly Board meetings and as needed throughout the year.

Composition of the Board and Independence

The Board currently consists of ten directors, nine of whom, Messrs. Begeman, de Gelder, Jeannes, and Marcet, and Mmes. Gosselin, Keating, Maki, Sendall, and Winckler (Chair), qualify as independent directors under the Corporate Governance Disclosure Rules and the NYSE Rules. They are independent of management and free from any interest and any business or other relationship which could, or could reasonably be perceived to, materially interfere with their ability to act in our best interests. Mr. Steinmann is not independent due to his current position as our Chief Executive Officer. As currently comprised, the members of Board are 90% independent. Ms. Sendall is not standing for re-election, and Mr. Bustamante, who is also independent of management, is standing for election.

Diversity

Our operations span North and South America, and this geographic breadth is further complemented by our regional and local diversity. As such, we benefit from a multi-faceted and multi-cultural workforce that brings a wide array of experience, knowledge, background, culture and heritage to our business. To us, diversity reflects all of the varied characteristics that make individuals unique from one another, whether that be gender, ethnicity, age, race, religion, disability, cultural and socio-economic background, nationality, sexual orientation, language, educational background, or expertise. Diversity encourages varied perspectives and an enhanced ability to critically evaluate how we operate our Company and interact with our various stakeholders. Awareness and promotion of diversity also fosters an inclusive work environment where individuals are treated fairly and with respect and are given equal opportunity to develop and advance. These attributes also assist us in integrating international business standards and practices into all of our operations, while being mindful of regional and local norms. In an ever-changing global environment, we believe that the benefits from diversity and inclusion are key components in our long-term success.

In 2020, we adopted our Inclusion and Diversity Policy that is applicable across our entire organization. Among others, this policy sets out our commitment to providing a respectful, safe, and healthy work environment free from all forms of violence, harassment, intimidation, racism, and discrimination, and a workplace where all individuals feel safe, valued, welcomed, and supported in achieving their full potential. The Inclusion and Diversity Policy also recognizes the importance of addressing and alleviating racism, including systemic racism, wherever it may exist. We joined the BlackNorth Initiative in June 2020 as part of our ongoing commitment to inclusion and diversity and to support the fight against racism. In 2025, we completed an equity, diversity and inclusion training program and embedded it in our Health and Safety discussions and induction processes at sites and in our offices, covering all new contractors and employees. We also provided ongoing training in harassment prevention.

While gender is only one aspect of diversity, it is a significant area of focus for us. In the jurisdictions in which we operate, mining has historically been considered an industry with few opportunities for women for a variety of reasons. Among other consequences, the mining industry has not been regarded as an attractive career choice for women and this further perpetuates the traditionally low representation of female employees and leaders. We are actively trying to change that dynamic in our own business. For example, we have increased our emphasis on the recruitment and promotion of women and are encouraging more female employees to

participate in our mentoring and leadership development programs. Perhaps even more importantly, we are looking for opportunities to enhance awareness of diversity issues and to create a positive environment for change throughout our organization. We have established an internal diversity and inclusion working group at our corporate office to help us with this task. We are also keenly aware that our ability to attract highly qualified female candidates in the future is, at least in part, dependent on increasing gender representation in career fields relating to our business. As such, we also support a number of external programs that seek to inspire women to enter and stay in science and mining related careers, that promote women in mining and, more generally, that champion women in leadership. For example, in 2021, we established the Pan American Silver Equity, Diversity and Inclusion Award in Science at the University of British Columbia.

Board and Senior Management Diversity

We consider it important to have diversity amongst our Board and senior management team, and we have therefore adopted our Board and Senior Management Diversity Policy to reinforce this commitment, which was most recently revised in March 2025. The Board and Senior Management Diversity Policy works in parallel with the Inclusion and Diversity Policy that is applicable broadly across the organization.

The Board and Senior Management Diversity Policy provides a basic framework within which the Company will consider the principle of diversity, referring to those varied characteristics that make individuals unique from one another, when recruiting, developing, and appointing our Board members and our senior management team, with the goal of having talented, knowledgeable persons with diverse experiences, backgrounds, and perspectives guiding the Company. While recruitment, development, and appointments for the Board and our senior management team will be primarily merit-based in order to ensure that their composition will ultimately reflect the particular skills, knowledge, and experience that are required to effectively run our business, due consideration will also be given to the present level of diversity within the leadership of the Company and the positive impact that further diversity might have on our business. Gender diversity, in addition to racial or ethnic diversity, will be accorded particular attention when considering Board appointments with a view to maintaining the representation of women and increasing racially or ethnically diverse people amongst the Company's leadership.

The N&G Committee will have the most direct impact on developing diversity amongst Board members as a result of its oversight responsibilities on Board composition and function and with regard to the nomination of candidates to fill Board vacancies. Similarly, the Chief Executive Officer, together with the HRC Committee, manage the succession planning process and make recommendations to the Board for the appointment of the Company's senior management team. As such, the N&G Committee, the CEO and the HRC Committee are in unique positions to encourage diversity by recognizing diversity as an important factor when fulfilling their responsibilities with respect to nominating, recruiting, hiring, and promoting individuals for the Board and senior management. Under both the N&G Committee Charter and the Mandate of the CEO, diversity has been specifically identified as a key consideration in the recommendation of new nominees to the Board and in the recruitment and development of individuals for senior management positions.

In March 2022, we formally set a target for the Company to maintain representation by women on the Board of at least 30%. We currently have five Board members who are women, representing 50% of our Board. We have one senior vice president and four vice presidents on our corporate management team who are women, one of whom is an executive officer. In March 2025, we formally set an objective to have at least one Board member who is racially or ethnically diverse. We have included specific requirements relating to gender, in addition to racial or ethnic diversity, in our candidate searches and will actively pursue diversity in future recruitment processes and nominations. As a part of our Board succession planning, we appointed Mr. Marcet as a director in August 2025, and we have nominated Mr. Bustamante for election at the Meeting. Messrs. Marcet and Bustamante are both Latin American, hailing from Argentina and Peru, respectively.

The N&G Committee considers gender and diversity objectives regularly and reports to the Board annually on the Company's advances with respect to the Board Diversity Policy. In connection with this review, the N&G Committee will consider the effectiveness of the Company's approach to diversity and will recommend to the Board any changes that it considers appropriate.

The following board diversity matrix provides the demographic composition of our Board as disclosed by its members:

Diversity Matrix of Current and Proposed Board Members as of March 9, 2026

Country of Principal Executive Offices:	Canada
Foreign Private Issuer listed on NYSE	Yes
Disclosure Prohibited Under Home Country Law	No
Total Number of Current Directors	10

Part I: Gender Identity

	Female	Male	Non-Binary	Did Not Disclose Gender
Director Nominees	4	6	-	-

Part II: Demographic Background

Underrepresented Individual ¹ in Home Country Jurisdiction	1
LGBTQ+ ²	-
Did Not Disclose Demographic Background	9

Notes:

- (1) A person who self-identifies as an underrepresented individual based on national, racial, ethnic, indigenous, cultural, religious, or linguistic identity in the country of the Foreign Issuer's principal executive offices (as reported on the Foreign Issuer's Forms F-1, 10-K, 20-F or 40-F).
- (2) A person who identifies as any of the following: lesbian, gay, bisexual, transgender or as a member of the queer community.

Our Board Diversity Policy and our Inclusion and Diversity Policy are both available on our website at: www.panamericansilver.com.

In-Camera Meetings

The independent members of the Board meet without the non-independent directors and management at all Board meetings. These in-camera meetings are led by the Chair or another independent Board member should the Chair not be in attendance. In addition, the Audit Committee holds in-camera sessions with our auditors, internal audit, management, and amongst themselves at each meeting. The HRC Committee holds in-camera sessions amongst themselves or with its compensation consultant at each meeting, and other committees of the Board also hold in-camera sessions as and when required.

Board Skills Matrix

As part of our ongoing efforts to ensure we have the appropriate combination of skills and experience on our Board, the N&G Committee has developed a skills matrix and identified the various areas of expertise that they considered necessary to provide effective stewardship for our Company. The N&G Committee asked each director nominee to consider the various areas of expertise identified below and identify whether they considered themselves to have these skills as core competencies, ancillary competencies, or that it was not within their particular area of expertise. The N&G Committee will be guided by the skills matrix when conducting Board recruitment, in order to ensure there is an appropriate balance of the skills necessary for the stewardship of the Company.

The following skills matrix indicates the number of director nominees who have expertise and ancillary competencies in the identified areas and is representative of the diverse skills and experience of our director nominees:

Areas of Expertise		Core Competencies	Ancillary Competencies
Regulatory	Legal – corporate/ commercial	3	5
	Governance and regulatory compliance	2	8
	Government relations	3	6
	Stakeholders/ investor relations	7	2
Finance	Capital markets	6	4
	Risk management	3	7
	M&A and corporate finance	8	2
	International business experience	9	1
Accounting and Tax	Financial literacy	3	6
	Tax	3	4
Technical	Mining operations - underground	2	6
	Mining operations – open pit	4	4
	Project management / development/ construction	5	4
	Exploration	2	6
	Geology	2	6
Corporate Social Responsibility	Environment and sustainability	5	4
	Health and safety	6	3
	Social license	5	5
Human Resources and Compensation	Strategic leadership	6	4
	Human resources	7	3
	Compensation	6	4

Board Education

We recognize the importance of ongoing director education and the need for directors to have a current and detailed understanding of their duties and responsibilities as directors, as well as emerging trends in the mining industry and in the regulatory and governance areas.

In addition to the wide range of information provided to the Board at scheduled meetings, senior management also provides periodic presentations to the Board on specific aspects of our business or industry that are deemed particularly relevant or important, or on topics that we or the Board considers to be beneficial. In some cases, external advisors or consultants are invited to address the Board. For example, during 2025 the Board and members of senior management participated in a seminar conducted by the National Office of the National Association of Corporate Directors with respect to role of the Board in cybersecurity risk oversight. The seminar included a discussion regarding the enterprise risk and cyber governance; legal, regulatory, and compliance considerations; and crisis preparation and management. In addition, in July 2025, the Board attended a presentation conducted by members of the Company's Technical Services department with respect to technical matters pertaining to the La Colorada Skarn. All directors attended these seminars and presentations.

Our Board members are also encouraged to attend seminars, conferences and professional development events. A number of our directors reported completing training sessions and seminars during the year, and several of our Board members also attended industry conferences. Among others, individual directors attended various seminars and certification programs, including with respect to cybersecurity oversight; geopolitical risk; navigating global tariffs; priorities for compensation and human capital committees; audit committee matters; and corporate governance and ethics.

Visits to our mines and development sites are also important educational opportunities. Directors have been and will continue to be given tours of our operations to give the directors additional insight into our business and to encourage interaction with our local management and personnel. During 2025, our directors visited our La Colorada mine. In addition to this site visit, our Board Chair visited several of our other operations. All Board members are provided with monthly management reports regarding our business and operations.

In addition to the foregoing, our General Counsel and the Corporate Secretary, in conjunction with the N&G Committee, update the Board members on new and evolving corporate governance developments applicable to directors of public companies with respect to their conduct, duties and responsibilities. We also provide our Board with periodic updates on regulatory, industry and political developments that could affect our business.

To ensure that our Board members are able to gain more detailed information about our business and operations, all of our Board members are invited to attend all meetings of the Board committees, regardless of whether they are members of those particular Committees.

Board Committees

The Board currently has five committees, as described below. The full charter of each committee can be found on our website at: www.panamericansilver.com.

Audit Committee

The Audit Committee is currently composed of three directors, each of whom is an independent director for the purposes of the Corporate Governance Disclosure Rules and all of whom are independent directors for purposes of the NYSE Rules and as required by the Audit Committee Charter. The Audit Committee holds in-camera sessions without management present at each meeting.

The chair of the Audit Committee is Ms. Maki.

All members of the Audit Committee are financially literate – they have the ability to read and understand a company’s financial statements, including its balance sheet, income statement and cash flow statement. Ms. Maki is considered an audit committee financial expert based on her professional experience and education. In 2025, Ms. Maki also earned a Certificate in Cybersecurity Oversight from the NACD, demonstrating her commitment to advanced cybersecurity literacy. In October 2025, Ms. Maki became a Fellow CPA.

The Audit Committee assists the Board in its oversight functions as they relate to the quality and integrity of our financial statements and accounting processes, the independent auditor qualifications and independence, management’s responsibility for assessing the effectiveness of internal controls, and the Company’s compliance with legal and regulatory requirements in connection with financial and accounting matters. In this regard, the Audit Committee has primary responsibility for our financial reporting, accounting systems and internal controls. The Audit Committee Charter was updated in February 2024.

The Audit Committee’s primary areas of responsibility include:

- *review of public filings, in particular with respect of financial information contained therein;*
- *review our policies and business practices in respect of financial and accounting matters, including related-party transactions, financial controls and management reporting;*
- *review related-party transactions;*
- *review and approve matters relating to, and reports from, external auditors;*
- *in consultation with the external auditor, review the integrity of our financial reporting process and internal control structure;*
- *review internal audit findings and matters relating to internal audit function and procedures;*
- *review and approve our financial risk management programs, including our hedging programs; and*
- *review matters relating to ethical and legal compliance in respect of our financial matters and review major financial audit and accounting related risks, including information security and cyber risks.*

The Audit Committee is empowered to instruct and retain independent counsel or other advisors, set the pay and compensation for any such advisors, and communicate directly with the independent auditor as it determines necessary to carry out its duties. We pay the costs of such advisors. The Audit Committee also has oversight responsibility for our internal audit group and function and reviews and assesses internal audit findings. Additional information relating to the Audit Committee is contained in the Annual Information Form, under the heading “Audit Committee” and in Appendix A thereto.

The Audit Committee has prohibited the use of our independent auditor for the following non-audit services:

- *bookkeeping or other services related to our accounting records or financial statements;*
- *financial information systems design and implementation, except for services provided in connection with the assessment, design and implementation of internal account controls and risk management controls;*
- *appraisal or valuation services, fairness opinions or contribution-in-kind reports, where the results of any valuation or appraisal would be material to our financial statements or where the accounting firm providing the appraisal, valuation, opinion or report would audit the results;*
- *actuarial services;*
- *internal audit outsourcing services;*
- *management functions or human resources functions;*
- *broker-dealer, investment advisor or investment banking services;*
- *legal services; and*
- *expert services unrelated to audits.*

Communities and Sustainable Development Committee

The CSD Committee is currently composed of four directors, each of whom is an independent director.

The chair of the CSD Committee is Ms. Sendall.

The main purpose of the CSD Committee is to provide oversight and guidance with respect to:

- *matters in connection with the continued development and adoption of sustainable and socially responsible business practices and standards, including with respect to communities of interest;*
- *our practices and performance with respect to community and sustainability matters, including, but not limited to, engagement and relationships with, and impacts on, communities of interest and Indigenous peoples, human rights, government relations, and our philanthropic initiatives and activities;*
- *in conjunction with other Board committees, the development of our approach to ESG matters and policies, and making recommendations to the Board in respect thereof; and*
- *our reporting standards, communications and disclosure of community, sustainability and ESG performance.*

The CSD Committee's primary areas of responsibility include:

- *review and provide guidance with respect to the development of our goals, policies, and programs as they relate to communities, sustainable development, and social matters;*
- *provide oversight with respect to management's identification, review and evaluation of our sustainability, community, and corporate social responsibility related activities;*
- *review and approve annual targets determined by management with reference to our goals, policies and programs regarding communities, sustainable development, and social matters;*
- *review reports from management with respect to audits of our social and sustainability programs and activities;*
- *review reports by management on any significant social and community issues and grievance matters, and make recommendations to management and to the Board;*
- *review and monitor management's activities to ensure that the principal risks and opportunities related to corporate social responsibility, sustainability and ESG are identified by management and that appropriate resources are allocated;*
- *provide oversight with respect to management's programs to promote and facilitate employee participation in the development and implementation of our ESG standards and practices;*
- *consider reports from management with respect to significant changes in risk exposure relating to sustainable development, social or community matters, human rights, government relations or related communications matters; and*
- *review and provide oversight relating to our communications, disclosure, and reporting of ESG performance, including the publication of our Sustainability Report.*

Health, Safety and Environment Committee

The HSE Committee is currently composed of four directors, each of whom is an independent director.

The chair of the HSE Committee is Mr. Begeman.

The main purpose of the HSE Committee is to provide oversight and guidance with respect to:

- *the conduct of activities throughout the life cycle of all mines and development projects in a safe and environmentally responsible manner through the application of prudent design and operating practices and the education and training of our employees and contractors;*
- *our policies, practices and approach to environmental stewardship and health and safety; and*
- *our public disclosure and other communications with respect to health, safety, and the environment.*

Environmental matters are defined in the HSE Committee Charter to include water risks (availability and quality), soil, biodiversity, air, climate change, and industrial air emissions.

The HSE Committee's primary areas of responsibility include:

- *review and provide guidance with respect to the development of our goals, policies, and programs as they relate to the environment and health and safety, including those with respect to personal safety and security, water, air and soil quality, tailings facilities, mine closure, climate change, biodiversity, and industrial air emissions;*
- *provide oversight with respect to management's periodic review and evaluation of the environmental and health and safety policies and practices;*
- *review reports from management with respect to audits of health and safety programs, environmental and tailings management systems, and emergency preparedness and response plans;*
- *review reports by management on significant health, safety and environmental issues and make recommendations to the Board;*
- *oversee management's development and maintenance of education programs for its employees with respect to potential health, safety and environmental hazards;*
- *review and approve annual targets determined by management with reference to our goals, policies, and programs regarding environmental and health and safety matters;*
- *review and monitor management's activities to ensure that the principal risks and opportunities to the Company related to the environment and health and safety are identified by management and that appropriate resources are allocated;*
- *consider reports from management with respect to significant changes in risk exposure relating to the environment and health and safety matters, including those related to tailings facilities and security;*
- *direct management to develop, maintain, and update procedures to receive and address potential concerns and grievances of stakeholders and communities of interest as they relate to the environment and health and safety; and*
- *review and provide oversight relating to our communications, disclosure, and reporting of environmental and safety matters and performance, including with respect to the publication of our Sustainability Report.*

Members of the HSE Committee are invited to attend monthly management safety meetings, and attend from time to time, to gain more insight into our safety approach.

Human Resources and Compensation Committee

The HRC Committee is currently comprised of three directors, each of whom is an independent director as required by the HRC Committee Charter and for the purposes of both the Corporate Governance Disclosure Rules and the NYSE Rules. In addition, none of the members of the HRC Committee is currently an executive officer of any other public company. The HRC Committee holds in-camera sessions without management present at each meeting.

The chair of the HRC Committee is Mr. Jeannes.

The main purpose of the HRC Committee is to assist the Board in fulfilling its responsibilities relating to human resources and compensation matters.

In addition, the HRC Committee responsibilities include:

- *review the human resources organizational structure and report any significant organizational changes to the Board;*
- *together with the CEO, annually review and approve or determine succession plans for the executive officers other than the CEO;*
- *review and recommend to the Board any proposed appointment of any person as an officer of the Company;*
- *review and approve the forms of agreement with executive officers that may address terms of employment, responsibilities, compensation, retirement, termination, or other special conditions;*
- *review and make recommendations to the Board with respect to our incentive compensation programs and payments;*
- *review and make recommendations to the Board with respect to the annual and long term corporate goals and objectives relevant for determining the compensation of the CEO; and*
- *annually review and evaluate the personal performance of the CEO relative to the corporate goals and objectives established for this position and report to the Board the results of the review.*

More details about the HRC Committee and its work can be found in the Executive Compensation section of this Circular.

Nominating and Governance Committee

The N&G Committee currently consists of three directors, each of whom is an independent director as required by the N&G Committee Charter, and for the purposes of both the Corporate Governance Disclosure Rules and the NYSE Rules. The N&G Committee holds in-camera sessions without management present when it deems appropriate.

The chair of the N&G Committee is Mr. de Gelder.

The main purpose of the N&G Committee is to provide a focus on governance that will enhance the Company's performance, establishing procedures for assessing the Company's performance and make recommendations to the Board regarding the Company's overall effectiveness and to establish procedures to assess and supervise the process for identifying, recruiting, appointing, re-appointing, and providing ongoing development for directors.

The N&G Committee has, among other things, the following duties and responsibilities:

- *assisting the Board in providing efficient and effective corporate governance;*
- *identifying and evaluating possible nominees for the Board;*
- *director education;*
- *evaluating the performance of each individual director; and*
- *reviewing and recommending our conduct and compliance policies including, but not limited to, the Code.*

The N&G Committee also reviews and makes recommendations to the Board with respect to the composition of the Board and its committees, as well as inclusion and diversity matters relating the Board and senior management. The N&G Committee reviews the skills and independence of all nominees and recommends our corporate governance disclosure to the Board.

Director Attendance

The following table sets out the attendance of directors at Board meetings and meetings of the committees of the Board of which they were members during the year ended December 31, 2025:

Director	Board and Committee Meetings ⁽¹⁾						Total Attendance %
	Board 8 meetings	Audit 6 meetings	CSD 4 meetings	HSE 4 meetings	HRC 5 meetings	N&G ⁽²⁾ 3 meetings	
John Begeman	8 of 8	-	-	4 of 4	3 of 3	1 of 1	100
Neil de Gelder	8 of 8	6 of 6	-	-	-	3 of 3	100
Chantal Gosselin	8 of 8	6 of 6	-	4 of 4	-	-	100
Charles A. Jeannes	8 of 8	-	-	-	5 of 5	3 of 3	100
Kimberly Keating	8 of 8	-	2 of 2	4 of 4	2 of 2	-	100
Jennifer Maki	8 of 8	6 of 6	4 of 4	-	-	-	100
Pablo Marcet	2 of 2	-	-	-	-	-	100
Kathleen E. Sendall	8 of 8	-	4 of 4	-	5 of 5	-	100
Michael Steinmann	8 of 8	-	-	-	-	-	100
Gillian D. Winckler	8 of 8	-	2 of 2	-	-	2 of 2	100

Notes:

- (1) Reflects the number of meetings attended during 2025. The number of meetings attended vary between the directors due to changes to committee memberships.
- (2) Members of the N&G Committee participated in additional informal meetings during 2025 in connection with the director selection process, which resulted in the appointment of Mr. Marcet and the nomination of Mr. Bustamante.

Directors' and Officers' Liability Insurance

We maintain Directors' and Officers' Liability insurance coverage with a combined aggregate liability limit of \$125 million. The insurance covers our directors and officers, and the directors and officers of our subsidiaries, individually and as a group. Included in this \$125 million limit is personal Directors' and Officers' Liability coverage with a \$45 million dedicated excess layer for non-indemnifiable losses. There is no deductible for non-indemnifiable loss, crisis loss, or derivative investigation costs. Pan American would bear the first \$3,500,000 of any other loss.

Director Compensation and Share Ownership

We establish director compensation based on a comparison with other companies in the mining industry and consider the duties and responsibilities of our directors, both at a Board level and the committee level. The N&G Committee reviews our director compensation and related comparative information of our peer group from time to time and will recommend to the Board any changes that it considers appropriate. Our approach to director compensation is based on offering competitive compensation to recruit and retain highly qualified individuals to serve on our Board.

Executive directors are not paid for their services as directors. Our other directors are paid a retainer for their services as directors.

Director Fees

Annual Board retainer fees are paid in respect of the period starting on the date of the annual meeting of shareholders at which he or she is elected or re-elected as a director and ending on the date immediately prior to the date of our next annual meeting of shareholders. The non-executive directors receive their annual Board retainer fee, net of applicable taxes, in deferred share units ("DSUs") or a combination of DSUs and cash.

The following table details the retainer fee structure for our non-executive directors as at December 31, 2025.

Director Retainer Fees	
Type	Amount (\$)
Annual Board Chair Retainer ⁽¹⁾	300,000
Annual Board Retainer (Non-Chair, Non-Employee) ⁽²⁾	200,000
Audit Committee Chair Retainer	25,000
Audit Committee Member Retainer	6,000
CSD Committee Chair Retainer	17,000
HRC Committee Chair Retainer	20,000
HSE Committee Chair Retainer	17,000
N&G Committee Chair Retainer	17,000

Notes:

- (1) \$150,000 of which is payable in DSUs and the remaining \$150,000 being payable in a combination of cash and/or DSUs.
(2) \$100,000 of which is payable in DSUs and the remaining \$100,000 being payable in a combination of cash and/or DSUs.

We reimburse our directors for reasonable out-of-pocket expenses related to their attendance at meetings, including travel costs to attend meetings, and other expenses incurred for corporate purposes. We do not pay meeting fees for director attendance at either Board or Committee meetings.

The following table sets forth all amounts of compensation earned by the directors for their services to us during the 2025 calendar year, with the exception of Mr. Steinmann, who received compensation as an Executive but did not receive compensation for services as a director.

Directors	Fees earned (1)(2)(3) (\$)	Share-based awards ⁽³⁾ (\$)	Option based awards ⁽⁴⁾ (\$)	Non-equity incentive plan compensation (\$)	Pension value (\$)	All other compensation (\$)	Total ⁽¹⁾⁽⁵⁾ (\$)
John Begeman	117,000	107,095	-	-	-	-	224,095
Neil de Gelder	123,000	107,095	-	-	-	-	230,095
Chantal Gosselin	106,000	105,013	-	-	-	-	211,013
Charles A. Jeannes	20,000	208,986	-	-	-	-	228,986
Kimberly Keating	100,000	107,095	-	-	-	-	207,095
Jennifer Maki	125,000	104,492	-	-	-	-	229,492
Pablo Marcet	75,000	75,000	-	-	-	-	150,000
Kathleen Sendall	117,000	104,492	-	-	-	-	221,492
Michael Steinmann ⁽⁶⁾	-	-	-	-	-	-	-
Gillian Winckler	150,000	158,088	-	-	-	-	308,088

Notes:

- (1) Includes Board annual retainer fees and committee retainer fees paid in cash in 2025. We do not consider travel reimbursement costs to be part of compensation and therefore are not included in the above table. Directors do not receive meeting fees for attendance at either Board or Committee meetings.
(2) Retainer fees are typically paid each May in advance for services performed between the Company's annual meetings.
(3) The Chair receives an annual retainer fee of \$300,000, paid in the equivalent of \$150,000 in DSUs and the remaining \$150,000 in a combination of cash and/or DSUs. The annual retainer for all other non-executive directors is \$200,000, paid in the equivalent of \$100,000 in DSUs and the remaining \$100,000 in a combination of cash and/or DSUs. The portion of fees taken in DSUs and/or cash in 2025 was as follows: Mr. Begeman: 50% of fees in DSUs and 50% of fees in cash; Mr. de Gelder: 50% of fees in DSUs and 50% of fees in cash; Ms. Gosselin: 50% of fees in DSUs and 50% of fees in cash; Mr. Jeannes: 100% of fees in DSUs and 0% of fees in cash; Ms. Keating: 50% of fees in DSUs and 50% of fees in cash; Ms. Maki: 50% of fees in DSUs and 50% of fees in cash; Ms. Sendall: 50% of fees in DSUs and 50% of fees in cash; and Ms. Winckler: 50% of fees in DSUs and 50% of fees in cash. Mr. Marcet was appointed to the Board on August 6, 2026 and was granted that number of DSUs representing a value equivalent to \$150,000. The number of DSUs granted is calculated by dividing the total value of the award by the closing price of the Shares on the TSX on the date immediately prior to the grant. See "DSU Plan" for further information regarding the DSUs.
(4) Non-executive directors do not receive incentive plan compensation or pension contributions, nor do they receive Option-based awards.
(5) The total compensation of the directors includes all compensation that has been paid, or that is payable in respect of, their services during 2025. Totals may not sum due to rounding.
(6) Mr. Steinmann is an executive of the Board and therefore receives no compensation for services as a director.

DSU Plan

Non-executive director compensation is not performance-based and they do not participate in compensation programs established for management. Non-executive directors instead participate in the Deferred Share Unit Plan for directors (the “**DSU Plan**”).

A minimum of 50% of the non-executive director’s annual retainer fee must be paid in DSUs. Non-executive directors may elect to receive the remaining 50% of their annual retainer in cash, DSUs, or a combination of cash and DSUs.

DSUs are notional units credited by way of book-keeping entry in the books of the Company and administrated pursuant to the DSU Plan, representing the right to receive either (i) a cash payment or (ii) a number of Compensation Shares, in each case as determined by the Company in its sole discretion, and the value of which is equal to the market value of the Company’s share multiplied by the number of DSUs held by the director, calculated at the date of such payment. When the Company declares a dividend on the Shares, additional DSUs are credited to the director on an annual basis. DSUs do not pay out until a director ceases to hold office. At the Company’s discretion, DSUs may be settled in Compensation Shares issued from the Company’s treasury pursuant to the Option Plan, or in cash. Please refer to the description of the Option Plan included in Appendix C for additional information about the Compensation Shares that may be issued upon settlement of the DSUs.

Director Ownership Guidelines

We have had Share ownership requirements for our directors for many years in order to enhance director alignment with shareholders and to be consistent with overall director compensation practices. The Company’s non-executive directors are each required to own Shares having an aggregate value equal to three times the annual retainer for the non-executive Board members (i.e. \$600,000) (the “**Director Ownership Guidelines**”). The Director Ownership Guidelines must be satisfied by the later of May 10, 2028 or five years after becoming a Board member. Since non-executive directors of the Company are eligible to participate in the DSU Plan, DSUs granted to such directors are also used in determining their compliance with the Director Ownership Guidelines.

As at the date of this Circular, none of the directors are required to have met the three times the annual retainer fee ownership requirement. As of the date of this Circular and as disclosed in the director nominee profiles beginning on page 9, utilizing the Bank of Canada CAD-USD exchange rate of 1.3613 on March 6, 2026, seven of our independent Board nominees hold Shares worth at least three times their annual director retainer. Mr. Steinmann does not receive compensation for his services as a director.

Directors are prohibited from derivative trading or short-selling our securities.



Executive Compensation

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Compensation Discussion and Analysis

Introduction

This section provides information on our executive compensation program for 2025. Our Named Executive Officers ("Executives") for the year, as defined in NI 51-102 were as follows:

- *Michael Steinmann, President and Chief Executive Officer (President and CEO);*
- *Ignacio Couturier, Chief Financial Officer (CFO);*
- *Steven Busby, former Chief Operating Officer and current Special Advisor to the CEO (Former COO);*
- *Alan Scott Campbell (Scott Campbell), former SVP, Operations and Projects and current Chief Operating Officer (COO); and*
- *Christopher Lemon, Chief Legal & Human Resources Officer, General Counsel (General Counsel).*

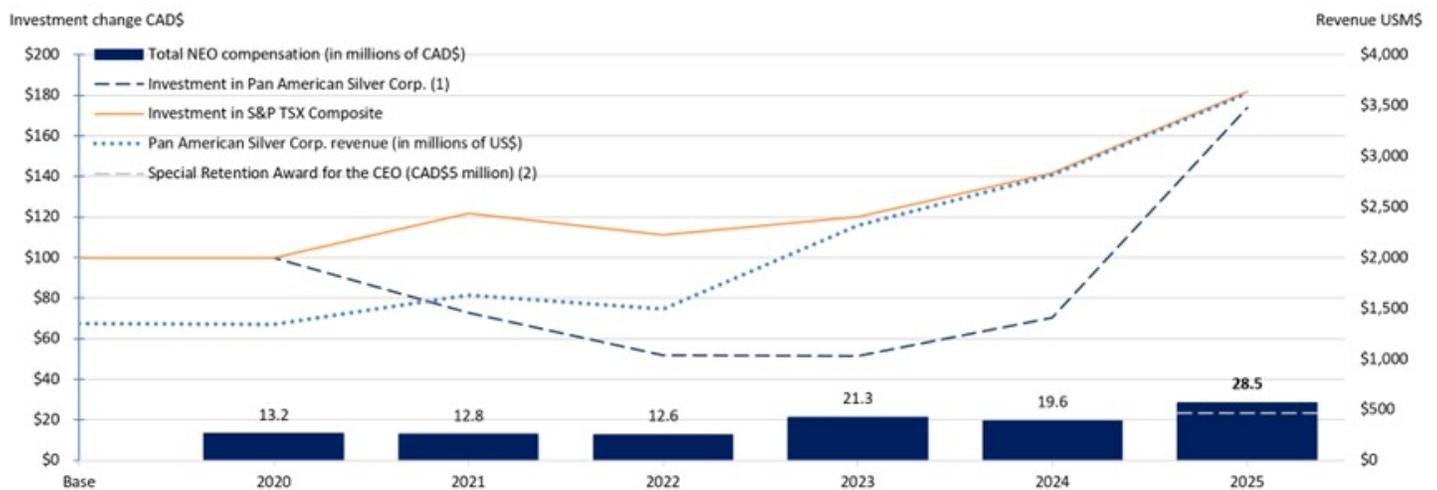
In some instances, the compensation programs and certain other matters outlined herein also apply to other members of senior management, however, the programs are discussed as they relate specifically to our Executives.

Executive Compensation Philosophy Overview

We strive to ensure that our compensation is competitive with that of other North American mining companies with international operations that are similar in scope and complexity. We reward our Executives for achieving defined individual and corporate goals. We also align the interests of Executives with Shareholders by rewarding performance that is likely to increase Shareholder value.

Performance Graph

The following graph shows the change in value of CAD\$100 invested in our Shares between December 31, 2020 and December 31, 2025 assuming reinvestment of dividends, compared to a similar investment in the S&P TSX Composite Index. The graph also depicts total annual compensation for our Executives and the Company's revenue for each year from 2020 to 2025. In this respect, total compensation for our Executives in 2025 of approximately CAD\$28.5 million would represent approximately 0.56% of total revenue of \$3.6 billion in the year, utilizing an exchange rate of CAD\$1: US\$0.7159.



Note:

- (1) Assuming reinvestment of dividends.
- (2) The total NEO compensation amount in 2025 includes the CAD\$5 million Special Retention Award for the CEO, as further described on page 52.

The trend in annual compensation of the Executives has generally been consistent with the Company's performance, size and complexity, total shareholder return ("TSR"), S&P TSX Composite performance, and share price performance over the five-year period ended December 31, 2025. However, the total NEO compensation in 2025 includes the Special Retention Award for the CEO, as further described on page 52.

	Pan American Closing Price (TSX) (CAD\$)	Base ⁽¹⁾ CAD\$	S&P TSX Composite	Base CAD\$
December 31, 2020	43.90	100.00	17,433	100.00
December 31, 2021	31.56	72.61	21,223	121.74
December 30, 2022	22.1	51.73	19,385	111.19
December 29, 2023	21.63	51.53	20,958	120.22
December 31, 2024	29.08	70.35	24,728	141.84
December 31, 2025	71.16	173.94	31,713	181.91

Note:

(1) Assuming reinvestment of dividends.

Share Price and Company Performance

Our Share price performance is influenced by corporate performance and generally by the prices of silver and gold. Over the past five years, the price of silver increased from \$26.49 per ounce (December 31, 2020) to \$71.99 per ounce (December 31, 2025), and the price of gold increased from \$1,891 per ounce (December 31, 2020) to \$4,308 per ounce (December 31, 2025).

Our compensation philosophy is designed to retain key Executives in a highly competitive labour market and reward them for achieving objectives that create value for shareholders, notwithstanding commodity prices (specifically the price of silver and gold), which is outside of management's control. In 2025, our strong corporate performance included the following full year results:

- Annual revenue totaling \$3.6 billion, and cash flow from operating activities of \$1,333 million. Annual net earnings totaling \$980 million (\$2.56 basic earnings per Share) and adjusted annual earnings of \$959 million (\$2.54 basic adjusted earnings per Share).
- Attributable⁽¹⁾ annual silver production of 22.8 million ounces. Annual silver production exceeded our updated guidance range⁽²⁾.
- Attributable⁽¹⁾ annual gold production of 742.2 thousand ounces. Annual gold production was within our updated guidance range⁽²⁾.
- Silver segment all-in sustaining costs ("AISC")⁽³⁾ of \$13.88 per silver ounce sold.
- Gold segment AISC⁽³⁾ of \$1,621 per gold ounce sold.
- At December 31, 2025, the Company had cash and short-term investment balances of \$1,319 million, excluding the Company's 44% interest of cash at Juanicipio of \$127 million. The Company had working capital of \$1,379 million and \$750 million available under its credit facility. Total debt was \$852 million, which was related to two senior notes Pan American assumed through the acquisition of Yamana Gold Inc., construction and other loans, and leases.

Note:

- (1) References to "Attributable" refer to the Company's ownership share of results, which includes results from the operations that the Company has a 100% interest in as well as from the operations, specifically Juanicipio and San Vicente, that the Company does not own a 100% interest in.
- (2) Guidance for annual silver production and AISC was updated on November 12, 2025 to reflect the acquisition of MAG Silver Corp. Guidance for annual gold production and AISC was provided in the Company's MD&A for the year ended December 31, 2024.
- (3) AISC, adjusted earnings, basic adjusted earnings per Share, working capital, and total debt are not generally accepted accounting principle ("Non-GAAP") financial measures. Readers should refer to the "Alternative Performance (Non-GAAP) Measures" section of the Company's MD&A dated February 18, 2026, for the year ending December 31, 2025, for further information and for a detailed reconciliation of these measures. Silver segment cash costs and AISC are calculated net of credits for realized revenues from all metals other than silver and are calculated per ounce of silver sold on an Attributable basis. Gold segment cash costs and AISC are calculated net of credits for realized revenues from all metals other than gold, and are calculated per ounce of gold sold. AISC excludes net realizable value inventory adjustments.

A discussion of our Company's operational performance can be found under the heading "2025 Company Performance Objectives, Weights and Results" on page 46 of this Circular.

Realizable Compensation

A significant portion of our compensation for senior management is paid pursuant to our Long-Term Incentive Plan ("LTIP") in the form of non-cash compensation that vests over time and is impacted by Pan American's performance, including its Share price and TSR. These long-term compensation vehicles serve to align our senior management's interests with the interests of Shareholders.

However, the longer-term nature of the awards and the impact of Pan American's performance means that what our senior management actually receives will likely differ from the award's fair market value on the grant date. Realizable compensation demonstrates this potential difference and is indicative of the alignment of pay with corporate performance.

The following table depicts our CEO's realizable compensation for the last five fiscal years, and compares that against our cumulative TSR over the same periods. The grant date fair value compensation consists of salary, actual short-term incentives, and the anticipated value of our CEO's long-term incentives (i.e., RSUs, Restricted Shares, and PSUs) based on Pan American's share price at the time of the grant. The realizable compensation consists of salary, actual short-term incentives, and long-term incentives using an assumed realized / realizable value based on the 2025 year-end share price of CAD\$71.16 and includes accrued dividends. The table also illustrates the effect of an assumed achievement of the minimum, target, and maximum performance levels on the vesting of our PSUs for the outstanding award.

Year (Cumulative TSR Ending 2025)	Grant Date Fair Value (GDFV)	Realizable (Target PSU Vesting) ⁽¹⁾	Realizable (% change from GDFV at Target)	Realizable (Minimum PSU Vesting - 0%)	Realizable (Maximum PSU Vesting - 200%)
2021 (79% TSR)	\$4,746,900	\$4,848,000	2%	--	--
2022 (146% TSR)	\$4,863,800	\$9,567,100	97%	--	--
2023 (243% TSR)	\$8,847,200	\$19,964,500	126%	\$7,430,600	\$32,498,300
2024 (242% TSR)	\$7,737,900	\$12,948,400	67%	\$7,477,000	\$18,468,600
2025 (149% TSR)	\$14,105,300	\$15,248,200	8%	\$11,965,000	\$18,531,500

Note:

(1) For 2021, the realizable value of Shares, RSUs and PSUs uses the Share price on vesting date, the value of accrued dividends, and for PSUs, the actual vesting multiplier of 1.066x (2021) and 1.176x (2022). For outstanding awards as at December 31, 2025, the realizable value was based on the 2025 year end Share price of CAD\$71.16 and captures the value of accrued dividends to date. The value of Shares is calculated on a pre-tax basis.

The annual GDFV compensation for our CEO was generally in the range of \$4 to \$5 million from 2021 to 2022, but with the increase in size and complexity of the business and movement in peer compensation, adjustments were needed to remain market competitive. However, since over 60% of the GDFV compensation in 2023 and 2025 was in the form of equity grants (with the majority in the form of PSUs) there will be a direct link to performance on both an absolute basis through Share price and relative to peers through the relative TSR performance metric for PSU vesting. The table includes a one-time award in the form of PSUs which was awarded to certain Executives in 2023 in connection with the Company's acquisition of Yamana Gold Inc.

As illustrated in the table, the value ultimately realized by the CEO will be significantly impacted by performance. Over the five-year period from January 1, 2021 to December 31, 2025, the Company's TSR was 79% and the CEO's aggregate realizable pay for the same five years represents +55% compared to the grant date value. The CEO's compensation was therefore closely aligned with shareholder returns over the five-year period.

Trading Restrictions

We have a stock transactions policy that places restrictions on employees, their families, and other associates from trading or pledging our securities. Additionally, key personnel, including Executives and directors, are prohibited from short sales and derivative trading, and have restrictions on certain other trading such as hedging, short-term trading, and put and call options trading of our securities.

Compensation Risk Management

The HRC Committee completes an annual compensation risk review and reports its findings to the Board. The Board and the HRC Committee carefully consider potential risks when designing compensation programs, setting objectives and making incentive awards. The HRC Committee and the Board take appropriate action to reduce compensation risks when deemed necessary. During 2025, the HRC Committee conducted an assessment to evaluate the potential risks associated with compensation programs as they relate to short-term and long-term decision-making by our Executives and other members of senior management.

The HRC Committee identified some relevant business risks that could impact compensation, including:

- *mineral resource and mineral reserve estimation;*
- *achievement of safety results and meeting environmental requirements;*

- *achievement of annual production and cost targets in balance with long-term development requirements at our operations;*
- *merger and acquisition activity;*
- *restart of the Escobal mine; and*
- *project development at the La Colorada Skarn.*

The risk analysis also included a review of the pay mix across incentive plans, plan metrics, plan funding, award time horizons, historical and future payout scenarios, and control features.

The Company has no special compensation arrangements, and the HRC Committee and the Board did not identify any compensation practices that were reasonably likely to have a material adverse effect on our business.

Our compensation program design and Board oversight provide several controls that mitigate compensation risks, including:

- *Appropriate balance of metrics and weightings: Objectives of our short-term incentive program balance growth, safety, responsible business practices, and operating performance as approved by the HRC Committee. They provide a balanced focus on our short-term requirements without sacrificing the long-term growth required to sustain our business. Base salaries are market competitive to reduce over-reliance on variable (at risk) compensation.*
- *Capping of maximum payouts: Both the short-term and long-term incentive programs are capped at 200% of target to limit windfall payouts.*
- *Mix of short and long-term incentives: Incentive awards include a mix of annual and long-term awards which vest over time, from one to three years.*
- *Share ownership guideline: Executives are expected to hold a minimum number of Shares to encourage them to consider long-term performance and multi-year goals in decision-making. See detailed discussion under the heading “Executive Share Ownership” on page 55 for the guideline and current executive share ownership levels.*
- *Funding of incentive programs: The short-term incentive program is funded with current cash. The long-term incentive program is funded with current cash or by the issuance of compensation Shares (“**Compensation Shares**”) and Options pursuant to the Stock Option and Compensation Share Plan (the “**Option Plan**”). Based on the compensation risk assessment, the HRC Committee determined that funding for our current incentive programs is sufficient.*
- *Board discretion: Both the short and long-term incentive programs may be changed or suspended at any time by the Board. The Board may modify payouts in exceptional circumstances.*
- *Plan limits: The Option Plan limits the number of Compensation Shares that may be issued annually to 500,000, and currently limits Options and Compensation Shares that may be issued in aggregate of 6,461,470. In addition, no optionee shall exceed 5%, and no insider shall exceed 10% of the total issued and outstanding Shares. See Appendix C for additional details.*
- *Control features / plan governance: Annual goals and metrics are reviewed by the HRC Committee and approved by the Board. Final award payout levels and cash incentives are reviewed by the HRC Committee and approved by the Board, either of whom may alter the award amounts.*
- *Time horizon of payments or realization of value:*

Incentive	Key terms
Short-term incentive awards	Awarded in February following the performance year
Option awards (long-term)	Vest over three years; expire after seven years ($\frac{1}{3}$; $\frac{1}{3}$; $\frac{1}{3}$)
RSUs	Vest over three years ($\frac{1}{3}$; $\frac{1}{3}$; $\frac{1}{3}$)
PSUs	Cliff vest in three years

- *Restrictions on trading: Executives are prohibited from certain trading activities as described under the heading “Trading Restrictions” on page 37.*
- *Clawback policy: The Board adopted a clawback policy in November 2023 which requires the Company to recover erroneously awarded incentive-based compensation received by current or former executive officers if the Company is required to prepare an accounting restatement due to material noncompliance with financial reporting requirements.*

Erroneous payments must be recovered even if there was no misconduct or failure of oversight on the part of an individual executive officer. The clawback policy is compliant with the provisions of the Dodd-Frank Act.

- *Annual compensation risk review.*

Compensation Governance

Role of the HRC Committee

The HRC Committee assists the Board in fulfilling its responsibilities relating to human resources and compensation issues. The HRC Committee meets at least four times per year, and holds in-camera sessions, without the presence of management at every meeting.

With respect to human resources oversight, the HRC Committee's duties and responsibilities include:

- *in conjunction with the CEO, develop and recommend to the Board for its approval the Company's human resources strategy that supports its business strategy;*
- *review the organizational structure and report any significant organizational changes, along with its recommendations, to the Board for approval;*
- *at least once annually, together with the CEO, review and approve or determine, succession plans for the senior executive team, including specific plans and career planning for potential successors;*
- *review the proposed employment of any person as an executive officer of the Company, and to the extent necessary, collaborate with the N&G Committee in the confirmation of the corporate and executive officers of the Company annually;*
- *review and approve any form of executive employment agreement between the Company and executive officers that address terms of employment, responsibilities, compensation, retirement, termination of employment, or other special conditions for executive officers; and*
- *review and recommend to the Board for approval any agreement between the Company and the CEO that addresses terms of employment, responsibilities, compensation, retirement, termination of employment, or other special conditions.*

The HRC Committee consults with management on executive compensation to:

- *review the overall compensation philosophy, strategy and policies for our senior management and employees;*
- *administer the Option Plan and determine when it will be used as compensation for our senior management and employees;*
- *review Annual Incentive Plan ("AIP") and LTIP awards, and retirement compensation arrangements;*
- *review special compensation, recruiting, and retention programs, as and when needed; and*
- *set performance goals with the CEO and review the performance of the CEO annually.*

The HRC Committee has the primary responsibility to oversee our succession planning process for senior executives other than the CEO. The HRC Committee completes a detailed review of succession matters annually, considering the Company's strategy and long-term goals, critical roles in the Company, and key competencies for each role. Among other things, the HRC Committee receives and considers a report from the CEO and the SVP, Business Development and Human Resources that identifies potential successors for critical roles, both from inside and outside of the Company. When necessary, the HRC Committee makes recommendations or requests for additional work. The succession planning also includes a review of current leadership competency gaps, ongoing development programs, and coaching initiatives.

The Board is responsible for ensuring that there is an adequate plan in place for CEO succession. Like the HRC Committee, the Board identifies potential candidates from inside and outside of the Company. The Board may request assistance from the HRC Committee in fulfilling this responsibility, particularly with respect to identification of candidates and understanding the current market with respect to attracting and retaining talent.

In fulfilling their functions, the Board and the HRC Committee ensure that there is a sufficient plan in place so that business continuity is maintained in times of senior leadership changes, whether expected or unexpected.

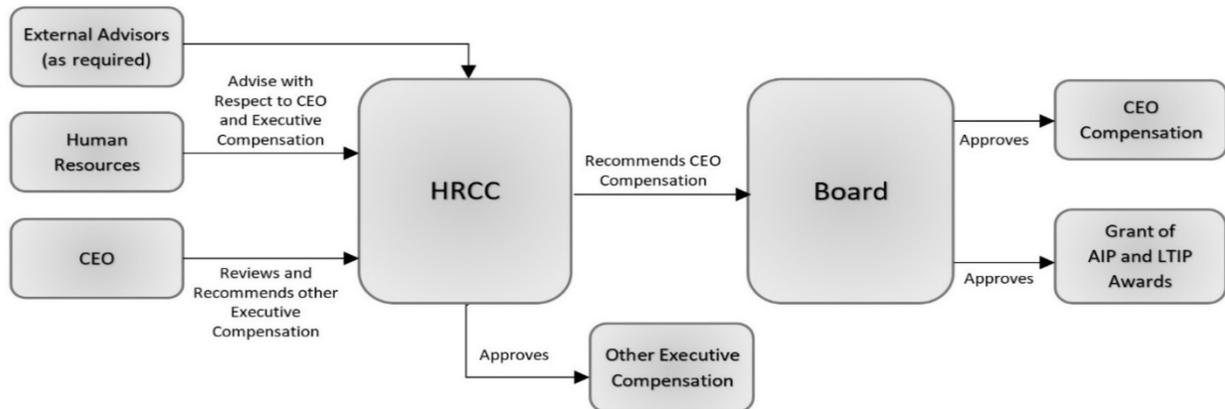
Composition of the HRC Committee

In 2025, the HRC Committee was composed of three independent directors who possessed the relevant knowledge and experience to serve on the HRC Committee and ensure appropriate compliance with its Charter.

- *Mr. Jeannes is the chair of the HRC Committee and he joined the HRC Committee in 2019. Mr. Jeannes is a mining industry veteran with over 30 years of experience. He was President and CEO of Goldcorp Inc. from December 2008 to April 2016 and led the company's development into one of the world's largest and most successful gold mining companies with mining operations and development projects located throughout the Americas. During his tenure at Goldcorp Inc., he worked closely with the Human Resources & Compensation Committee on the design and execution of salary, short term and long term equity compensation plans, and pension and retirement programs. Prior to joining Goldcorp Inc., Mr. Jeannes held senior positions with Glamis Gold Ltd. and Placer Dome Inc. Mr. Jeannes was a director of Tahoe until its acquisition by Pan American in February 2019. Mr. Jeannes holds a B.A. degree from the University of Nevada (1980) and graduated from the University of Arizona College of Law with honors in 1983. Mr. Jeannes' experience as an executive in leadership roles provides him with a strong background in executive and Board composition matters.*
- *Ms. Sendall joined the HRC Committee in May 2023. Prior to her retirement, Ms. Sendall led Petro Canada's Natural Gas Business Unit and held other executive positions at the company. Ms. Sendall has significant executive experience in applying human resources policies and compensation schemes. Ms. Sendall has served on the human resources and compensation committees of other companies. She has also attended various seminars hosted by the Institute of Corporate Directors, covering topics of relevance to the HRC Committee.*
- *Mr. Begeman joined the HRC Committee in August 2025. Mr. Begeman has served as the compensation committee chair of another company. As the executive of several mining companies, Mr. Begeman has overseen compensation programs that are relevant to the mining industry. Mr. Begeman has an in-depth understanding of compensation matters and the human resources challenges in the mining industry.*

Executive Compensation Decision-Making Process

The decision-making process related to executive compensation is summarized as follows:



Activities of the HRC Committee in 2025

The HRC Committee met 5 times in 2025 and, among other things, completed the following activities under its Charter:

- reviewed our human resources organizational structure and strategy;
- reviewed performance of the CEO;
- reviewed the HRC Committee's independent compensation advisors;
- reviewed total compensation for the CEO and other senior executives;
- reviewed and recommended senior executive appointments;
- reviewed our compensation philosophy;

- reviewed and recommended the LTIP grants and AIP payments;
- reviewed the Executive compensation and PSU peer groups;
- reviewed the Company's inclusion and diversity programs;
- reviewed the Company's succession plans;
- reviewed and updated compliance of senior executives' achievement of Share ownership guidelines; and
- reviewed the HRC Committee Charter.

Management Role in Compensation Decision-Making

Members of the management team are invited to participate in HRC Committee meetings at the discretion of the HRC Committee. Management acts in an advisory and informational capacity only. The HRC Committee maintains strict independence from management. The Board is ultimately responsible for executive compensation matters.

Member(s) of Management	Role in Compensation Decision-Making
CEO and SVP, Business Development and Human Resources	Regularly presents information to the HRC Committee to assist in decision-making and communicates management's experiences of the effectiveness of compensation programs to attract, retain, and reward qualified personnel to oversee our operations
CEO	Makes recommendations with respect to performance metrics, performance results, and with respect to other executive compensation final award levels for the annual incentive program and long-term incentive plan for HRC Committee and Board review
Management team	Oversees day-to-day compensation matters in each office and subsidiary company, within the approved operating budgets and within the parameters of our compensation philosophy

Use of Compensation Consultants and their Affiliates

Since May 2023, the HRC Committee has engaged the services of Willis Towers Watson ("**WTW**"), an independent advisor, as its compensation consultant to assist the HRC Committee in determining the compensation for our senior executives.

Compensation Consultant Fees

Name of Consultant	Executive Compensation-Related Fees (CAD\$)		All Other Fees (CAD\$)	
	Amount invoiced in 2025	Amount invoiced in 2024	Amount invoiced in 2025	Amount invoiced in 2024
WTW	181,693	128,598	0	0

Compensation Consultants Retention and Independence

Under the consulting agreement with WTW, the HRC Committee Chair approves all work plans then WTW works with management as needed to complete work assignments, but work products are delivered directly to the HRC Committee chair, with distribution to management if required. Any additional consulting services are pre-approved by the HRC Committee.

While the HRC Committee may use WTW to provide additional information and advice in respect of its decision-making, the HRC Committee makes its determinations independently based on its own experience, analysis and assessments and weighs a broad range of considerations, including current business requirements.

The HRC Committee is confident that the advice it receives from the consultant assigned to us by WTW is objective and not influenced by the relationship of WTW or its affiliates with us. The policies and procedures in place to assure objectivity include:

- *WTW does not receive incentive or other compensation based on the fees charged to us for other services provided by them or any of their affiliates;*
- *WTW's professional standards prohibit the individual consultant from considering other relationships that WTW or any of its affiliates may have with us in rendering his or her advice and recommendations;*
- *the HRC Committee has the sole authority to retain and terminate WTW;*

- *WTW has direct access to the HRC Committee without management intervention;*
- *the HRC Committee evaluates the quality and objectivity of the services provided by the consultant each year and determines whether to continue to retain WTW; and*
- *protocols set out in the engagement letter with WTW limit how the consultant may interact with management and govern when and if the consultant's advice and recommendations can be shared with management.*

Executive Compensation Philosophy

Our compensation is designed to be competitive with that of other North American mining companies with international operations, considering revenues, market capitalization, asset value, and the complexity of the organization. We reward the achievement of defined individual and corporate goals and align the interests of the Executives with our Shareholders by rewarding performance that is likely to increase Shareholder value.

Each Executive position is evaluated to establish skill requirements and level of responsibility to provide a basis for internal and external comparisons. The Board and the HRC Committee consider a variety of factors when determining compensation policies and programs, and individual compensation levels.

These factors include:

- *internal and external comparisons;*
- *the long-term interests of Shareholders;*
- *overall financial and operating performance;*
- *recommendations made by independent compensation consultants retained by the HRC Committee; and*
- *each Executive's individual responsibilities, performance and contribution towards meeting corporate objectives.*

We believe Shareholder value is primarily driven by results. These results are not only focused on financial measures and operating measures such as production, mineral reserve and mineral resource growth, and costs, which are important to our business, but we also view project development and ESG performance, including safety, environmental and diversity, as key performance metrics and have included these objectives in our AIP. These objectives are also tied directly to our annual budget and long-term plan, which are approved by the Board.

Executive performance is also evaluated against their individual responsibilities and goals for their employment function and area of expertise. At-risk Executive compensation is dependent on achieving both individual and corporate performance results.

Executive Compensation Objectives

Our Executive compensation objectives are designed to ensure that compensation:

- *reflects performance;*
- *is fair and reasonable; and*
- *is sufficient to attract and retain qualified and experienced Executives.*

We seek to understand and define our target base salaries, target total cash, and target total compensation package compared to a peer group of similar companies in the mining industry. We also consider actual compensation amounts paid out within the peer group.

The HRC Committee uses the compensation studies provided by WTW to determine compensation ranges for Executives that ensure we can attract and retain key talent. The HRC Committee also considers the following factors when considering target compensation for each Executive:

- *experience of, and duties performed by, such Executive;*
- *business impact, costs, and time for recruiting a replacement;*
- *current talent pool within Pan American; and*
- *impact and loss of continuity that may arise from vacancies in key leadership positions.*

We have traditionally positioned base salaries and target annual and long-term incentive awards approximately at the median of our competitive market, and we have also provided Executives with the opportunity to earn higher actual total compensation if they achieve superior performance. If performance expectations are not met, then the total compensation amount will be lower.

The HRC Committee considers our peer group (as described in the following section) when reviewing Executive compensation. Overall, based on data from WTW, our target total direct compensation levels for Executives for 2025 were:

Group	Target Total Direct Compensation Level Versus Peers
Executives (as a group)	Below and progressing towards the 50 th percentile
CEO	Near the 50 th percentile

Our compensation practices are regularly monitored by the HRC Committee and modified as required to ensure we remain competitive and appropriately recognize growth and change within the organization.

Use of Peer Groups

The HRC Committee uses a number of data sources, including compensation consultant(s), published compensation studies, and other market data to identify peer groups for compensation comparisons. The HRC Committee reviews and establishes the peer group selection to ensure it includes a sufficient number of companies and adequately reflects our size and operations. Our peer group selection was based on the following characteristics:

- *are in the precious metals mining segment;*
- *within an established range of revenue and market capitalization;*
- *have multiple operating locations in different jurisdictions; and*
- *have similar scope and complexity of operations and projects.*

In 2025, the peer group of companies selected was as follows:

Agnico Eagle Mines Limited	Alamos Gold Inc.
B2Gold Corp.	Barrick Gold Corporation
Eldorado Gold Corporation	Hudbay Minerals Inc.
Kinross Gold Corporation	Lundin Mining Corporation
SSR Mining Inc.	Teck Resources Limited

Using the peer group, WTW provides a compensation study for the Executives. Based on this study and other market data, the HRC Committee reviews and, if appropriate, adjusts base salaries, short-term incentive targets, and long-term incentive targets. The HRC Committee then makes recommendations for changes to Executive compensation to the Board.

Components of Executive Compensation

In 2025, the total compensation to Executives and other members of senior management included five main components: base salary, AIP, LTIP, extended group benefits, and retirement program.

What We Pay	Why We Pay It	How It Works
Base Salary	Provides a fixed level of cash compensation for performing day-to-day responsibilities	<ul style="list-style-type: none"> Set in the first quarter of each year for the 12-month period of January to December and reviewed as required.
AIP	Focuses Executives on achieving annual operating plan, budget and other short-term objectives, including production, costs, safety and environmental performance, and diversity	<ul style="list-style-type: none"> Annual incentive plan based on corporate and individual goals and objectives. AIP awards provide incentive compensation directly related to achieving short-term objectives. AIP payments can range from 0% to 200% of target value.
LTIP	Focuses Executives on long-term shareholder value, and aligns management's interests with those of shareholders	<ul style="list-style-type: none"> In 2025, the LTIP Award was comprised of RSUs and PSUs. RSUs vest over three years and their payout value is aligned with Share price performance. Beginning with the 2025 LTIP awards, at least 25% of the RSU award must vest in Shares. The remainder of the LTIP award may be settled in cash, Shares, or a combination of the foregoing. Options vest over three years. All outstanding Options have a seven-year expiration period. No Options were offered in 2024 or 2025. The Executives also receive an award of PSUs as an additional component of LTIP (see page 49). PSUs vest after three years and their cash payout value is aligned with Share price performance and relative TSR. Compensation Shares bearing a three-year no trading restriction ("Restricted Shares") were issued pursuant to our LTIP prior to 2024. The LTIP guidelines were updated in November 2024 to remove Restricted Shares. Restricted Shares will not be issued in future LTIP awards. The last issuance of Restricted Shares took place in December 2023 and will be free from trading restrictions in December 2026.
Benefits	Programs customarily provided by leading employers which support the health and wellbeing of employees and minimize business disruption	<ul style="list-style-type: none"> Health, vision, and dental insurance, life insurance, and accidental death and dismemberment insurance.
Retirement Program	Attracts and retains highly qualified Executives and recognizes service	<ul style="list-style-type: none"> Supplemental Executive Retirement Program through a retirement compensation arrangement for Executives and Vice Presidents. In 2025, 21 members of senior management participated, including the Executives. 13 participants have over ten years of service. Defined contribution program for management and staff with annual funding levels based on a percentage of base salary.

Base Salary

Base salaries are determined after a review of market data for similar positions in mining companies with international operations of comparable size and scope. Executives' salaries are determined taking into account the incumbent's responsibilities, market data, financial capacity, potential for advancement, and the assessment of the Board and the HRC Committee.

The HRC Committee reviewed salaries in 2025 based on market analysis prepared by WTW. The HRC Committee determined that the base salaries for Executives in 2025 would be increased as set out in the below table to appropriately position salaries and total compensation around the 50th percentile.

Changes to Base Salaries as of December 31, 2025

Executive	Base Salary 2025 (CAD\$)	Base Salary 2024 (CAD\$)	Percentage change from 2024 to 2025 (%)
Michael Steinmann President and CEO	1,562,300	1,508,000	3.6%
Ignacio Couturier CFO	650,000	575,000	13.0%
Steven Busby Former COO	808,100	780,000	3.6%
Christopher Lemon General Counsel	700,000	634,400	10.3%
Scott Campbell COO ⁽¹⁾	760,000	530,000	43.4%

Note:

⁽¹⁾ Scott Campbell was promoted to COO effective October 20, 2025. He was previously the Company's Senior Vice President, Projects and Operations.

Annual Incentive Plan

The Executives can earn an annual cash bonus under the AIP based on corporate and individual performance factors, as noted in the following table for 2025. The ratios may be adjusted by the HRC Committee at the start of each year, depending on the level of corporate, departmental, or individual focus desired.

Executive	AIP Target (% of Base Salary) (%)	Weighting on Corporate Performance (%)	Weighting on Individual Performance (%)
Michael Steinmann President and CEO	125	100	0
Ignacio Couturier CFO	80	75	25
Steven Busby Former COO	80	100	0
Christopher Lemon General Counsel	80	75	25
Scott Campbell COO	80	75	25

AIP is calculated in three steps:

Step	Calculate	How Calculated
1	Corporate Incentive Pay =	AIP Target Pay x Corporate Performance Weighting x Corporate Performance Factor
2	Individual Incentive Pay =	AIP Target Pay x Individual Performance Weighting x Individual Performance Factor
3	Total Incentive Pay =	Corporate Incentive Pay + Individual Incentive Pay

Both the individual and corporate performance components are compared to a set of predetermined annual objectives.

The corporate performance objectives are approved by the Board. The CEO's AIP target at 100% is directly determined by the Company's achievement of the corporate performance objectives. They include targets for safety, environmental, mineral reserve and resource growth, project advancement, silver and gold production, operating costs, and diversity. They are tied directly to our annual budget, which is also approved by the Board. Please refer to our "AIP Performance Scorecard" beginning on page 47 for more details on our 2025 performance objectives.

Individual performance is based on weighted goals established within each Executive's primary area of responsibility. A substantial part of individual objectives is linked to supporting Company performance objectives.

Corporate and individual performance is determined by evaluating the achievement of the pre-determined targets on a 0% to 200% basis. Payouts under the program are capped at 200% of target.

For the year ended December 31, 2025, the AIP Target Pay was 125% of base salary for our CEO and 80% of base salary for our other Executives, as described in the following table.

Executive AIP Targets, Minimums and Maximums as at December 31, 2025

Executive	Base Salary (CAD\$)	Target of Base Salary (%)	Minimum (0%) (CAD\$)	Maximum (200%) (CAD\$)
Michael Steinmann President and CEO	1,562,300	125	0	3,905,750
Ignacio Couturier CFO	650,000	80	0	1,040,000
Steven Busby Former COO	808,100	80	0	1,292,960
Christopher Lemon General Counsel	700,000	80	0	1,120,000
Scott Campbell COO	760,000	80	0	1,216,000

Executive AIP Targets and Weightings for 2025

For 2025, our corporate performance rating against pre-established annual objectives was 146.25%, as described below under the heading "2025 Company Performance Objectives, Weights and Results". AIP awards are paid in the year following the year for which the recipient's performance is assessed. AIP awards for 2025 performance were awarded and paid in February 2026.

The HRC Committee recognizes that the use of formulas to determine compensation can sometimes lead to results that do not accurately reflect real performance. To avoid this, the Board and the HRC Committee have discretion under the AIP to:

- *suspend or modify the AIP;*
- *defer, reduce, or cancel all or part of the AIP payment for business reasons; and*
- *recognize extraordinary achievements or special circumstances by increasing the overall performance by up to 25%.*

2025 Company Performance Objectives, Weights and Results

In 2025, we advanced several key initiatives, including the launch of two major projects: the La Colorada Skarn project and the Jacobina optimization initiative. At La Colorada, we completed and fully commissioned the new haulage route from East Candelaria, achieving its designed capacity. It was also the first full year of operation for the Huaron filter plant, which performed in line with expectations. These accomplishments, combined with strong, consistent performance across our operations, enabled us to deliver record financial results and to meet our 2025 production guidance for both silver and gold. We also delivered on our AISC⁽¹⁾ guidance in both segments, reflecting disciplined execution and continued focus on operational efficiency. At December 31, 2025, we have \$1,319 million in cash and short term-investments.

In September 2025, we completed the acquisition of MAG Silver Corp., which added a 44% joint venture interest in the large-scale, high-grade Juanicipio silver mine in Zacatecas, Mexico, operated by Fresnillo plc as the 56% joint venture interest owner, as well as certain other interests in exploration and development projects in Canada and the United States.

However, tragically, we experienced two fatalities at our operations during 2025. These losses reinforce the critical importance of continually improving our safety performance. In 2025, we introduced the implementation of our Human and Organizational Performance (HOP) principles, which focus on reducing risk and align with our vision of "Doing Safety Differently". From an employee perspective, we continued to invest in the future of our workforce throughout 2025. Our Leadership Development Program expanded meaningfully, with 80 graduates across all jurisdictions. We also advanced our Future PAAS initiative, supporting 64 participants who are receiving training at our sites and completing international assignments designed to accelerate their technical and leadership capabilities.

¹ Guidance for annual silver production and AISC was updated on November 12, 2025 to reflect the acquisition of MAG Silver Corp. Guidance for annual gold production and AISC was provided in the Company's MD&A for the year ended December 31, 2024. AISC is not a generally accepted accounting principle ("Non-GAAP") financial measures. Readers should refer to the "Alternative Performance (Non-GAAP) Measures" section of the Company's MD&A dated February 18, 2026, for the year ending December 31, 2025, for further information and for a detailed reconciliation of these measures.

Our overall 2025 AIP objectives score was approved by our Board of Directors at 146.25%. A summary of our AIP objectives, threshold values, and actual results is contained in the following table.

AIP Performance Scorecard

Company Objectives	Weight	Goal	Threshold (0.50)	Target (1.0)	Above Target (1.5)	Maximum (2.0)	2025 Performance Achieved	Weighted Result (Calculation)
Environmental & Social⁽¹⁾ (37.5%)		No Fatalities. 5% reduction in the entire AIP score for each work-related fatality that may occur during the year in the Company.	N/A	N/A	N/A	N/A	2	-10.00%
	5.0%	Maintain LT-HPIF of 0.30 or better: LT-HPIF (the frequency of Lost Time Injuries with high fatality potential).	0.33	0.30	0.27	0.24	0.27	7.5% (1.5 x 5.0%)
	5.0%	Corrective and Preventative Actions (CAPA) Score - new actions which are recognized as being innovative and strive to minimize possibilities of incident reoccurrence. (As presented to the HSE Committee).	30	40	50	60	>60	10.0% (2 x 5.0%)
	5.0%	Human and Organizational Performance (HOP): Start Implementation of HOP principles as measured by the number of employee Advocates as a % of the total number of employees at 4 of our operations, completing the 2 to 4 hour induction training.	4%	5%	6%	7%	9.2% (467 people of 5,052)	10.0% (2 x 5.0%)
	10.0%	Achieve excellence in environmental management as measured by no occurrences of significant environmental incidents (SEIs - C4s).	NA	NA	NA	No SEIs (C4s)	No SEIs (C4s)	20.0% (2 x 10.0%)
Growth⁽²⁾ (52.5%)	5.0%	Replace 35% of contained silver ounces processed in the previous 12-months from the significant silver bearing assets (La Colorada, Cerro Moro, Huaron, San Vicente, El Peñon and Minera Florida). For 2025, reserve update will be based on June 30, 2025 mid-year R&R update.	Replace 25%	Replace 35%	Replace 45%	Replace 55%	41%	5.00% (1 x 5%)
	5.0%	Replace 35% of contained gold ounces processed in the previous 12-months from the significant gold bearing assets (Cerro Moro, Jacobina, El Peñon, Timmins, Shahuindo and Minera Florida). For 2025, reserve update will be based on June 30, 2025 mid-year R&R update.	Replace 25%	Replace 35%	Replace 45%	Replace 55%	62%	10.0% (2 x 5.0%)
	5.0%	Optimize Huaron Filter Plant Unit Cost per Tonne processed. (Running Filter Plant and Filtered Tailings Stack).	\$12/tonne	\$11/tonne	\$10/tonne	\$9/tonne	\$8.71	10.0% (2 x 5.0%)

Company Objectives	Weight	Goal	Threshold (0.50)	Target (1.0)	Above Target (1.5)	Maximum (2.0)	2025 Performance Achieved	Weighted Result (Calculation)
Growth⁽²⁾ (52.5%)	5.0%	Complete and achieve the capacity of the new haulage route at La Colorada from East Candelaria to the Beaty Shaft. (Pass 180,000 ore tonnes through new cross-cut heading).	175,000 tonnes	180,000 tonnes	185,000 tonnes	190,000 tonnes	212,319 tonnes	10.0% (2 x 5.0%)
	5.0%	Bell Creek Deepening Ramp Advance.	970 metres	985 metres	1000 metres	1,015 metres	1,002 metres	7.5% (1.5 x 5.0%)
	5.0%	Future PAAS Program (Leadership, Development, Inclusion and Diversity) Select, develop & retain a target of 45 qualified and diverse professionals for the 4 stages of the Future PAAS program across all jurisdictions	40	45	50	55	64	10.0% (2 x 5.0%)
Operating Performance (56.25%)	12.5%	Deliver on silver (Ag) production within or exceeding guidance. ^(1,2,3)	>22.0M oz Ag	>22.17 oz Ag	>22.33M oz Ag	> 22.5M oz Ag	22.8M oz	25.0% (2 x 12.5%)
	12.5%	Deliver on gold (Au) production within or exceeding guidance.	>735.0k oz Au	>756.7k oz Au	>778.3k oz Au	>800.0k oz Au	735.476k oz	6.25% (0.5 x 12.5%)
	10.0%	Deliver on silver segment unit operating cost per ounce within or below adjusted AISC guidance excluding sustaining capital and reclamation accretion components. ^(1,2,3)	<\$9.30	<\$9.80	<\$10.30	<10.80	\$8.96	20.0% (2 x 10.0%)
	10.0%	Deliver on gold segment unit operating cost per ounce within or below adjusted AISC guidance excluding sustaining capital and reclamation accretion components.	<\$1,290	<\$1,260	<\$1,230	<\$1,200	\$1,278	5.0% (0.5 x 10.0%)
Discretionary Component ⁽⁴⁾								0%
Total Performance 2025								146.25%

Notes:

- (1) In March 2025, board approval of 2025 AIP goals noted that objectives would be adjusted based on any Board-approved acquisition or divestiture.
- (2) Following acquisition of MAG Silver in September 2025, PAS updated its silver production and cost guidance.
- (3) The ranges for these objectives were updated to reflect the revised PAS silver production and cost guidance.
- (4) Our total weight for all established categories is 100%. The Board has discretion to award an additional 25%, reduce the award, or eliminate the award. The Board did not exercise its discretion to amend the award. Readers should refer to the disclosure under the heading "2025 Company Performance Objectives, Weights and Results" on page 46 for further information.

2025 Executive AIP Awards

Executive	Base Salary (CAD\$)	AIP Target of Base Salary (%)	Total Performance Factor ⁽¹⁾ (%)	Total Award (CAD\$) ⁽²⁾
Michael Steinmann President and CEO	1,562,300	125	146.3	2,856,080
Ignacio Couturier CFO	650,000	80	145.9	758,875
Steven Busby Former COO	808,100	80	146.3	945,477
Christopher Lemon General Counsel	700,000	80	147.2	824,250
Scott Campbell COO	760,000	80	144.7	879,700

Notes:

- (1) Performance factors for the CEO and Former COO are based entirely on the corporate performance while for the other Executives, the performance factor is based on a combination of corporate and individual performance and numbers may be rounded.
- (2) Totals may not sum due rounding to one decimal place of the percentages in this table.

Long-Term Incentive Plan

Executives may be granted RSUs, PSUs, and Options under our LTIP guidelines and pursuant to our Option Plan, respectively. Only RSUs and PSUs were granted in 2025. We believe that the mix of these incentive formats provides the best vehicle to attract and retain personnel, and to align their pay with performance over the full resources cycle. Through these incentive alternatives, eligible employees are given an opportunity to participate in our future success and are aligned with the interests of Shareholders.

The Board approved updates to the LTIP guidelines in November 2024. These updates included the removal of Restricted Shares from the list of available award vehicles and to require a minimum of 25% of vested RSUs to be settled in Shares. The participant may elect to have the remaining 75% of the vested RSUs to be settled in cash or in Shares.

The LTIP guidelines and Option Plan provide respective guidelines regarding the grant of RSUs, PSUs, and Options, which are limited to key management positions that have responsibility for influencing our policy, strategy, and long-term performance. The LTIP can be amended or suspended at any time at the Board's discretion. The Board can also amend award targets, change performance metrics, and revise the mix of award vehicles. For example, in 2024, only RSUs and PSUs were awarded to eligible employees.

The LTIP also provides guidelines for calculating incentive target values for eligible employees based on their positions, long-term potential, and long-term contributions to our success. Targets are based on an employee's base salary and are dependent on the employee's responsibilities and contribution to our long-term performance.

The LTIP award will be made available to eligible employees as RSUs. A portion of the LTIP award may be made available as Options. In 2025, the LTIP award was made only in RSUs, and no Options were offered. The Executives and other Senior Vice Presidents also receive a separate award of PSUs as a component of their LTIP (see table below for Executive targets of Base Salary).

The formula for the LTIP calculation is as follows:

Base Salary x Target %

LTIP targets range from 220% to 300% of base salary, inclusive of PSU targets, for our Executives as detailed in the following table.

Executive	Base Salary (CAD\$)	Target Percentage (RSU)(%)	Target Percentage (PSU) (%)	Target Total Percentage (%)	Target Amount (CAD\$)
Michael Steinmann President and CEO	1,562,300	125	175	300	4,686,900
Ignacio Couturier CFO	650,000	120	100	220	1,430,000
Steven Busby Former COO	808,100	120	100	220	1,777,800
Christopher Lemon General Counsel	700,000	120	100	220	1,540,000
Scott Campbell COO	760,000	120	100	220	1,672,000

PSUs

PSUs are notional Share units that mirror the market value of the Shares. PSUs align Shareholder and employee interests by tying the value of the PSUs to the value of the underlying Shares and to our performance. The vesting period also supports longer-term decision-making as it is based on a three-year period (the “**Performance Period**”).

Each vested PSU entitles the holder to a cash payment equal to the value of an underlying Share, less applicable taxes, at the end of the term, plus the cash equivalent of any dividends distributed during the Performance Period that are notionally applicable to such underlying Shares. PSU grants vest on the third anniversary of the grant date, subject to certain exceptions in the case of Change of Control, voluntary termination or retirement for long-term employees and death or total disability, and unless otherwise determined by the Board.

PSUs cannot be redeemed and will not be paid out unless and until they vest according to their terms. Performance results based on predetermined performance criteria and the corresponding performance multiplier at the end of the Performance Period determine how many PSUs vest for each participant. The Board has the discretion to vary the amount paid or the payout calculation at the end of the Performance Period to take into account unusual circumstances or other factors that may have had a significant effect on the achievement of the performance-based criteria.

The HRC Committee makes recommendations to the Board with respect to the value of grants to be given to each participant.

The number of PSUs granted is determined by dividing the grant value approved by the Board by the unit value of each PSU. The unit value for each PSU is the volume weighted average Share trading price on the TSX during the twenty trading days before the grant date, on which at least one board lot of Shares (as defined by the TSX) is traded.

The Board has decided that for PSUs, performance will be assessed looking at our TSR over three years from the date of grant.

TSR is the total return to a shareholder on an investment in a Share over a given period of time. TSR includes stock price appreciation or depreciation at the end of the period, plus reinvested dividends and any other cash equivalent distributions during the period.

Our TSR is compared to a peer group of precious metals companies who are determined at the time of grant. TSR is calculated for Pan American and our peers over the Performance Period to determine the number of PSUs that vest.

While 100% of the value of PSU Awards are included in the Executive’s Total Compensation disclosed in the Total Executive Compensation Summary, the actual vesting values for PSUs may differ substantially. For example, the Executive’s 2020 PSU Award did not vest in 2023 i.e. 0% performance rating, as a result of the Company’s TSR not meeting the minimum vesting threshold vs. the Peer Group TSR.

RSUs

RSUs are notional Share units that mirror the market value of the Shares. Each vested RSU entitles the holder to a payment equal to the value of an underlying Share, less applicable taxes, at the end of the term, plus the cash equivalent of any dividends distributed during the term of the RSU that are notionally applicable to such underlying Shares. RSUs have a term of three years and vest in three tranches: $\frac{1}{3}$ each on the first, second, and third anniversaries of the grant date, subject to certain exceptions in the case of Change of Control, voluntary termination or retirement for long-term employees and death or total disability, and unless otherwise determined by the Board. At least 25% of the vested RSUs will be settled in Shares. The participant may elect to have the remaining 75% of the vested RSUs to be settled in cash or in Shares. The unit value for the RSU grants is equal to the volume weighted average

trading price of the Shares on the TSX during the five trading days on which at least one board lot of Shares is traded prior to the date the RSUs are granted. The value during the vesting period of an RSU fluctuates with any change in Share value. At the Company's discretion and notwithstanding the participant's election, RSUs may be settled in Compensation Shares issued from the Company's treasury pursuant to the Option Plan, in Shares purchased from the market, or in cash. RSUs are settled at the end of each vesting period. Please refer to the description of the Option Plan included in Appendix C for additional information about Compensation Shares.

Options

Vesting of Options occurs over three years with $\frac{1}{3}$ vesting on the first anniversary of the grant date, $\frac{1}{3}$ vesting on the second anniversary, and $\frac{1}{3}$ vesting on the third anniversary, subject to certain exceptions in the case of Change of Control, voluntary termination or retirement for long-term employees and death or total disability, and unless otherwise determined by the Board. The Options expire after seven years. Please refer to the description of the Option Plan included in Appendix C for additional information. No Options were granted in 2024 or 2025.

Restricted Shares

Restricted Shares are Compensation Shares bearing a three (3) year no-trade legend. There is no gross-up on Restricted Share awards. Restricted Shares as a component of compensation were removed from the LTIP guidelines in November 2024 and will not be issued for future LTIP awards.

Calculations are set out in the following table.

Date of Measure	Measure	Time Period	Requirement
Grant date (First day of Performance Period)	Volume weighted average Share trading price on the TSX	20 business days prior to grant date	One board lot traded
Vesting date (Last day of Performance Period)	Volume weighted average Share trading price on the TSX, plus dividends	20 business days prior to vesting date	One board lot traded

For the 2025 award, the peer group used for benchmarking TSR performance was selected based on companies that meet the following criteria:

- *are primarily silver and gold producers or otherwise have a production profile similar to us;*
- *have broad scope and complexity of operations and projects; and*
- *compete for investment dollars.*

Based on the foregoing, the following companies, along with a silver trust that reflects the market price of silver and represents an alternative investment vehicle, were selected:

Agnico Eagle Mines Limited	Alamos Gold Inc.
B2Gold Corp.	Barrick Mining Corporation
Centerra Gold Inc.	Coeur Mining Inc.
DPM Metals Inc. (formerly Dundee Precious Metals Inc.)	Eldorado Gold Corporation
Endeavour Silver Corp.	Equinox Gold Corp.
First Majestic Silver Corp.	Fortuna Silver Mines Inc.
Fresnillo PLC	Hecla Mining Company
Hochschild Mining plc	Iamgold Corporation
iShares Silver Trust	Kinross Gold Corporation
Lundin Gold Inc.	Newmont Corporation
Oceana Gold Corporation	SSR Mining Inc.
Torex Gold Resources Inc.	

Our ranking versus peers on TSR determines the percentage of granted units that vest, according to the following scale:

Performance Level	TSR Percentile Ranking vs Peer Group	Percentage Vested ⁽¹⁾
Maximum	75 th Percentile or above	200%
Target	50 th Percentile	100%
Minimum	25 th Percentile or below	0%

Note:

(1) Results between the 25th percentile and the 50th percentile, in addition to results between the 50th percentile and the 75th percentile, are interpolated.

The HRC Committee and Board consider management's recommendations, the employee's performance evaluation, the employee's long-term potential with us, and the Company's performance when making LTIP awards. The HRC Committee meets in-camera to determine the award level for the CEO after completing his performance evaluation.

2025 LTIP Awards

Executive	Base Salary (CAD\$)	Total Target Awarded (%) ⁽¹⁾	Amount Awarded in Shares (CAD\$) ⁽²⁾	Amount Awarded in Options (CAD\$)	Amount Awarded in RSUs (CAD\$) ⁽²⁾	Amount Awarded in PSUs (CAD\$) ⁽³⁾	Total amount awarded (CAD\$)
Michael Steinmann President and CEO	1,562,300	125+175	0	0	1,952,700	2,734,200	4,686,900
Ignacio Couturier CFO	650,000	120+100	0	0	780,000	650,000	1,430,000
Steven Busby Former COO	808,100	120+100	0	0	969,700	808,100	1,777,800
Christopher Lemon General Counsel	700,000	120+100	0	0	840,000	700,000	1,540,000
Scott Campbell COO	760,000	120+100	0	0	912,000	760,000	1,672,000

Notes:

(1) Percentages represent LTIP target + PSU target awarded.

(2) In December 2025, the Company awarded RSUs with a $\frac{1}{3}$ vesting period for the next three years at a value of CAD\$65.56 per unit. This table does not include the RSUs awarded to Mr. Steinmann as a retention bonus. For further information, please see the disclosure under the heading "Special Retention Award for the CEO" below.

(3) In December 2025, the Board approved the issuance of 140,426 PSUs for the above Executives, based on a value of CAD\$59.26 per Share with a grant date of December 12, 2025. The Company calculated the Share price using a 20-day weighted average Share price before the grant date.

Special Retention Award for the CEO

In late 2025, following completion of the acquisition of MAG Silver Corp., the Board reviewed the Company's strategy and accompanying risks. It identified that a critical risk facing the Company at this point in its development and given the commodity cycle, was the ongoing retention of the CEO. Mr. Steinmann has been instrumental in developing and executing the Company's strategy and driving its growth over many years, presiding over the creation of a company that has carved out a unique position in the precious metals mining industry and overseeing the increase in the market capital of the Company from approximately \$2.3 billion in 2016 to approximately \$22 billion as at the end of December 2025.

Given his age and stage of career, the high commodity prices, and significant disruption in the executive ranks of major global miners at the end of 2025, the Board determined that there was significant risk to disruption of our business. The Board also considered that it has historically managed compensation conservatively, particularly with the use of shareholders' equity, with the result that the CEO pay has trailed the growth of the Company over time as the Board has sought to ensure that transactions and growth delivered value to Shareholders. A result of this approach is that outstanding long-term incentives, which offer continued retention as well as incentive effects, were not considered to offer sufficient retention in the face of the market risks identified.

In this context, the Board determined that it was in the best interests of the Company and Shareholders to mitigate the risks of his unplanned departure and retain Mr. Steinmann through a period of heightened uncertainty, as we continue the execution of our strategy and the next phase of the Company's development, while also continuing the development of the next generation of leaders under our succession plan. Consequently, the Board determined that it was appropriate to make an award of CAD\$5 million

in RSUs in December 2025, which, unlike our normal RSUs, will vest in full, in cash, on the third anniversary of the grant date, at which time the CEO will be 62 years of age, and will have served the Company for 25 years and as CEO for 13 years. The purpose of this grant is to provide significant retention over the critical near-term development of the Company, while also aligning the value eventually received to shareholders' experience.

Option Plan

The Option Plan governs our issuance of Options and Compensation Shares. The key terms of the Option Plan are set out below and a more detailed description is provided in Appendix C.

The Option Plan was established by the Board and approved by Shareholders on May 13, 2008 and has been amended from time to time. The most recent amendments were approved by Shareholders on May 11, 2015. Awards of Options and Compensation Shares under the LTIP are made in accordance with the Option Plan. The Option Plan allows: (i) the granting of Options to purchase Shares; and/or (ii) the direct issuance of Compensation Shares to our employees, directors, and service providers.

All grants under the Option Plan are made at the discretion of the Board. The term of any Options granted may not exceed ten years. The Board may issue up to 500,000 Compensation Shares each calendar year. The maximum number of Shares under the Option Plan which may be issued for Options granted or Compensation Shares awarded is 6,461,470 Shares, representing approximately 1.5% of our issued and outstanding Shares as at December 31, 2025. No Options were granted in 2024 or 2025.

Under the Option Plan, no one may receive the equivalent of more than 5% of our total outstanding Shares (on a non-diluted basis). Similarly, non-employee directors may not receive an annual equity award worth more than \$100,000 (excluding Options or Compensation Shares taken in lieu of cash fees). Other Option Plan maximums are set out in Appendix C.

Exercise of Options

The exercise price of Options granted under the Option Plan will be the weighted average trading price of our Shares on the TSX for the five trading days prior to the grant date. The Option Plan provides for an optional cashless exercise mechanism where the optionee elects to relinquish the right to exercise their unexercised vested Options and receive, in lieu thereof, a number of fully paid Shares.

The number of Shares issuable pursuant to any such cashless exercise is equal to the quotient obtained by dividing the product of the number of unexercised vested Options tendered for disposition multiplied by the difference between the market price and the Option price of all Shares subject to the tendered unexercised vested Options by the market price of one Share, represented by the following formula:

$\frac{A(X - Y)}{X}$	Where:	<p>A - is the number of vested Options tendered for disposition pursuant to the notice of disposition</p> <p>X - is the market price of the Shares on the date of the notice of disposition</p> <p>Y - is the Option price of the unexercised vested Options in question</p>
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Termination of Options

Under the Option Plan, Options are non-assignable and non-transferable, and are subject to the vesting provisions determined by the Board. Where an Option holder's employment with us is terminated, other than for cause or by reason of death or disability, Options granted under the Option Plan will terminate on the earlier of the expiry date of the Options, or 30 days after termination of employment.

Adjustment Provisions

The Option Plan also contains an adjustment mechanism to alter the exercise price or number of Shares issuable under the Option Plan if there is a Share reorganization, corporate reorganization, or other event not in the ordinary course of business.

Blackout Period

If Options expire during a period when trading of our securities by certain persons as designated by us is prohibited (a "Blackout Period") or within ten business days afterwards, the term of those Options will be extended to ten business days after the Blackout Period, unless the TSX does not permit such an extension.

Amending the Option Plan

The Option Plan provides that the Board may make certain limited amendments to the Option Plan or any Option without shareholder approval, such as amendments of a “housekeeping” nature. Other amendments require shareholder or disinterested shareholder approval, such as varying the strike price of Options or other matters that may be required by applicable law, rules, or stock exchange requirements. Please refer to Appendix C for a complete description of the matters relating to amendments of the Option Plan.

Benefits

We make an array of quality group benefit alternatives available to address our employees’ health and other needs, and those of their dependents. We consider these benefits necessary to be competitive in the current market. These benefits support the health and wellbeing of employees and minimize business disruption.

Perks

We do not provide perquisites (perks) such as club memberships, use of private aircraft or car allowances to our Executives.

Financial Assistance

We do not provide financial assistance to directors, officers or employees to help them purchase Shares or exercise Options granted under the Option Plan.

Supplemental Executive Retirement Plan

We sponsor a Supplemental Executive Retirement Plan (“SERP”) in Canada. The SERP was developed in 2016 for certain executives who work in Canada and who are subject to the limitation imposed by the Canadian *Income Tax Act* (the “Tax Act”) on annual RRSP contributions. The SERP is considered to be a defined contribution plan for the purposes of this Circular. For the purpose of the Tax Act, the SERP is intended to be a retirement plan funded as a retirement compensation arrangement. It is not intended to qualify as a registered pension plan.

In 2025, SERP benefits were accumulated based on 45% of annual base salary for the CEO, the CFO, the Former COO, and the General Counsel and 25% of annual base salary for the previous Senior Vice President, Projects and Operations who was promoted to COO on October 20, 2025. Contributions under the SERP are invested, and are payable to the executives upon retirement, death, or termination without cause.

The SERP is funded through retirement compensation arrangements held by the Westcoast Actuaries. The SERP program is funded on an annual basis. We consider the SERP an important component of attraction and retention. During the year ended December 31, 2025, we paid a total of CAD\$1,824,180 in contributions on behalf of the CEO, CFO, Former COO, General Counsel and COO. The following table summarizes the SERP contributions by the Company up to the most recently completed fiscal year:

Executive	Value at Dec 31, 2024 CAD\$	Company Contributions during 2025 CAD\$(¹)	Accumulated Value of Company Contributions at Dec 31, 2025 (Unvested) CAD\$(²)
Michael Steinmann President and CEO	4,551,750	703,035	5,254,785
Ignacio Couturier CFO	625,165	292,500	917,665
Steven Busby Former COO	2,575,270	363,645	2,938,915
Christopher Lemon General Counsel	918,160	315,000	1,233,160
Scott Campbell ⁽³⁾ COO	132,500	150,000	282,500

Notes:

(1) Employer contributions were made in March 2025 for all Executives.

(2) This amount excludes annual return value.

(3) Mr. Campbell was the SVP, Operations and Projects of the Company when the employer contributions were made, so the contributions were based on his salary at such time.

Executive Share Ownership

The President and CEO is expected to have reached an ownership level of at least three times annual base salary in Shares and equity-based instruments (RSUs and PSUs). All of the other Executives were expected to have reached a Share ownership level of two times their annual base salary. All of our Executives have achieved their share ownership requirement.

The following table illustrates the salary, Shares and equity-based holdings of our Executives as of December 31, 2025:

Named Executive Officer	Base Salary (CAD\$)	Common Shares (#)	RSUs (#)	PSUs (#)	Total Equity Holdings (#) ⁽¹⁾	Value of Holdings with the 5-year average Share Price (CAD\$) ⁽²⁾	Multiple of Salary
Michael Steinmann President and CEO	1,562,300	135,508	151,150	295,626	582,284	17,956,176	11.5
Ignacio Couturier CFO	650,000	13,545	29,674	51,771	94,990	2,929,253	4.5
Steven Busby Former COO	808,100	124,067	37,183	106,678	267,928	8,262,226	10.2
Christopher Lemon General Counsel	700,000	24,782	39,665	85,930	150,377	4,637,249	6.6
Scott Campbell COO	760,000	1,241	24,583	26,275	77,100	2,377,570	3.1

Notes:

(1) Includes outstanding vested and unvested Shares, RSUs, and PSUs as of December 31, 2025.

(2) Based on the five-year average share price of CAD\$30.84 and assuming PSUs vest at 100%.

Mr. Steinmann holds 107,614 Shares as of the date of this Circular and, utilizing the closing price of our Shares on the TSX on March 6, 2026 (CAD\$80.94), the value of his Shares was CAD\$8,710,277 representing a multiple of approximately 5.6 times his base salary.

Securities Authorized for Issue Under Equity Compensation Plans – December 31, 2025⁽¹⁾⁽²⁾

Plan Category	Number of securities to be issued upon exercise of outstanding Options, warrants and rights	Weighted-average exercise price of outstanding Options, warrants and rights (CAD\$)	Number of securities remaining available for future issuance under equity compensation plans
Equity compensation plans approved by security holders	1,107,240 ⁽¹⁾⁽³⁾	\$64.01	939,651 ⁽²⁾⁽⁴⁾
Equity compensation plans not approved by security holders	Nil	Nil	Nil
Total	1,107,240 ⁽¹⁾⁽³⁾	\$64.01	939,651 ⁽²⁾⁽⁴⁾

Notes:

(1) The information in this table includes Options and Restricted Shares which are settled in Shares, and also includes RSUs which may be settled in Shares. For the RSUs issued in 2024 and 2025, a minimum of 25% of the RSUs will be settled in Shares, with the remaining 75% of the RSUs settled in cash or Shares at the election of the counterparties, provided the Company ultimately retains discretion to settle such RSUs in cash or Shares.

(2) The number of Shares issuable under the Option Plan (6,461,470), less Shares issued, less Options exercised, less the number of Options and RSUs outstanding, with any Options that terminate or expire or any RSUs that vest without the issuance of Shares being available for re-grant. There are no warrants or other rights outstanding under equity compensation payments.

(3) Represents 0.29% of our weighted average Shares outstanding for 2025.

(4) Represents 0.25% of our weighted average Shares outstanding for 2025.

Option and Restricted Share Grant Rate

The following table sets forth the number of Options and Restricted Shares granted and outstanding under the Option Plan and burn rates for the past three years as at December 31:

Measure of Dilution	2025		2024		2023	
	Options and Compensation Shares (#)	Percentage of Weighted Average Shares Outstanding ⁽¹⁾ (%)	Options and Compensation Shares (#)	Percentage of Weighted Average Shares Outstanding ⁽¹⁾ (%)	Options and Compensation Shares (#)	Percentage of Weighted Average Shares Outstanding ⁽¹⁾ (%)
Options						
Annual Option Grant ⁽²⁾	-	-	-	-	167,112	0.05 ⁽³⁾⁽⁴⁾
Options Exercised and/or Forfeited	(233,431)		(116,862)		(30,817)	
Options Outstanding	162,966	0.04	396,397	0.11	513,262	0.16
Restricted Shares						
Annual Restricted Share Grant ⁽⁵⁾	-	-	-	-	220,695	0.07 ⁽⁵⁾
Total (Combined) Burn Rate	-	-	-	-	387,807	0.12⁽⁶⁾

Notes:

- (1) Weighted average Shares outstanding for 2025: 381,478,506; 2024: 363,401,759; 2023: 326,558,154.
- (2) The total number of Options granted in the applicable year under the Option Plan.
- (3) Option burn rate: calculated as the total number of Options granted in the applicable year, divided by the weighted average Shares outstanding in the applicable year.
- (4) The total number of Restricted Shares granted during the year under the Option Plan, including those issued to directors as part of their annual director's compensation during the year. Restricted Shares were removed from the LTIP guidelines in November 2024, as a result, no Restricted Shares have been granted since 2023.
- (5) Annual Restricted Share Grant: burn rate: calculated as the total number of Restricted Shares granted in the applicable year, divided by the weighted average Shares outstanding in the applicable year.
- (6) Total (Combined) Burn Rate: calculated as total number of securities (Restricted Shares and Options) granted in the applicable year, divided by the weighted average Shares outstanding in the applicable year.

Executive Share and Option Awards Outstanding as at December 31, 2025

Executive	Option-based Awards				Share-Based Awards		
	Number of Securities underlying unexercised Options (#)	Option exercise price (CAD\$)	Option expiration date	Value of unexercised in-the-money Options (CAD\$) ⁽¹⁾	Number of shares or units of shares that have not vested (#) ⁽²⁾	Market or payout value of share-based awards that have not vested (CAD\$) ⁽¹⁾	Market or payout value of vested share-based awards not paid out or distributed (CAD\$) ⁽¹⁾
Michael Steinmann President and CEO	-	-	-	-	476,914	33,937,200	-
Ignacio Couturier CFO	2,975	39.48	Dec 7, 2027	94,248	81,445	5,795,626	-
	5,166	30.70	Dec 10, 2028	209,016	-	-	-
	26,008	22.95	Dec 9, 2029	1,253,846	-	-	-
	14,560	21.18	Dec 8, 2030	727,709	-	-	-
Steven Busby Former COO	-	-	-	-	158,841	11,303,126	-
Christopher Lemon General Counsel	-	-	-	-	125,595	8,937,340	-
Scott Campbell COO	-	-	-	-	50,858	3,619,055	-

Notes:

- (1) Based on the closing price of our Shares on the TSX as at December 31, 2025, being CAD\$71.16, assuming PSUs vest at 100%.
- (2) Includes unvested RSUs, PSUs and Restricted Shares that are subject to the remaining hold period.

Value of Vested Share and Option Based Awards and Earned Non-Equity Incentive Plan Compensation for Executives during 2025

Executive	Option-based awards – Value vested during the year (CAD\$)	Share-based awards – Value vested and settled in cash during the year (CAD\$) ⁽¹⁾	Share-based awards – Value vested and settled in shares during the year (CAD\$) ⁽¹⁾	Non-equity incentive plan compensation – Value earned during the year (CAD\$) ⁽²⁾
Michael Steinmann President and CEO	-	7,308,125	324,674	2,856,080
Ignacio Couturier CFO	667,606	1,164,661	99,041	758,875
Steven Busby Former COO	-	1,451,807	644,901	945,477
Christopher Lemon General Counsel	-	2,176,309	131,125	824,250
Scott Campbell COO	-	185,967	182,586	879,700

Notes:

- (1) Includes $\frac{1}{3}$ of 2022 RSUs that vested on December 9, 2025, reported at the share price of CAD\$67.05; $\frac{1}{3}$ of 2023 RSUs that vested on December 8, 2025 reported at the share price of CAD\$60.37; and $\frac{1}{3}$ of 2024 RSUs vested on December 13, 2025, reported at the share price of CAD\$68.41. Also includes 2022 PSUs that vested in 2025 with a performance multiplier of 117.6%, reported at the share price of CAD\$67.05.
- (2) Non-equity incentive compensation shows the AIP payout.

Summary Compensation Table

The following table summarizes the three-year total compensation summary for Executives as at December 31, 2025:

Executive	Year	Salary (CAD\$)	Share-based Awards (CAD\$) ⁽¹⁾⁽⁴⁾	Option-based Awards (CAD\$) ⁽¹⁾	Non-equity Incentive Plan Compensation (CAD\$)				Total Compensation (CAD\$) ⁽²⁾⁽³⁾⁽⁴⁾	USD Equivalent Total Compensation (\$) ⁽⁵⁾
					Annual Incentive Plans (CAD\$) ⁽²⁾	Long-term Incentive Plans ⁽³⁾	Pension Contribution Value (CAD\$)	All Other Compensation (CAD\$)		
Michael Steinmann President and CEO	2025	1,562,300	9,686,900	-	2,856,080	-	703,035	-	14,808,315	10,594,015
	2024	1,508,000	4,297,800	-	1,932,130	-	678,600	-	8,416,530	6,145,750
	2023	1,425,175	5,483,200	-	1,914,000	-	607,815	-	9,430,190	6,987,771
Ignacio Couturier CFO	2025	650,000	1,430,000	-	758,875	-	292,500	-	3,131,375	2,240,216
	2024	575,000	1,035,000	-	507,730	-	143,750	-	2,261,480	1,651,333
	2023	498,750	939,750	131,250	479,640	-	105,000	-	2,154,390	1,596,403
Steven Busby ⁽⁶⁾ Former COO	2025	808,100	1,777,800	-	945,477	-	363,645	-	3,895,022	2,786,537
	2024	780,000	1,716,000	-	639,000	-	351,000	-	3,486,000	2,545,477
	2023	743,625	2,374,500	-	633,600	-	326,025	-	4,077,750	3,021,613
Christopher Lemon General Counsel	2025	700,000	1,540,001	-	824,250	-	315,000	-	3,379,251	2,417,549
	2024	634,400	1,395,680	-	567,790	-	285,480	-	2,883,350	2,105,422
	2023	595,775	1,895,100	-	560,100	-	138,275	-	3,189,250	2,363,234
Scott Campbell ⁽⁷⁾ COO	2025	632,222	1,672,000	-	879,700	-	150,000	-	3,333,922	2,385,121
	2024	395,462	953,941	-	340,910	-	132,500	-	1,822,813	1,331,018
	2023	-	-	-	-	-	-	-	-	-

Notes:

- (1) In 2025, the Board approved the issuance of 140,426 PSUs for the above Executives based on a value of CAD\$59.26 per Share with the grant date of December 12, 2025. In December 2025, the Company awarded RSUs with a three-year vesting period, at a value of CAD\$65.56 per unit. In 2023, the weighted average fair value of each Option was determined to be CAD\$6.01. The Company used as its assumptions for calculating fair value a risk-free interest rate of 3.8%, weighted average volatility of 30.10%, expected lives ranging from 4.5 years based on historical experience, dividend yield of 2.7% and an exercise price of CAD\$21.18 per Share. The Share-based Awards in 2023 includes the value of PSUs awarded as a special transaction award for senior management's contributions to the closing of the acquisition of Yamana Gold Inc.
- (2) AIP awards are paid in the calendar year following the year the Executive's performance is assessed. For example, the AIP award for 2025 performance was awarded and paid in February 2026.

- (3) No cash compensation is payable under the LTIP.
- (4) Includes a one-time CEO retention award for Mr. Steinmann, described under the heading "Special Retention Award for the CEO" on page 52 of this Circular.
- (5) Reflects the US dollar equivalent of the total compensation paid to each of the Executives, using the Bank of Canada average annual exchange rate for 2025: 0.7154, 2024: 0.7302 and 2023: 0.7410, as applicable. Executives are paid in Canadian dollars. Our financial statements are reported in US dollars.
- (6) Mr. Busby was the Company's Chief Operating Officer until October 20, 2025. He then transitioned to the role of Special Advisor to the CEO.
- (7) Mr. Campbell joined the Company on April 2, 2024 as SVP, Projects and Operations and was promoted to Chief Operating Officer on October 20, 2025.

Employment Agreements, Change of Control and Other Termination Payments

Employment Agreements

Each Executive is currently engaged under an employment agreement. All of these agreements are for an indefinite term and each provides for, among other things, a base salary (that may be adjusted annually by the Board on the recommendation of the HRC Committee), AIP, LTIP, vacation time, and extended benefits. These agreements also include a conflict of interest clause and a confidentiality clause that the Executive agrees to comply with as part of their employment terms and conditions. Pursuant to these employment agreements, Executive employment may be terminated as a result of a) Change of Control (as defined in the applicable employment agreement), b) termination without cause, c) termination with cause, d) retirement, e) death, or f) disability.

Our Executive employment agreements have double trigger Change of Control requirements, including for LTIP awards that have previously been granted but not have vested. A Change of Control by itself does not trigger the vesting of the LTIP awards. There must also be a termination. In addition, in the event of any Change of Control vesting, and subject to the Board's discretion, we calculate the relative TSR performance at the termination date for the purposes of calculating the vesting multiplier. There are no provisions in the Executive employment agreements or the LTIP Plan for an automatic 100% vesting on a Change of Control.

With the exception of the CEO, the maximum payout multiple an Executive may receive for a Change of Control is 2 years. The CEO's original employment agreement provided for up to 2.5 years. All future employment agreements, including for successor CEOs, will be limited to 2 years.

Double Trigger Change of Control Provisions

The employment agreements stipulate the terms and conditions that would be applicable to each Executive in the event of a "Change of Control". Under the employment agreements, a Change of Control occurs when any person acquires, whether directly or indirectly, 50% or more of the outstanding Shares of Pan American, or results in such person acquiring sufficient Shares to replace the majority of the Board of Pan American with its nominees and so replaces the Board.

Moreover, the triggering of the Change of Control obligations would apply only in the presence of both of the following:

- *a Change of Control of Pan American; and*
- *a triggering event where the employee is terminated without cause or, within a specified period of time after the Change of Control, elects to resign for "good reason" (as defined in the terms of the employment agreements), such as a reduction by the Company of the employee's annual salary or benefits, or any material change in the status of the employee or work location, without the consent of the employee.*

In the event of any Change of Control vesting, and subject to the Board's discretion, we calculate the relative TSR performance at the termination date for the purposes of calculating the vesting multiplier. There are no provisions in the Executive employment agreements or the LTIP Plan for an automatic 100% vesting on a Change of Control.

Conditions Relating to Other Compensation Elements upon Termination

Compensation Element	Termination following a Change of Control	Termination without Just Cause	Termination with Cause	Retirement	Death	Termination upon Disability
Severance	<ul style="list-style-type: none"> • CEO: 2 years base salary plus one month salary for every year of service to a max of 2.5 years in aggregate, plus 2 years bonus at target. See "Employment Agreements" on page 58. • Other Executives: 2 years base salary, plus 2 years bonus at target. 	<ul style="list-style-type: none"> • CEO: 2 years base salary plus one month salary for every year of service to a max of 2.5 years in aggregate, plus 2 years bonus at target. • Other Executives: 2 years base salary, plus 2 years bonus at target. 	None	None	For all Executives one year base salary.	For all Executives one year base salary.
PSUs	All PSUs are calculated using relative TSR performance at the termination date for the purposes of calculating the vesting multiplier and vest accordingly and become payable, if applicable.	All PSUs are calculated using relative TSR performance at the termination date for the purposes of calculating the vesting multiplier and vest accordingly and become payable, if applicable.	All non-vested PSUs will be cancelled.	All PSUs vest, or at the discretion of the Executive continue to vest normally and become payable on the vesting date.	All PSUs vest using a multiplier of 100% of target and the closing price of the Shares of the TSX on the last trading day immediately prior to the date of death and become payable to the employee's estate.	All PSUs vest using a multiplier of 100% of target and the closing price of the Shares of the TSX on the last trading day of the Company's financial quarter immediately preceding the date of the disability.
RSUs	All RSUs vest and become payable on the vesting date.	All RSUs vest and become payable on the vesting date.	All non-vested RSUs will be cancelled.	All RSUs vest, or at the discretion of the Executive, continue to vest and become payable on the vesting date.	All RSUs vest and will become payable to the employee's estate on the vesting date.	All RSUs vest and will become payable on the vesting date.
Options	<p>If the surviving entity assumes outstanding awards made under the Option Plan (without seeking amendment), each vested Option shall be exercisable any time up to, but not after the earlier of the expiry date, and the date which is 30 days after termination date. If the surviving entity does not assume outstanding awards under the Option Plan:</p> <p>a) the vested Options are exercisable until the time immediately prior to the completion of the transaction.</p> <p>b) 50% of unvested Options held as of the completion date become conditionally exercisable 21 days prior to the transaction closing date and ending immediately prior to the completion of the transaction.</p>	Each vested Option shall be exercisable any time up to, but not after the earlier of the expiry date, and the date which is 30 days after termination date.	Each vested Option shall be exercisable anytime, up to, but not after the earlier of the expiry date, and the date on which the optionee ceases to be a director, officer or service provider.	Each vested Option shall be exercisable any time up to, but not after the earlier of the expiry date, and the date which is one year after the retirement date.	Each vested Option shall be exercisable any time up to, but not after, the earlier of the expiry date, and the date which is one year after death.	Each vested Option shall be exercisable any time up to, but not after, the earlier of the expiry date, and the date which is one year after the date of disability.

Compensation Element	Termination following a Change of Control	Termination without Just Cause	Termination with Cause	Retirement	Death	Termination upon Disability
SERP (CEO and senior Executives)	The Company will remit to the Trustee a contribution equal to the contribution required for the next two and one-half years for the CEO and next two years for the other Executives. After the remittance, the SERP becomes payable to the Executive.	The Company will remit to the Trustee a contribution equal to the contribution required for the next two years for the Executives. After the remittance, the SERP becomes payable to the Executive.	None	The Company will cease to make contributions and the SERP becomes payable to the Executive	The Trustee will pay to the Beneficiary(ies) two lump sums, the first sum being paid from the proceeds of the SERP, the second from the refundable tax received by the SERP trust.	The Company will cease to make contributions. The SERP becomes payable to the Executive.
Benefits	Continuation of benefits for two and one-half years for the CEO and two years for the other Executives, unless the Executive has replaced the benefits with alternate employment.	Continuation of benefits for two and one-half years for the CEO and two years for the other Executives, unless the employee has replaced the benefits with alternate employment.	None	No group benefits are provided to retirees.	None	Continuation of benefits for six months from the date of permanent incapacitation.

For additional Option Plan information, including with respect to exercise on a Change of Control, refer to Appendix C.

Incremental Payments on Termination Assuming Termination on December 31, 2025

	Michael Steinmann President and CEO	Steven Busby Former COO	Ignacio Couturier CFO	Scott Campbell COO	Christopher Lemon General Counsel
Change of Control (CAD\$)					
Severance Payment ⁽¹⁾	9,764,375	2,909,160	2,340,000	2,736,000	2,520,000
Unvested PSUs ⁽²⁾	21,036,746	7,591,206	3,684,024	1,869,729	6,114,779
Unvested RSUs ⁽²⁾	10,755,834	2,645,942	2,111,602	1,749,326	2,822,561
Unvested Options ⁽³⁾					
SERP	1,757,588	727,290	585,000	300,000	630,000
Benefits	632,715	224,217	203,733	103,356	159,038
TOTALS	43,947,258	14,097,815	8,924,359	6,758,411	12,246,378
Termination Without Just Cause (CAD\$)					
Severance Payment ⁽¹⁾	9,764,375	2,909,160	2,340,000	2,736,000	2,520,000
Unvested PSUs ⁽²⁾	21,036,746	7,591,206	3,684,024	1,869,729	6,114,779
Unvested RSUs ⁽²⁾	10,755,834	2,645,942	2,111,602	1,749,326	2,822,561
Unvested Options ⁽³⁾					
SERP	1,406,070	727,290	585,000	300,000	630,000
Benefits	632,715	224,217	203,733	103,356	159,038
TOTALS	43,595,740	14,097,815	8,924,359	6,758,411	12,246,378
Other Termination (CAD\$)					
Voluntary Termination	-	-	-	-	-
Termination with Cause	-	-	-	-	-
Retirement ⁽²⁾⁽³⁾	31,792,580	10,237,148	5,795,626	3,619,055	8,937,340
Termination upon Death ⁽³⁾⁽⁴⁾	33,354,880	11,045,248	6,445,626	4,379,055	9,637,340
Termination upon Disability ⁽³⁾⁽⁴⁾	33,486,070	11,101,302	6,496,559	4,404,894	9,677,100

Notes:

- (1) As per the employment agreement for the President and CEO, the severance payment includes two parts: a payment in lieu of future salary not to exceed 2.5 times base salary and a payment in lieu of AIP two times target. In aggregate, the above severance payment is approximately 2.1 times the President & CEO's base salary plus bonus.

- (2) All unvested PSUs and RSUs vest and become payable if the employee is terminated without cause or as a result of a Change of Control. With respect to retirement, all PSUs and RSUs either (i) vest and become payable or (ii) continue to vest in the normal course and become payable on the vesting date, at the election of the holder. It is assumed for this table that RSUs and PSUs become immediately vested on retirement.
- (3) Unvested Options do not vest on a termination event except for certain unvested Options that conditionally become exercisable for a period in advance of a change of control. The right to exercise any vested Option, if any, is pursuant to the Option Plan. The Company does not make a payment to optionees on exercise.
- (4) These amounts are comprised of salary and the continuing benefits for six (6) months from the date of death or disability and include any amounts for RSUs or PSUs which would vest and be payable.

Additional Company Information

Shares and Principal Shareholders

We are authorized to issue 800,000,000 Shares without par value of which 421,883,695 Shares are outstanding as of March 6, 2026.

To the knowledge of our directors and senior officers, no persons or companies beneficially own, directly or indirectly, or exercise control or direction over, more than 10% of our issued and outstanding Shares as at December 31, 2025.

Interest of Certain Persons in Matters to be Acted Upon

Except as otherwise disclosed in this Circular, none of our directors or executive officers at any time since January 1, 2025, none of our proposed nominees for election as a director, nor any associate or affiliate of any of the foregoing persons, has any material interest, direct or indirect, by way of beneficial ownership of our Shares or otherwise, in any matter to be acted on at the Meeting, other than the election of directors.

Indebtedness of Directors and Executive Officers

During 2025 and as of the date of this Circular, none of our directors or executive officers, or former directors or executive officers, is or was indebted to the Company or any of our subsidiaries, nor are any of these individuals indebted to another entity which indebtedness is the subject of a guarantee, support agreement, letter of credit or other similar arrangement or understanding provided by the Company or any of our subsidiaries. Similarly, the Company is not indebted to any of its directors or executive officers.

Interest of Informed Persons in Material Transactions

Except as described below, no informed person (as that term is defined in NI 51-102), proposed director, or any associate or affiliate of any informed person or proposed director other than described below, has had any material interest, direct or indirect, in any transaction since the commencement of our most recently completed financial year, or in any proposed transaction, which has materially affected or will materially affect us or any of our subsidiaries.

Information Security

We recognize the importance of our information systems assets in our business operations and the significance of securing these assets from internal and external threats. Our goal is to ensure adequate protection of our and third-party information assets in accordance with internal policy controls, business requirements, and relevant laws and regulations. Our information systems assets encompass all components of our information systems, including information network infrastructure and associated hardware and software, and the information stored thereon. Each component of our information systems may be subject to threats such as unauthorized access, modification, loss, damage, or destruction. We have established protocols and standards of practice to, among other things (i) identify and monitor internal and external risks and threats to our information systems, and to (ii) develop and implement appropriate protection processes. We have developed our information security management system based on Sarbanes-Oxley controls requirements.

Our Board, primarily through the Audit Committee (which is comprised of 100% independent members), provides top-level oversight of risks relating to our information security and of related policies and practices. Senior management and the head of our corporate information technology ("IT") department are responsible for establishing, maintaining, and implementing corporate information security policies and standards. Business units are responsible for ensuring the implementation of controls and protocols within

their respective jurisdictions, led by the local IT staff. The senior management team, IT staff, local site management, and all personnel are collectively responsible to ensure protection mechanisms are being utilized and followed to prevent unauthorized access to our information systems. Each user of our information systems is responsible for abiding with the controls and guidelines that we establish, and for reporting any potential information security incidents of which they are aware.

Our cybersecurity team leverages the operational and threat intelligence capabilities of third-party managed cybersecurity services to detect, prevent, remediate, and respond to unusual activities on our network, and monitor the dark web for any of our data or credentials being posted there due to a breach. In addition, the IT department utilizes third-party service providers to assist as required by performing audits, tabletop exercises, penetration tests, maturity assessments and other cybersecurity assessments. We continue to investigate ways to reduce risks pertaining to the use of third-party software platforms, although risks still remain. For example, we were targeted in a zero-day vulnerability in our enterprise business system platform in 2025.

We provide regular training to our staff on various information security issues, including guidance regarding physical and remote access controls, authentication standards such as password management, potential email and internet threats, safe practices for downloading software and third-party applications, as well as appropriate device usage and disposal. In 2025, the IT department continued to conduct quarterly phishing tests across all locations to enhance users' ability to detect and report suspicious messages. Annual training was also conducted to provide education to users of our information systems with respect to cybersecurity threats. Moreover, our Board receives reports from management on information security matters at least semi-annually and on an ad hoc basis as required. Our Board gets periodic training on cyber-security and information security issues, with the latest training performed in 2025. Furthermore, in 2025, we successfully completed the second year of our four-year cybersecurity roadmap, with one of the key initiatives being the rollout of Multi-Factor Authentication to external vendors for most cloud services. In addition, during the year, we also eliminated the use of VPN for remote access connections and replaced it with a more secure solution. This was the first step of a multi-year strategy to remove as many services as possible from being internet-facing, further enhancing our ability to keep our information systems resilient against potential threats. The IT department is actively monitoring for any unusual activities within our IT systems and continues to restrict the geolocations from which users can access cloud services. Additionally, the IT department engaged third parties to conduct technical and operational technology risk assessments and penetration tests across the Company's locations, aimed at mitigating potential risks posed by cybersecurity vulnerabilities.



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Additional Governance Disclosure and Appendices

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APPENDIX A

CORPORATE GOVERNANCE DISCLOSURE

Governance Disclosure Guidelines under National Instrument 58-101 – Disclosure of Corporate Governance Practices

Information in this Appendix A is dated as of March 9, 2026.

BOARD OF DIRECTORS

Disclose the identity of directors who are independent.

The following persons proposed for nomination as directors to our Board are considered to be “independent” within the meaning of the Corporate Governance Disclosure Rules and the NYSE Rules:

John Begeman	Ignacio Bustamante
Neil de Gelder	Chantal Gosselin
Charles Jeannes	Kimberly Keating
Jennifer Maki	Pablo Marcet
Gillian Winckler	

Disclose the identity of directors who are not independent and describe the basis for that determination.

- *Michael Steinmann – not independent – President and Chief Executive Officer.*

Disclose whether or not a majority of directors are independent. If a majority of directors are not independent, describe what the Board does to facilitate its exercise of independent judgment in carrying out its responsibilities.

A majority of our current directors are independent – nine of our ten current directors (90%) qualify as independent directors for the purposes of the Corporate Governance Disclosure Rules and the NYSE Rules. One of our current directors, Ms. Sendall, is not standing for re-election. Mr. Bustamante, who is also independent of management, is standing for election. If all of the proposed nominee directors are elected, 90% of the directors will qualify as independent directors for the purposes of the Corporate Governance Disclosure Rules and the NYSE Rules.

If a director or director nominee is presently a director of any other issuer that is a reporting issuer (or the equivalent) in the same jurisdiction or a foreign jurisdiction, identify both the director and the other issuer.

- *John Begeman - i-80 Gold Corp.; Allied Gold Corporation*
- *Ignacio Bustamante - Antofagasta plc*
- *Neil de Gelder - Reservoir Media Inc.*
- *Chantal Gosselin - Wheaton Precious Metals Corp.; Ero Copper Corp.; Blossom Gold Inc.*
- *Charles Jeannes - Orla Mining Ltd.; Wheaton Precious Metals Corp.*
- *Kimberly Keating - Major Drilling Group International Inc.; Drax Group plc*
- *Jennifer Maki - Franco-Nevada Corporation; Baytex Energy Corp.*
- *Pablo Marcet - Piche Resources Ltd.*
- *Gillian Winckler - West Fraser Timber Co. Ltd.*

Disclose whether or not the independent directors hold regularly scheduled meetings at which non-independent directors and members of management are not in attendance. If the independent directors hold such meetings, disclose the number of meetings held since the beginning of the issuer’s most recently completed financial year. If the independent directors do not hold such meetings, describe what the Board does to facilitate open and candid discussion among its independent directors.

At each regularly scheduled meeting of the full Board held in February, March, May, August, November, and December, the independent members of the Board hold an in-camera meeting at which non-independent directors and members of management are not in attendance. The Chair is the primary chair of the independent sessions and directors in attendance are encouraged to raise any concerns or issues that they may have. There are no fixed durations for the in-camera sessions. For the financial year ended December 31, 2025, there were 8 meetings of the full Board, 6 of which included an in-camera session. We anticipate that in-camera sessions will be conducted at each regularly scheduled Board meeting.

Disclose whether or not the chair of the Board is an independent director. If the Board has a chair or lead director who is an independent director, disclose the identity of the independent chair or lead director, and describe his or her role and responsibilities. If the Board has neither a chair that is independent nor a lead director that is independent, describe what the Board does to provide leadership for its independent directors.

Gillian Winckler is currently the Chair of the Board and is considered an independent director for the purposes of the Corporate Governance Disclosure Rules and the NYSE Rules. The roles and responsibilities of the Chair are stated in the “Mandate of the Chair of the Board” available on our website at www.panamericansilver.com.

Disclose the attendance record of each director for all Board meetings held since the beginning of the issuer’s most recently completed financial year.

For the financial year ended December 31, 2025, the Board held 8 meetings of the full Board. The attendance records of each of the directors for the most recently completed financial year are set out under the heading “Director Attendance” beginning on page 31 of the Circular.

BOARD MANDATE

Disclose the text of the Board’s written mandate. If the Board does not have a written mandate, describe how the Board delineates its role and responsibilities.

The Board approved an updated written mandate that defines its stewardship responsibilities, which was most recently updated in 2023. The full text of “Mandate of the Board of Directors” is included in Appendix B to this Circular and is available on our website at www.panamericansilver.com.

POSITION DESCRIPTIONS

Disclose whether or not the Board has developed written position descriptions for the chair and the chair of each Board committee. If the Board has not developed written position descriptions for the chair and/or the chair of each Board committee, briefly describe how the Board delineates the role and responsibilities of each such position.

The Board approved the written position description for the chair of each committee, titled “Mandate for all Committee Chairs”, a copy of which is available on our website at www.panamericansilver.com. The chair of each committee has been provided with a mandate for the committee and has accepted leadership responsibilities for ensuring fulfillment of the applicable mandate. Each chair is sufficiently skilled through education and experience to lead the respective committee. The Board has approved the written position description for the board chair, titled “Mandate of the Chair of the Board”, a copy of which is available on our website at www.panamericansilver.com.

Disclose whether or not the Board and Chief Executive Officer have developed a written position description for the Chief Executive Officer. If the Board and Chief Executive Officer have not developed such a position description, briefly describe how the Board delineates the role and responsibilities of the Chief Executive Officer.

The Board has approved the written position description for the Chief Executive Officer, titled “Mandate of the Chief Executive Officer”, a copy of which is available on our website www.panamericansilver.com.

ORIENTATION AND CONTINUING EDUCATION

Briefly describe what measures the Board takes to orient new directors regarding (i) the role of the Board, its committees and its directors, and (ii) the nature and operation of the issuer’s business.

Each new director, on joining the Board, is given an outline of the nature of our business, our corporate strategy, our current issues, our expectations concerning input from directors and the general responsibilities of our directors. Each new director is provided with a Board manual which includes all Board-related policies, mandates and charters, as well as certain of our policies that affect all employees and the Board. New directors meet with management to discuss and better understand our business and will be advised by our counsel of their legal obligations as directors. Directors periodically tour our mines and development sites to give the directors additional insight into our business. During 2025, our directors visited our La Colorado mine. In addition to this site visit, our Board Chair visited several of our other operations. In addition, all directors are provided with monthly management reports regarding our business and operations.

Briefly describe what measures, if any, the Board takes to provide continuing education for its directors. If the Board does not provide continuing education, describe how the Board ensures that its directors maintain the skill and knowledge necessary to meet their obligations as directors.

We provide the Board with periodic presentations and education sessions on topics related to our business and support the attendance of our directors at seminars, conferences and other professional development events that are of interest and of relevance to their position as a director. The N&G Committee is responsible for arranging funding for such attendance. Directors are encouraged to introduce topics of discussion that they feel are of particular importance to the Board, and they may request presentations or additional training by management or external advisors. Directors are also kept apprised of regulatory, industry and political changes that could affect our business. Directors are given tours of our mines and development sites to give the directors additional insight into our business. In addition, all directors are provided with monthly management reports regarding our business and operations. During 2025, our directors visited our La Colorada mine. In addition to this site visit, our Board Chair visited several of our other operations.

Please also refer to specific Board education and continuing professional development activities during 2025 as noted under the heading “Board Education” on page 26 of this Circular.

ETHICAL BUSINESS CONDUCT

Disclose whether or not the Board has adopted a written code for the directors, officers, and employees. If the Board has adopted a written code: (i) disclose how a person or company may obtain a copy of the code; (ii) describe how the Board monitors compliance with its code, or if the Board does not monitor compliance, explain whether and how the Board satisfies itself regarding compliance with its code; and (iii) provide a cross-reference to any material change report filed since the beginning of the issuer’s most recently completed financial year that pertains to any conduct of a director or executive officer that constitutes a departure from the code.

As part of its stewardship responsibilities, the Board has approved a Code that is designed to deter wrong-doing and to promote honest and ethical conduct and full, accurate, and timely disclosure. The Code is applicable to all of our directors, officers and employees. The Board, with the assistance of the Audit Committee, the N&G Committee, and our General Counsel, monitors compliance with the Code and the Board is responsible for the granting of any waivers from these standards to directors or executive officers. The Company conducts routine and ad hoc internal audits through our internal audit group. We will disclose any waiver of a material departure from these standards granted to our directors or executive officers in our quarterly report that immediately follows the grant of such waiver. The Code is reviewed annually by the N&G Committee.

There has been no conduct of a director or executive officer that constitutes a material departure from the Code, and no material change report in that respect has been filed.

The full text of the Code is available on our website at www.panamericansilver.com.

We have also approved other policies related to the ethical and responsible conduct of business, including the Anti-Corruption Policy, the Social Sustainability Policy, the Human Rights Policy, and the Supplier Code of Conduct. Please refer to the information provided under the headings “Corporate Governance Overview” and “Ethical and Responsible Business Conduct” beginning on page 19 of this Circular.

Describe any steps the Board takes to ensure directors exercise independent judgment in considering transactions and agreements in respect of which a director or executive officer has a material interest.

Directors must disclose to the Nominating and Governance Committee and the Audit Committee any instances in which they perceive they have a material interest in any matter being considered by the Board. If it is determined there is a conflict of interest, or that a material interest is held, the conflict must be disclosed to the Board. In addition, the interested Board member must refrain from voting and exit the meeting while the matter at issue is being considered by the Board. Each director is also subject to the Code, which contains a number of requirements relating to conflicts of interest and other similar matters. Please also refer to the information provided under the heading “Ethical and Responsible Business Conduct” beginning on page 19 of this Circular.

Describe any other steps the Board takes to encourage and promote a culture of ethical business conduct.

The N&G Committee is primarily responsible for setting the standards of business conduct contained in the Code and generally for overseeing and monitoring compliance with the Code. The Code also sets out mechanisms for the reporting of unethical conduct. The Board has also adopted a Global Anti-Corruption Policy (and related Gifts and Hospitality Guidelines), the Social Sustainability Policy, the Global Human Rights Policy, the Supplier Code of Conduct, and the Inclusion and Diversity Policy to further enhance the Company’s standards of ethical business conduct. The full texts of these Policies are available on our website at www.panamericansilver.com.

The Board helps to set the tone for our ethical conduct by considering and discussing ethical matters, including when reviewing our corporate transactions. We have multiple reporting channels in place to encourage the reporting of violations, or suspected

violations, of the Code, the Anti-Corruption Policy, or other policies of the Company, including reporting via a telephone hotline or online portal operated by a secure, independent third-party service provider.

Please also refer to the information provided under the headings “Corporate Governance Overview” and “Ethical and Responsible Business Conduct” beginning on page 19 of this Circular.

NOMINATION OF DIRECTORS

Describe the process by which the Board identifies new candidates for Board nomination.

The N&G Committee reviews the qualifications of and recommends to the Board possible nominees for election or re-election to the Board at each of our annual shareholder meetings and identifies, reviews the qualifications of, and recommends to the Board possible candidates to fill vacancies on the Board between annual shareholder meetings, as necessary. The N&G Committee also annually reviews and makes recommendations to the Board with respect to the composition of the Board.

All members of the Board and management are encouraged to recommend to the N&G Committee individuals that they believe are suitable candidates for the Board in light of the particular skills, experience, and knowledge that is required on the Board, both generally and in specific circumstances, such as at the retirement of a current director. The N&G Committee also utilizes the services of independent search firms at its discretion. Gender diversity, in addition to racial or ethnic diversity, are accorded particular attention when considering Board appointments with a view to increasing the representation of women and racially or ethnically diverse people amongst the Company’s leadership.

Disclose whether or not the Board has a nominating committee composed entirely of independent directors. If the Board does not have a nominating committee composed entirely of independent directors, describe what steps the Board takes to encourage an objective nomination process.

All members of the N&G Committee are outside, non-management, and independent directors in accordance with the Corporate Governance Disclosure Rules, the NYSE Rules and the Nominating and Governance Committee Charter.

If the Board has a nominating committee, describe the responsibilities, powers and operation of the nominating committee.

The N&G Committee oversees the effective functioning of the Board and annually reviews and makes recommendations to the Board with respect to: (i) the composition of the Board; (ii) the appropriateness of the committees of the Board, their Charters and responsibilities, and the allocation of directors to such committees; and (iii) the appropriateness of the terms of the mandate and responsibilities of the Board.

Please see the more detailed discussion under the heading “Nominating and Governance Committee” on page 30 of this Circular.

COMPENSATION

Describe the process by which the Board determines the compensation for the issuer’s directors and officers.

The HRC Committee, with the assistance of our Chief Executive Officer and our General Counsel, who is also responsible for corporate human resource matters, and compensation consultants, as necessary, reviews overall compensation policies, compares them to the overall industry, and approves the compensation of executive officers other than our Chief Executive Officer.

The HRC Committee, with the assistance of our General Counsel, and compensation consultants, as necessary, makes recommendations to the Board on the compensation of our Chief Executive Officer.

We establish director compensation based on a comparison with other companies in the mining industry and consider the duties and responsibilities of our directors, both at a Board level and the committee level. The N&G Committee reviews our director compensation and related comparative information of our peer group from time to time and will recommend to the Board any changes that it considers appropriate. Please see the more detailed discussion under the headings “Director Compensation” and “Executive Compensation” on pages 31 and 34 of this Circular.

Disclose whether or not the Board has a compensation committee composed entirely of independent directors. If the Board does not have a compensation committee composed entirely of independent directors, describe what steps the Board takes to ensure an objective process for determining such compensation.

The HRC Committee is comprised of three directors. Each member of the HRC Committee is an independent director as required by the HRC Committee Charter, and for the purposes of the Corporate Governance Disclosure Rules and the NYSE Rules.

If the Board has a compensation committee, describe the responsibilities, powers and operation of the compensation committee.

The HRC Committee determines and recommends to the Board the compensation for the Chief Executive Officer; reviews and approves the compensation levels for the other executive officers of the Company; determines our general compensation structure, policies, and programs; oversees the administration of our annual incentive plan, long-term incentive plan, and stock option and compensation share plan; and delivers an annual report to shareholders on executive compensation. In addition, the HRC Committee reviews and makes recommendations to the Board for approval with respect to the annual and long-term corporate goals and objectives relevant to determining the compensation of our senior management, including the Chief Executive Officer.

The HRC Committee also provides oversight with respect to inclusion and diversity and other human resources matters across the organization. Please see the more detailed discussion under the headings “Human Resources and Compensation Committee” and “Compensation Governance” on pages 29 and 39 of this Circular.

OTHER BOARD COMMITTEES

If the Board has standing committees other than the audit, compensation and nominating committees, identify the committees and describe their function.

The CSD Committee and HSE Committee were established in May 2021 to replace the existing Health, Safety, Environment and Communities Committee. The CSD Committee consists of three directors, two of whom are independent directors. The HSE Committee consists of four directors, each of whom is an independent director.

The CSD Committee provides oversight to matters in connection with the Company’s practices and performance with respect to community and sustainability matters, including, but not limited to, engagement and relationships with, and impacts on, communities of interest. Among other things, audits of the Company’s social and sustainability programs and activities and significant social and community issues and grievance matters are reported to the CSD Committee.

The HSE Committee provides oversight to the conduct of activities at all of the Company’s mines and development projects with respect to health, safety, and environmental matters. Among other things, the HSE Committee reviews reports from management with respect to audits of health and safety programs, environmental and tailings management systems, and emergency preparedness and response plans, and considers reports from management with respect to significant changes in risk exposure relating to the environment and health and safety matters, including those related to tailings facilities and security. Through its guidance and oversight, the HSE Committee also plays an important role in ensuring that policies with respect to the health and safety of our employees and the environment are in place at each of our operations and that such policies are being enforced by management.

Please see more detailed discussions under the headings “Communities and Sustainable Development Committee” and “Health, Safety and Environment Committee” on pages 28 and 29 of this Circular.

ASSESSMENTS

Disclose whether or not the Board, its committees and individual directors are regularly assessed with respect to their effectiveness and contribution. If assessments are regularly conducted, describe the process used for the assessments. If assessments are not regularly conducted, describe how the Board satisfies itself that the Board, its committees, and its individual directors are performing effectively.

The Chief Executive Officer is assessed each year on the basis of the objectives set out by the Board for that position, the Chief Executive Officer’s individual performance throughout the year and that individual’s ability to execute on long-term strategy. The Chief Executive Officer is assessed first by the HRC Committee and then by the Board as a whole (other than the Chief Executive Officer).

The Board has also appointed a N&G Committee, which proposes and makes recommendations to the Board with respect to: (i) the composition of the Board; (ii) the appropriateness of the committees of the Board, their charters and responsibilities and the allocation of directors to such committees; and (iii) the appropriateness of the terms of the mandate and responsibilities of the Board. The N&G Committee, in consultation with the entire Board, annually reviews the formally established roles and responsibilities of each of the chair of the Board and the Chief Executive Officer and determines against what criteria each such position should be assessed.

The N&G Committee annually assesses the Board as a whole and the committees of the Board. The performance assessments of the Board and each committee of the Board are based on information and feedback obtained from director evaluation questionnaires provided to each director. Each director is asked to complete and return the assessment questionnaire to the chair of the N&G Committee on a confidential basis. The Chair of the N&G Committee may discuss the completed questionnaires with individual directors where clarification is required. The evaluation process focuses on Board and committee performance, and also asks for peer

feedback and suggestions or comments regarding the performance of the chair of each committee. The Chair of the N&G Committee reports the results of the performance assessments to the Board.

As part of the review and assessment process, the Chair of our Board also meets individually with each Board member annually to elicit feedback relating to Board, committee and individual member performance and function.

The Board, in connection with the feedback and recommendations of the N&G Committee and the Board Chair, assesses the effectiveness of the members of the Board on an annual basis, and has determined that each Board member is qualified through their current or previous professions and experience.

DIRECTOR TERM LIMITS AND OTHER MECHANISMS OF BOARD RENEWAL

Disclose whether or not the issuer has adopted term limits for the directors on its board or other mechanisms of board renewal and, if so, include a description of those director term limits or other mechanisms of board renewal. If the issuer has not adopted director term limits or other mechanisms of board renewal, disclose why it has not done so.

We have not adopted term limits or other formal mechanisms for board renewal. We believe our board has the appropriate level of continuity and renewal without imposing formal mechanisms, particularly term limits or director retirement requirements. In this respect, through the N&G Committee and the annual board assessment process, the Board is able to consider the contribution of current Board members and the skills and experience necessary for an effective and efficient Board and recommend changes to best meet those needs. By way of illustration, since 2023, we have had three Board members step down from the Board and have had four new members join as at the date of this Circular. If all of the proposed nominee directors are elected, we will have had four Board members step down from the Board and have 5 new members join since 2023. On average, our current directors who are standing for re-election at this Meeting have a tenure of approximately 6 years on our Board and are 62 years of age.

POLICIES REGARDING THE REPRESENTATION OF WOMEN ON THE BOARD

Disclose whether the issuer has adopted a written policy relating to the identification and nomination of women directors. If the issuer has not adopted such a policy, disclose why it has not done so. If the issuer has adopted a policy, disclose the following in respect of the policy: (i) a short summary of its objectives and key provisions, (ii) the measures taken to ensure that the policy has been effectively implemented, (iii) annual and cumulative progress by the issuer in achieving the objectives of the policy, and (iv) whether and, if so, how the board or its nominating committee measures the effectiveness of the policy.

In 2024, the Board approved an updated Board and Senior Management Diversity Policy (the “Board Diversity Policy”) which recognizes the importance of diversity amongst our Board and senior management team and to emphasize our commitment to diversity. Gender diversity, in addition to racial or ethnic diversity, are accorded particular attention when considering Board appointments with a view to increasing the representation of women and racially or ethnically diverse people amongst the Company’s leadership. In March 2022, we formally set a target for the Company to maintain representation by women on the Board of at least 30%. The Board Diversity Policy provides a basic framework within which the Company will consider the principle of diversity when recruiting, developing, and appointing our senior management team and our Board members, with the goal of having talented, knowledgeable persons with diverse experiences, backgrounds, and perspectives guiding the Company. The Board Diversity Policy provides that gender diversity will be accorded particular attention when considering Board and senior management appointments with a view to increasing the representation of women amongst the Company’s leadership. Please refer to the complete description of the Board Diversity Policy under the heading “Board and Senior Management Diversity” beginning on page 24 of this Circular.

The N&G Committee regularly considers the Board Diversity Policy and reports to the Board annually on the Company’s advancements related to this policy. In connection with such review, the N&G Committee considers the effectiveness of the Company’s approach to diversity and recommends to the Board any changes that it considers appropriate.

A total of five of ten current directors are women, including the Chair of the Board. The representation of women on our Board is 50%. The Company continues to actively engage in promoting diversity and awareness throughout the organization, with greater emphasis on developing diversity in leadership roles.

CONSIDERATION OF THE REPRESENTATION OF WOMEN IN DIRECTOR IDENTIFICATION AND SELECTION PROCESS

Disclose whether and, if so, how the board or nominating committee considers the level of representation of women on the Board in identifying and nominating candidates for election or re-election to the board. If the issuer does not consider the level of representation of women on the board in identifying and nominating candidates for election or re-election to the board, disclose the issuer's reasons for not doing so.

The Board Diversity Policy provides a basic framework within which the Company will consider the principle of diversity when identifying, recruiting and recommending Board candidates. In March 2022, we formally set a target for the Company to maintain representation by women on the Board of at least 30%. The N&G Committee will have the most direct impact on developing diversity amongst Board members as a result of its oversight responsibilities on Board composition and function, and with the nomination of candidates to fill Board vacancies. Diversity considerations are expressly recognized in the Nominating and Governance Committee Charter in connection with the identification of candidates for Board nomination.

CONSIDERATION OF THE REPRESENTATION OF WOMEN IN EXECUTIVE OFFICER APPOINTMENTS

Disclose whether and, if so, how the issuer considers the level of representation of women in executive officer positions when making executive officer appointments. If the issuer does not consider the level of representation of women in executive officer positions when making executive officer appointments, disclose the issuer's reasons for not doing so.

In addition to merit-based considerations in the appointment of persons to senior management positions, due consideration is given to the present level of diversity, including gender diversity, within the leadership of the Company and the positive impact that further diversity, including gender diversity, might have on the Company and its business. Diversity considerations are expressly recognized in the Mandate of the Chief Executive Officer in connection with the recruitment and development of candidates for senior management positions to ensure the appropriate skill, experience and diversity are adequately reflected in its overall composition of the Company.

ISSUER'S TARGETS REGARDING THE REPRESENTATION OF WOMEN ON THE BOARD AND IN EXECUTIVE OFFICER POSITIONS

Disclose whether the issuer has adopted a target regarding women on the issuer's board. If the issuer has not adopted a target, disclose why it has not done so. For purposes of this Item, a "target" means a number or percentage, or a range of numbers or percentages, adopted by the issuer of women on the issuer's board or in executive officer positions of the issuer by a specific date.

In March 2022, we formally set a target for the Company to maintain representation by women on the Board of at least 30%. The N&G Committee and the Board as a whole consider the contribution of current Board members and assess the skills and experience necessary for the Board to function effectively and efficiently and will recommend candidates they feel best meet those needs. The N&G Committee, in addition to considering functional expertise and the skills, knowledge, and experience necessary to run our business, also consider diversity when making nominations and recommendations. Diversity is accorded particular attention when considering Board and senior management appointments with a view to increasing the representation of women and racially or ethnically diverse people amongst the Company's leadership.

Disclose whether the issuer has adopted a target regarding women in executive officer positions of the issuer. If the issuer has not adopted a target, disclose why it has not done so. If the issuer has adopted a target referred to above, disclose: (i) the target, and (ii) the annual and cumulative progress of the issuer in achieving the target.

We have not adopted a target regarding women in executive officer positions. Like nominations to the Board, candidate recruitment, hiring, and promotion are primarily merit-based, but diversity considerations are also important in the decision-making process. We believe that this approach is best suited to ensuring that we have the right candidates who contribute to the success of our Company, not only with their skills and knowledge, but also with their diversity of experience and perspectives, if they are ultimately appointed to an executive officer position.

NUMBER OF WOMEN ON THE BOARD AND IN EXECUTIVE POSITIONS

Disclose the number and proportion (in percentage terms) of directors on the issuer's board who are women.

We currently have five female directors (50%) on our Board, including the Chair of the Board. Assuming all of the proposed nominee directors are elected, we will have four female directors (40%) on our Board, including the Chair of the Board.

Disclose the number and proportion (in percentage terms) of executive officers of the issuer, including all major subsidiaries of the issuer, who are women.

We currently have one executive officer who is a woman, which represents 10% of our executive officers. We have three vice-presidents who are women, representing 30% of our vice-presidents.

APPENDIX B

MANDATE OF THE BOARD OF DIRECTORS

Subject to the constating documents of Pan American Silver Corp. (the “**Company**”) and applicable law, the Board of Directors of the Company (the “**Board**”) has a responsibility for the stewardship of the Company, including the responsibility to supervise the management of and oversee the conduct of business of the Company; provide leadership and direction to management and consider management’s performance in conjunction with the Company’s compensation plans; set policies appropriate for the business of the Company; and approve corporate strategies and goals.

COMPOSITION

A majority of the Board shall be independent² from the Company.

The directors will be elected each year by the shareholders of the Company at the annual general meeting of shareholders. The Nominating and Governance Committee will recommend to the full Board nominees for election to the Board and the Board will propose nominees to the shareholders for election as directors for the ensuing year.

DUTIES AND RESPONSIBILITIES

- a. A principal responsibility of the Chair of the Board (the “**Chair**”) will be to manage and act as the chief administrative officer of the Board with such duties and responsibilities as the Board may establish from time to time. The Chair shall be independent.
- b. The Board will ensure that proper limits are placed on management’s authority.
- c. In conjunction with each annual general meeting and at such other times as may be required, and subject to the constating documents of the Company, the Board shall:
 - i. appoint a Chair and, if determined appropriate, a Lead Director of the Board;
 - ii. appoint or confirm the officers of the Company and, if necessary, approve the senior management structure of the Company;
 - iii. confirm, or approve any changes to, the size of the Board, and the appointment of interim Board members if so required; and
 - iv. appoint committees of the board, including a Nominating and Governance Committee, an Audit Committee, a Human Resources and Compensation Committee, a Health, Safety, and Environment Committee, and a Communities and Sustainable Development Committee.
- d. The Board is responsible for making decisions with respect to vacancies and proposing nominees as provided in the Majority Voting Policy, the Board and Senior Management Diversity Policy, and any such other applicable policies in place from time to time.
- e. The Board will ensure that it maintains current and appropriate mandates and charters, including the Board, the CEO, the Chair, and the Committee Chair mandates, as well as Committee charters.
- f. From time to time, the Board may appoint special committees to assist the Board in connection with specific matters.
- g. The Board will determine the form and amount of director compensation, and the Nominating and Governance Committee will periodically undertake a review of Board compensation. When determining the form and amount of director compensation, the Board will critically evaluate any matter that may raise concerns about the Board’s independence from management.
- h. The Board shall meet not less than five times during each fiscal year. Subject to the constating documents of the Company, the Board may also meet at any other time at the call of the Chair or of any director.

² A director’s “independence” shall be determined in accordance with the securities laws, rules, regulations and guidelines of all applicable securities regulatory authorities, including without limitation the securities commissions in each of the provinces and territories of Canada and the U.S. Securities and Exchange Commission, and the stock exchanges on which the Company’s securities are listed, including without limitation the Toronto Stock Exchange and the New York Stock Exchange.

- i. Each Board member should attend, prepare for and be actively involved in Board meetings and, as applicable, Board committee meetings.
- j. With the assistance of the Nominating and Governance Committee, the Board will conduct an annual self-evaluation to determine whether it and its committees are functioning effectively.

Management Oversight

The Board will ensure the Company has management with the appropriate skillset and experience. This responsibility is carried out primarily by:

- a. appointing the CEO as the Company's business leader and determining the compensation of the CEO, and receiving reports and recommendations from the Human Resource and Compensation Committee in connection therewith;
- b. developing and approving corporate objectives and other criteria which the CEO is responsible for meeting, and assessing the CEO against these objectives and criteria on an ongoing basis;
- c. developing a mandate for the CEO and reviewing performance against such mandate; and
- d. satisfying itself as to the integrity of the CEO and other executive officers, and that the CEO and other executive officers create a culture of integrity and ethical behaviour throughout the organization.

Strategic Planning Process, Risk Management, and Governance

The Board is responsible for providing oversight and guidance on the strategic planning process and for ensuring that a strategic plan is developed which takes into account, among other things, the opportunities and risks of the Company's business. In connection with this responsibility:

- a. The CEO and senior management team will have direct responsibility for the ongoing strategic planning process and the establishment of annual corporate objectives for the Company, which are to be reviewed and approved not less than annually by the Board.
- b. The Board will have a continuing understanding of the principal risks associated with the business, largely through continuous communication with management. The Board will ensure the implementation of appropriate systems to manage any such risks.
- c. The Board will provide guidance to the CEO and senior management team with respect to the Company's ongoing strategic plan. The Board is responsible for monitoring the success of management in implementing corporate strategies and goals.
- d. With the oversight of the Board, senior management will establish systems to ensure that appropriate and responsible levels of internal controls are in place for the Company. The confidence of the Board in the ability and integrity of management is the paramount control mechanism.
- e. With the assistance of the Nominating and Governance Committee, provide oversight and guidance with respect to the Company's approach to corporate governance, including in the development of a set of corporate governance principles and guidelines that are specifically applicable to the Company.
- f. Adopt and monitor, through the Nominating and Governance Committee, a formal code of business ethics that will govern the behaviour of directors, officers and employees of the Company, and, in appropriate circumstances, grant waivers from such code of business conduct.

General Obligations

The Board will be responsible for the review and approval of the following:

- a. The annual budget.
- b. All significant capital plans and major financing activities, and the establishment of priorities for the allocation of funds to ongoing operations and capital projects.
- c. All single expenditure items and capital appropriate requests proposed by the Company if so required by the Company's Spending Policy.

- d. Any policy for hedging and forward sales of silver and/or base metals, and any policy for the management of foreign currency risk, including approval of significant hedging and foreign currency risk management programs proposed by management, provided however, that the Board may delegate such responsibility to an appropriate Board committee.

COMMUNICATIONS

- a. The Board will monitor and periodically review the policies and procedures that are in place to provide for effective communication by the Company with its shareholders, other stakeholders and with the public generally, including:
- i. effective means to enable shareholders and other stakeholders to communicate with senior management and the Board; and
 - ii. effective channels by which the Company will interact with analysts and the public.
- b. The Board will review and if necessary, approve the content of the Company's major communications to shareholders and the investing public, including interim and annual reports, management information circulars, annual information forms and any prospectuses that may be issued.
- c. The Board will ensure that the Company has a disclosure policy which summarizes its policies and practices regarding disclosure of material information to investors, analysts and the media.
- d. All directors will have open access to the Company's senior management.
- e. The Board encourages individual directors to make themselves available for consultation with management outside Board meetings in order to provide specific advice and counsel on subjects where such directors have special knowledge and experience.

SUCCESSION PLANNING

The Board will regularly consider and develop succession plans for the Chair, the CEO and senior management personnel, and provide mentorship to senior management. The Board will receive reports and recommendations from the Human Resources and Compensation Committee in connection therewith.

BOARD INDEPENDENCE

The Board will, where deemed desirable or necessary, implement appropriate structures and procedures to ensure that the Board can function independently of management which may include:

- a. the appointment of a Lead Director who is not a member of management; and
- b. the institution of regular in-camera meetings of independent directors at every quarterly Board meeting, such meetings being without the presence of non-independent directors and management and being chaired by the Board Chair or by one of the independent directors selected by the group of independent directors if the Chair is not present.

NEW DIRECTOR ORIENTATION AND CONTINUING EDUCATION

The Nominating and Governance Committee, in conjunction with the Chair and the CEO, is responsible for ensuring that new directors are provided with an orientation and education program, such that new directors can understand the role of the Board and its committees and the nature and operation of the Company's business.

The Board will assist the Nominating and Governance Committee in establishing and maintaining an ongoing director education program.

INDEPENDENT ADVISORS

The Board and any committees may at any time retain outside financial, legal or other advisors at the expense of the Company. Any director may, subject to the approval of the Chair, retain an outside advisor at the expense of the Company.

APPENDIX C

Summary of Option Plan

The Option Plan was established by the Board on May 13, 2008 (and approved by shareholders on May 13, 2008). The most recent amendments were approved by our Shareholders on May 11, 2015. The Option Plan complies with the rules set forth for such plans by the TSX and NYSE. Awards of Options or Compensation Shares under the Option Plan are granted in accordance with the guidance provided by the LTIP. The Option Plan contemplates: (i) the granting of Options to purchase Shares and/or (ii) the direct issuance of Compensation Shares to our executive officers, directors, and service providers.

Granting Options and Compensation Shares

Any grant of Options under the Option Plan will be at the discretion of the Board, and the term of any Options granted will also be at the discretion of the Board, but will not be in excess of ten years. The Option Plan also gives authority to the Board to issue up to 500,000 Compensation Shares in each calendar year. The maximum number of Shares that may be issued pursuant to Options granted or Compensation Shares issued under the Option Plan may be equal to, but will not exceed 6,461,470 Shares, representing approximately 1.8% of our issued and outstanding Shares as at December 31, 2025. The number of Shares which may be issuable to any one optionee under the Option Plan together with all of our other previously established or proposed Share compensation arrangements, shall not exceed 5% of the total number of our issued and outstanding Shares on a non-diluted basis.

The number of Shares that may be issued to Insiders under the Option Plan, together with all of our other previously established or proposed Share compensation arrangements, in aggregate, shall not at any time exceed 10% of the total number of our issued and outstanding Shares on a non-diluted basis. In addition, the number of Shares that may be issuable under the Option Plan, together with all our other previously established or proposed Share compensation arrangements, within a one year period: (i) to insiders in aggregate, shall not exceed 7% of the outstanding issue; (ii) to one optionee who is an insider or any associates of such insider, shall not exceed 2% of the outstanding issue; and (iii) to any non-employee director, other than the chair of the Board, shall not exceed an equity award value of \$100,000 (other than Options or Shares granted or taken in lieu of cash fees).

Exercise of Options

The exercise price of Options granted under the Option Plan will be the weighted average trading price of our Shares on the TSX for the five trading days prior to the grant date. The Option Plan provides for an optional cashless exercise mechanism where the optionee elects to relinquish the right to exercise their unexercised vested Options and receive, in lieu thereof, a number of fully paid Shares. The number of Shares issuable pursuant to any such cashless exercise is equal to the quotient obtained by dividing the product of the number of unexercised vested Options tendered for disposition multiplied by the difference between the market price and the Option price of all Shares subject to the tendered unexercised vested Options by the market price of one Share.

Termination of Options

Under the Option Plan, Options are non-assignable and non-transferable, and subject to such vesting provisions as the Board in their sole discretion shall determine. Where an Option holder's employment with us is terminated, other than for cause or by reason of death or disability, Options granted under the Option Plan will terminate on the earlier of:

- *if the individual is resigning or ceases to hold office, at any time up to but not after the earlier of the expiry Date of the Option and the date which is 30 days after such termination of employment; or*
- *if the individual is retiring, at any time up to but not after the earlier of the expiry Date of the Option and the date which is 12 months after the optionee retires.*

In the event of termination for cause, the Options will terminate immediately upon the date that the individual ceases to be a director, officer or service provider.

In the event the individual ceases to be a director, officer or service provider due to death or disability, the Options granted under the Option Plan will terminate upon the earlier of:

- *the expiry date; and*
- *12 months after the date of death or disability.*

Adjustment Provisions

The Option Plan also contains an adjustment mechanism to alter the exercise price or number of Shares issuable under the Option Plan upon a Share reorganization, corporate reorganization or other such event not in the ordinary course of business. In the event of a take-over bid or change of control, 50% of an Option holder's unvested outstanding Options will vest and are conditionally exercisable until immediately before the completion of the take-over bid or change of control, provided that: (i) any Options that are unvested or unexercised by the completion of the take-over bid or change of control become null and void; and (ii) in the event the take-over bid or change of control is not completed within 90 days of the proposed completion date, the Option holder will be refunded any payments made to exercise the Options, the exercised Options will be reissued, and the purported exercise of the Options will be null and void.

Blackout Period

Except where not permitted by the TSX, where an Option expires during a time when, pursuant to any of our policies, any of our securities may not be traded by certain persons as designated by us, including any holder of Options under the Option Plan (the Blackout Period) or within ten business days following the end of such Blackout Period, the term of such Options will be extended to the end of day that is ten business days following the end of the applicable Blackout Period.

Amending the Option Plan

The Option Plan provides that the Board may make certain limited amendments to the Option Plan or any Option without shareholder approval, including

- *amendments of a "housekeeping" nature, including any amendment for the purpose of curing any ambiguity, error, inconsistency or omission in or from the Option Plan or any related Option agreement;*
- *a change to the vesting provisions of an Option;*
- *extensions to the term of an Option held by a person (other than an insider);*
- *accelerating the expiry date of an Option;*
- *amending the definitions contained within the Option Plan;*
- *amending or modifying the mechanics of the exercise of Options (except with respect to the requirement that full payment be received for the exercise of Options);*
- *amendments that are necessary to comply with the provisions of applicable laws or the rules, regulations and policies of the TSX and NYSE;*
- *amendments relating to the administration of the Option Plan;*
- *amendments that are necessary to suspend or terminate the Option Plan; and*
- *any other amendment, whether fundamental or otherwise, not requiring shareholder approval under applicable law (including, without limitation, the rules, regulations, and policies of the TSX and NYSE).*

The Option Plan expressly requires shareholder approval for:

- *amendments that increase the number of Shares issuable under the Option Plan, except in certain circumstances as contemplated in the Option Plan;*
- *any reduction in the Option price of an Option if the optionee is not an insider at the time of the proposed amendment; and*
- *amendments required to be approved by shareholders under applicable law (including, without limitation, pursuant to the rules, regulations and policies of the TSX and NYSE).*

The Option Plan expressly requires disinterested shareholder approval for:

- *amendments to the Option Plan that could result at any time in the number of Shares reserved for issuance under the Option Plan to insiders exceeding 10% of the outstanding issue;*
- *any reduction in the Option price of an Option if the optionee is an insider at the time of the proposed amendment; and*
- *amendments requiring disinterested shareholder approval under applicable law (including, without limitation, pursuant to the rules, regulations and policies of the TSX and NYSE).*

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